



ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS MEETING  
JANUARY 5, 2023 – 5:30 p.m.  
MEDICAL CENTER HOSPITAL BOARD ROOM (2<sup>ND</sup> FLOOR)  
500 W 4<sup>TH</sup> STREET, ODESSA, TEXAS

AGENDA (p1-2)

- I. CALL TO ORDER ..... Bryn Dodd, President
- II. INVOCATION ..... Chaplain Doug Herget
- III. PLEDGE OF ALLEGIANCE ..... Bryn Dodd
- IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM .....  
..... Mary Lou Anderson (p.3)
- V. AWARDS AND RECOGNITION
  - A. 2022 Associates of the Year
    - Dr. H.E. Hestand Humanitarian Award: Janice Dane, Human Resources Director
    - Florence Nightingale Award: Quinn Health, RN, PACU
    - Chaplain Jimmy Wilson Service Excellence Award: Anita McDowell, RN, Health & Wellness
  - B. January 2023 Associates of the Month..... Russell Tippin
    - Clinical – Azucena Becerra
    - Non-Clinical – Magaly Duran
    - Nurse – Kayla Douglas
  - C. Unit HCHAPS High Performers ..... Russell Tippin
    - Cath Lab
    - Dr. Jeffrey Freyder
    - Dr. Adam Farber
    - Dr. Stephanie Kubacak
- VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER
- VII. PUBLIC COMMENTS ON AGENDA ITEMS

**VIII. CONSENT AGENDA**.....Bryn Dodd (p.4-33)  
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)

- A. Consider Approval of Regular Meeting Minutes, December 6, 2022**
- B. Consider Approval of Federally Qualified Health Center Monthly Report, November 2022**
- C. Investment Policy Annual Review and Approval**
- D. Consider Approval of Moving the February 7, 2023 meeting to Thursday, February 9, 2023.**

**IX. COMMITTEE REPORTS**

- A. Finance Committee** ..... Wallace Dunn (p.34-91)
- 1. Financial Report for Month Ended November 30, 2022
  - 2. Consent Agenda
    - a. Consider Approval of Cerner – Fortified Virtual Information Security Officer Agreement Renewal
    - b. Consider Approval of Ratification of Microsoft Enterprise Agreement Support Renewal
  - 3. Consider Approval of Hritz Management Services Agreement

**X. TTUHSC AT THE PERMIAN BASIN REPORT**..... Dr. Timothy Benton

**XI. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS**..... Russell Tippin

- A. DNV Survey Update**
- B. COVID Update**
- C. Ad Hoc Reports**

**XII. EXECUTIVE SESSION**

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

**XIII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION**

- A. Consider Approval of MCH ProCare Provider Agreements**
- B. Consider Approval of MCH TraumaCare Amendments**
- C. Consider Approval of Chief of Staff Agreements**
- D. Consider Approval of the Nacero Amendment**

**XIV. ADJOURNMENT** ..... Bryn Dodd

*If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.*

## **MISSION**

***Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.***

## **VISION**

***MCHS will be the premier source for health and wellness.***

## **VALUES**

***I-ntegrity***

***C-ustomer centered***

***A-ccountability***

***R-espect***

***E-xcellence***

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS  
REGULAR BOARD MEETING  
DECEMBER 6, 2022 – 5:30 p.m.**

**MINUTES OF THE MEETING**

**MEMBERS PRESENT:**

Bryn Dodd, President  
Wallace Dunn, Vice President  
Mary Lou Anderson  
Richard Herrera  
David Dunn  
Kathy Rhodes

**MEMBERS ABSENT:**

Don Hallmark

**OTHERS PRESENT:**

Russell Tippin, President/Chief Executive Officer  
Steve Steen, Chief Legal Counsel  
Matt Collins, Chief Operating Officer  
Steve Ewing, Chief Financial Officer  
Gingie Sredanovich, Chief Compliance Officer  
Kim Leftwich, Interim Chief Nursing Officer  
Dr. Davenport, Chief of Staff  
Dr. Pinnow, Vice Chief of Staff  
Kerstin Connolly, Paralegal  
Lisa Russell, Executive Assistant to the CEO  
Various other interested members of the  
Medical Staff, employees, and citizens

**I. CALL TO ORDER**

Bryn Dodd, President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

**II. INVOCATION**

Chaplain Doug Herget offered the invocation.

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**III. PLEDGE OF ALLEGIANCE**

Bryn Dodd led the Pledge of Allegiance to the United States and Texas flags.

**IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM**

Kathy Rhodes presented the Mission, Vision and Values of Medical Center Health System.

## **V. AWARDS AND RECOGNITION**

### **A. December 2022 Associates of the Month**

Russell Tippin, President/Chief Executive Officer, introduced the December 2022 Associates of the Month as follows:

- Clinical –Aireshe Peregrino
- Non-Clinical – Mayra Escontrias
- Nurse – Tonya Carroll

### **B. Unit HCAHPS High Performers**

Russell Tippin, President/Chief Executive Officer, introduced the Unit HCAHPS High Performer(s).

- Dr. Avelino Garcia

### **C. Chief of Staff – Dr. Davenport**

Russell Tippin, President/Chief Executive Officer, recognized and thanked Dr. Davenport for his time and leadership. This is Dr. Davenport's last meeting as Chief of Staff.

## **VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**

No conflicts were disclosed.

## **VII. PUBLIC COMMENTS ON AGENDA ITEMS**

No comments from the public were received.

## **VIII. CONSENT AGENDA**

- A. Consider Approval of Regular Meeting Minutes, November 1, 2022**
- B. Consider Approval of Joint Conference Committee, November 22, 2022**
- C. Consider Approval of Federally Qualified Health Center Monthly Report, October 2022**
- D. Consider Approval of MCHS Compliance Program Reaffirmation and Compliance Committee Charter**
- E. Consider Approval of the TCDRS Annual Contribution Authorization**

Kathy Rhodes moved, and Wallace Dunn seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

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## **IX. COMMITTEE REPORTS**

### **A. Finance Committee**

1. Financial Report for Month Ended October 31, 2022
2. Consent Agenda

- a. Consider Approval of the Cisco SmartNet Hardware/Software Maintenance Support Agreement Renewal
  - b. Consider Approval of the VMware Software License Support Agreement Renewal
  - c. Consider Approval of Purchase of Belmont Infusers – Contingency Funding
  - d. Consider Approval of Texas Healthcare Linen Contract Renewal
  - e. Consider Approval of Nationwide Power Solutions Contract Renewal
3. Consider Approval of Cepheid Pricing and Placement Agreement Amendment
  4. Consider Ratification of Emergency Purchase of Datacenter Power
  5. Consider Approval of Oracle/Cerner Hospital IQ Perioperative Solutions Software

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Wallace Dunn moved, and David Dunn seconded the motion to approve the Finance Committee report as presented. The motion carried.

## **B. Executive Policy Committee**

1. Policy reviewed and approved

Kathy Rhodes moved, and Wallace Dunn seconded the motion to approve the Executive Policy Committee report as presented. The motion carried.

## **X. TTUHSC AT THE PERMIAN BASIN REPORT**

Dr. Timothy Benton, Regional Dean of TTHUSC provided the TTUHSC at the Permian Basin report. This report was for information only and no action was taken.

## **XI. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS**

### **A. COVID-19 Update**

Nothing was reported.

### **B. Ad hoc Report(s)**

MCH is waiting for the DNV survey.

There are three (3) candidates that will be interviewed for the Vice President of Human Resources.

Fort Stockton is in the middle of an election to create a hospital district.

Dr. Hulseley is weeks away from assuming the Chief Medical Officer position.

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Reminder of events: The board dinner is on December 15, 2022 at the Odessa Country Club and Christmas Tea is December 14, 2022.

The Regional Services Update was provided.

These reports were informational only. No action was taken.

**C. Wallace Dunn asked the following question:**

*“I have been a member of this board since May of 2019. There has recently been some statements made publicly, and in the local newspaper that claim there are multiple complaints filed against me. Are you aware of ANY complaints filed against me since May of 2019?”*

Gingie Sredanovich, Chief Compliance Officer and Steve Steen, Chief Legal Counsel, were asked by Russell Tippin, President/Chief Executive Officer to address Mr. Dunn’s question. Ms. Sredanovich responded that there have been no complaints against Mr. Dunn or any other board member. Mr. Steen stated that there are no lawsuits against Mr. Dunn or any other board member currently pending.

**XII. EXECUTIVE SESSION**

Bryn Dodd stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members, Bryn Dodd, Mary Lou Anderson, Richard Herrera, David Dunn, Wallace Dunn, Kathy Rhodes, Russell Tippin, President and CEO, Steve Steen, Chief Legal Counsel, Matt Collins, Chief Operating Officer, Steve Ewing, Chief Financial Officer and Kerstin Connolly, Paralegal.

Courtney Look, Chief Patient and Experience Officer, provided the Quality/Grievance update to the ECHD Board of Directors during Executive Session and then was excused from the remainder of Executive Session.

Russell Tippin, President/Chief Executive Officer, presented the provider agreements to the ECHD Board of Directors during Executive Session.

Russell Tippin, President/Chief Executive Officer, led the Board Members in discuss about the upcoming Legislative Days and THA Conference in Austin.

Russell Tippin, President/Chief Executive Officer, and Steve Steen, Chief Legal Counsel, led the board in discussions about the Permian Basin Behavioral Health Center.

Steve Ewing, Chief Financial Officer, provided an update to the Board Members about the contract status with Blue Cross Blue Shield.

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Russell Tippin led the board in discussions about the surgery center.

**Executive Session began at 5:54 p.m.**

**Executive Session ended at 7:46 p.m.**

### **XIII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION**

#### **A. Consider Approval of MCH ProCare Provider Agreement(s).**

Bryn Dodd presented the following new agreements:

- Irene Esquivel, N.P. – This a three (3) year Urgent Care Contract.
- Yvonne Gochangco, CRNA – This is a three (3) year Anesthesia Contract.

Bryn Dodd presented the following amendment:

- Adam Farber, M.D. – This is an amendment to a Cardiology Contract.
- Tejas Patel, M.D. – This is an amendment to a Cardiology Contract.

Bryn Dodd presented the following renewal agreements:

- Stephanie Kubacak, M.D. – This is three (3) year renewal of an Internal Medicine Contract.
- Emily Jones, N.P. – This is a three (3) year renewal of an Orthopedics Contract.
- Manohar Angirekula, M.D. – This is a five (5) year renewal of a Cardiology Contract.
- Fernando Boccalandro, M.D. – This a five (5) year renewal of a Cardiology Contract.

Wallace Dunn moved, and Richard Herrera seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

### **XIV. ADJOURNMENT**

There being no further business to come before the Board, Bryn Dodd adjourned the meeting at 7:46 p.m.

Respectfully submitted,



David Dunn, Secretary  
Ector County Hospital District Board of Directors



Family Health Clinic  
January 2023  
ECHD Board Packet

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY  
NOVEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Outpatient Revenue	\$ 583,441	\$ 549,493	6.2%	\$ 550,616	6.0%	\$ 1,131,803	\$ 1,160,740	-2.5%	\$ 1,286,821	-12.0%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 583,441</b>	<b>\$ 549,493</b>	<b>6.2%</b>	<b>\$ 550,616</b>	<b>6.0%</b>	<b>\$ 1,131,803</b>	<b>\$ 1,160,740</b>	<b>-2.5%</b>	<b>\$ 1,286,821</b>	<b>-12.0%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 319,957	\$ 308,685	3.7%	\$ 296,206	8.0%	\$ 577,377	\$ 652,677	-11.5%	\$ 860,408	-32.9%
Self Pay Adjustments	37,706	53,775	-29.9%	34,994	7.7%	85,601	115,698	-26.0%	62,356	37.3%
Bad Debts	(9,510)	11,348	-183.8%	46,092	-120.6%	21,312	22,616	-5.8%	(62,394)	-134.2%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 348,153</b>	<b>\$ 373,808</b>	<b>-6.9%</b>	<b>\$ 377,293</b>	<b>-7.7%</b>	<b>\$ 684,290</b>	<b>\$ 790,991</b>	<b>-13.5%</b>	<b>\$ 860,370</b>	<b>-20.5%</b>
	<b>59.67%</b>	<b>68.03%</b>		<b>68.52%</b>		<b>60.46%</b>	<b>68.15%</b>		<b>66.86%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 235,287</b>	<b>\$ 175,685</b>	<b>33.9%</b>	<b>\$ 173,323</b>	<b>35.8%</b>	<b>\$ 447,513</b>	<b>\$ 369,749</b>	<b>21.0%</b>	<b>\$ 426,451</b>	<b>4.9%</b>
<b><u>OTHER REVENUE</u></b>										
FHC Other Revenue	\$ 194,254	\$ 23,543	725.1%	\$ 63,815	204.4%	\$ 208,035	\$ 47,086	341.8%	\$ 81,818	154.3%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 194,254</b>	<b>\$ 23,543</b>	<b>725.1%</b>	<b>\$ 63,815</b>	<b>204.4%</b>	<b>\$ 208,035</b>	<b>\$ 47,086</b>	<b>341.8%</b>	<b>\$ 81,818</b>	<b>154.3%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 429,541</b>	<b>\$ 199,228</b>	<b>115.6%</b>	<b>\$ 237,137</b>	<b>81.1%</b>	<b>\$ 655,547</b>	<b>\$ 416,835</b>	<b>57.3%</b>	<b>\$ 508,268</b>	<b>29.0%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ 107,161	\$ 94,043	13.9%	\$ 82,472	29.9%	\$ 217,886	\$ 200,960	8.4%	\$ 175,359	24.3%
Benefits	33,815	25,531	32.4%	24,239	39.5%	67,250	54,067	24.4%	49,337	36.3%
Physician Services	137,138	211,134	-35.0%	170,828	-19.7%	277,761	428,341	-35.2%	340,003	-18.3%
Cost of Drugs Sold	45,123	17,861	152.6%	13,775	227.6%	50,976	37,228	36.9%	39,566	28.8%
Supplies	16,967	8,833	92.1%	8,445	100.9%	29,320	18,582	57.8%	16,524	77.4%
Utilities	2,601	5,746	-54.7%	5,738	-54.7%	10,985	10,973	0.1%	10,643	3.2%
Repairs and Maintenance	527	2,824	-81.3%	6,599	-92.0%	2,754	5,648	-51.2%	8,933	-69.2%
Leases and Rentals	475	482	-1.4%	505	-5.9%	948	964	-1.7%	991	-4.4%
Other Expense	1,000	1,591	-37.1%	1,000	0.0%	2,000	3,182	-37.1%	5,335	-62.5%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 344,807</b>	<b>\$ 368,045</b>	<b>-6.3%</b>	<b>\$ 313,601</b>	<b>10.0%</b>	<b>\$ 659,880</b>	<b>\$ 759,945</b>	<b>-13.2%</b>	<b>\$ 646,691</b>	<b>2.0%</b>
Depreciation/Amortization	\$ 23,338	\$ 29,052	-19.7%	\$ 28,692	-18.7%	\$ 46,809	\$ 58,913	-20.5%	\$ 57,745	-18.9%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 368,145</b>	<b>\$ 397,097</b>	<b>-7.3%</b>	<b>\$ 342,292</b>	<b>7.6%</b>	<b>\$ 706,689</b>	<b>\$ 818,858</b>	<b>-13.7%</b>	<b>\$ 704,437</b>	<b>0.3%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ 61,396</b>	<b>\$ (197,869)</b>	<b>-131.0%</b>	<b>\$ (105,155)</b>	<b>-158.4%</b>	<b>\$ (51,142)</b>	<b>\$ (402,023)</b>	<b>-87.3%</b>	<b>\$ (196,168)</b>	<b>-73.9%</b>
Operating Margin	14.29%	-99.32%	-114.4%	-44.34%	-132.2%	-7.80%	-96.45%	-91.9%	-38.60%	-79.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	1,911	1,848	3.4%	1,834	4.2%	3,630	3,917	-7.3%	4,026	-9.8%
Average Revenue per Office Visit	305.31	297.34	2.7%	300.23	1.7%	311.79	296.33	5.2%	319.63	-2.5%
Hospital FTE's (Salaries and Wages)	27.4	24.7	11.0%	20.5	33.9%	27.0	25.8	4.6%	21.3	27.0%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY  
NOVEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 202,167	\$ 206,063	-1.9%	\$ 172,401	17.3%	\$ 365,254	\$ 451,974	-19.2%	\$ 418,193	-12.7%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 202,167</b>	<b>\$ 206,063</b>	<b>-1.9%</b>	<b>\$ 172,401</b>	<b>17.3%</b>	<b>\$ 365,254</b>	<b>\$ 451,974</b>	<b>-19.2%</b>	<b>\$ 418,193</b>	<b>-12.7%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 110,930	\$ 120,765	-8.1%	\$ 78,326	41.6%	\$ 180,379	\$ 264,883	-31.9%	\$ 375,797	-52.0%
Self Pay Adjustments	22,955	34,702	-33.9%	21,824	5.2%	52,945	76,114	-30.4%	35,254	50.2%
Bad Debts	(4,963)	(5,895)	-15.8%	31,963	-115.5%	4,226	(12,930)	-132.7%	(83,501)	-105.1%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 128,922</b>	<b>\$ 149,572</b>	<b>-13.8%</b>	<b>\$ 132,113</b>	<b>-2.4%</b>	<b>\$ 237,549</b>	<b>\$ 328,067</b>	<b>-27.6%</b>	<b>\$ 327,551</b>	<b>-27.5%</b>
	<b>63.8%</b>	<b>72.6%</b>		<b>76.6%</b>		<b>65.0%</b>	<b>72.6%</b>		<b>78.3%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 73,244</b>	<b>\$ 56,491</b>	<b>29.7%</b>	<b>\$ 40,288</b>	<b>81.8%</b>	<b>\$ 127,705</b>	<b>\$ 123,907</b>	<b>3.1%</b>	<b>\$ 90,642</b>	<b>40.9%</b>
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ 194,254	\$ 23,543	0.0%	\$ 63,815	204.4%	\$ 208,035	\$ 47,086	0.0%	\$ 81,818	154.3%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 194,254</b>	<b>\$ 23,543</b>	<b>725.1%</b>	<b>\$ 63,815</b>	<b>204.4%</b>	<b>\$ 208,035</b>	<b>\$ 47,086</b>	<b>341.8%</b>	<b>\$ 81,818</b>	<b>154.3%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 267,498</b>	<b>\$ 80,034</b>	<b>234.2%</b>	<b>\$ 104,102</b>	<b>157.0%</b>	<b>\$ 335,739</b>	<b>\$ 170,993</b>	<b>96.3%</b>	<b>\$ 172,459</b>	<b>94.7%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 81,607	\$ 53,035	53.9%	\$ 68,478	19.2%	\$ 149,402	\$ 116,327	28.4%	\$ 140,027	6.7%
Benefits	25,751	14,398	78.9%	20,126	27.9%	46,113	31,297	47.3%	39,396	17.0%
Physician Services	101,821	100,543	1.3%	99,111	2.7%	167,408	203,473	-17.7%	177,381	-5.6%
Cost of Drugs Sold	10,432	4,195	148.7%	5,540	88.3%	10,917	9,201	18.7%	5,215	109.4%
Supplies	4,353	4,941	-11.9%	5,517	-21.1%	7,181	10,588	-32.2%	10,780	-33.4%
Utilities	1,427	3,200	-55.4%	3,154	-54.8%	5,422	6,947	-22.0%	6,238	-13.1%
Repairs and Maintenance	527	2,824	-81.3%	6,599	-92.0%	1,054	5,648	-81.3%	8,933	-88.2%
Leases and Rentals	475	482	-1.4%	505	-5.9%	948	964	-1.7%	991	-4.4%
Other Expense	1,000	1,591	-37.1%	1,000	0.0%	2,000	3,182	-37.1%	5,335	-62.5%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 227,393</b>	<b>\$ 185,209</b>	<b>22.8%</b>	<b>\$ 210,029</b>	<b>8.3%</b>	<b>\$ 390,445</b>	<b>\$ 387,627</b>	<b>0.7%</b>	<b>\$ 394,296</b>	<b>-1.0%</b>
Depreciation/Amortization	\$ 2,484	\$ 2,871	-13.5%	\$ 2,625	-5.4%	\$ 5,101	\$ 5,804	-12.1%	\$ 5,267	-3.1%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 229,877</b>	<b>\$ 188,080</b>	<b>22.2%</b>	<b>\$ 212,654</b>	<b>8.1%</b>	<b>\$ 395,546</b>	<b>\$ 393,431</b>	<b>0.5%</b>	<b>\$ 399,563</b>	<b>-1.0%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ 37,621</b>	<b>\$ (108,046)</b>	<b>134.8%</b>	<b>\$ (108,552)</b>	<b>134.7%</b>	<b>\$ (59,807)</b>	<b>\$ (222,438)</b>	<b>73.1%</b>	<b>\$ (227,103)</b>	<b>-73.7%</b>
Operating Margin	14.06%	-135.00%	-110.4%	-104.27%	-113.5%	-17.81%	-130.09%	-86.3%	-131.69%	-86.5%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	743	755	-1.6%	653	13.8%	1,308	1,656	-21.0%	1,498	-12.7%
Average Revenue per Office Visit	272.10	272.93	-0.3%	264.01	3.1%	279.25	272.93	2.3%	279.17	0.0%
Hospital FTE's (Salaries and Wages)	12.7	11.7	8.1%	13.6	-6.9%	12.7	12.6	0.1%	14.3	-11.8%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY  
NOVEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Outpatient Revenue	\$ 202,081	\$ 171,321	18.0%	\$ 150,744	34.1%	\$ 399,260	\$ 358,984	11.2%	\$ 318,652	25.3%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 202,081</b>	<b>\$ 171,321</b>	<b>18.0%</b>	<b>\$ 150,744</b>	<b>34.1%</b>	<b>\$ 399,260</b>	<b>\$ 358,984</b>	<b>11.2%</b>	<b>\$ 318,652</b>	<b>25.3%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 114,748	\$ 93,229	23.1%	\$ 85,532	34.2%	\$ 213,136	\$ 195,351	9.1%	\$ 195,503	9.0%
Self Pay Adjustments	14,380	13,023	10.4%	8,421	70.8%	33,323	27,289	22.1%	14,384	131.7%
Bad Debts	1,003	7,974	-87.4%	9,127	-89.0%	8,529	16,709	-49.0%	2,199	287.9%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 130,131</b>	<b>\$ 114,226</b>	<b>13.9%</b>	<b>\$ 103,080</b>	<b>26.2%</b>	<b>\$ 254,988</b>	<b>\$ 239,349</b>	<b>6.5%</b>	<b>\$ 212,086</b>	<b>20.2%</b>
	<b>64.40%</b>	<b>66.67%</b>		<b>68.38%</b>		<b>63.87%</b>	<b>66.67%</b>		<b>66.56%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 71,951</b>	<b>\$ 57,095</b>	<b>26.0%</b>	<b>\$ 47,663</b>	<b>51.0%</b>	<b>\$ 144,272</b>	<b>\$ 119,635</b>	<b>20.6%</b>	<b>\$ 106,566</b>	<b>35.4%</b>
<b><u>OTHER REVENUE</u></b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 71,951</b>	<b>\$ 57,095</b>	<b>26.0%</b>	<b>\$ 47,663</b>	<b>51.0%</b>	<b>\$ 144,272</b>	<b>\$ 119,635</b>	<b>20.6%</b>	<b>\$ 106,566</b>	<b>35.4%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ 8,449	\$ 20,475	-58.7%	\$ 5,576	51.5%	\$ 26,435	\$ 42,903	-38.4%	\$ 12,744	107.4%
Benefits	2,666	5,559	-52.0%	1,639	62.7%	8,159	11,543	-29.3%	3,586	127.5%
Physician Services	31,173	46,942	-33.6%	27,065	15.2%	77,983	95,449	-18.3%	65,232	19.5%
Cost of Drugs Sold	8,003	4,023	98.9%	109	7265.3%	8,259	8,430	-2.0%	10,872	-24.0%
Supplies	883	1,955	-54.8%	794	11.2%	8,797	4,077	115.8%	3,167	177.8%
Utilities	1,175	2,546	-53.9%	2,584	-54.5%	5,563	4,026	38.2%	4,405	26.3%
Repairs and Maintenance	-	-	0.0%	-	100.0%	1,700	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 52,348</b>	<b>\$ 81,500</b>	<b>-35.8%</b>	<b>\$ 37,767</b>	<b>38.6%</b>	<b>\$ 136,896</b>	<b>\$ 166,428</b>	<b>-17.7%</b>	<b>\$ 100,006</b>	<b>36.9%</b>
Depreciation/Amortization	\$ 20,779	\$ 26,106	-20.4%	\$ 25,992	-20.1%	\$ 41,558	\$ 52,959	-21.5%	\$ 52,329	-20.6%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 73,127</b>	<b>\$ 107,606</b>	<b>-32.0%</b>	<b>\$ 63,759</b>	<b>14.7%</b>	<b>\$ 178,454</b>	<b>\$ 219,387</b>	<b>-18.7%</b>	<b>\$ 152,335</b>	<b>17.1%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (1,176)</b>	<b>\$ (50,511)</b>	<b>-97.7%</b>	<b>\$ (16,096)</b>	<b>-92.7%</b>	<b>\$ (34,182)</b>	<b>\$ (99,752)</b>	<b>-65.7%</b>	<b>\$ (45,770)</b>	<b>-25.3%</b>
Operating Margin	-1.64%	-88.47%	-98.2%	-33.77%	-95.2%	-23.69%	-83.38%	-71.6%	-42.95%	-44.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	661	629	5.1%	537	23.1%	1,271	1,318	-3.6%		0.0%
Average Revenue per Office Visit	305.72	272.37	12.2%	280.71	8.9%	314.13	272.37	15.3%	290.74	8.0%
Hospital FTE's (Salaries and Wages)	6.8	6.7	1.9%	2.9	135.5%	6.7	6.9	-2.8%	2.9	135.5%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY  
NOVEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Outpatient Revenue	\$ 179,193	\$ 172,109	4.1%	\$ 227,471	-21.2%	\$ 367,289	\$ 349,782	5.0%	\$ 549,977	-33.2%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 179,193</b>	<b>\$ 172,109</b>	<b>4.1%</b>	<b>\$ 227,471</b>	<b>-21.2%</b>	<b>\$ 367,289</b>	<b>\$ 349,782</b>	<b>5.0%</b>	<b>\$ 549,977</b>	<b>-33.2%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 94,279	\$ 94,691	-0.4%	\$ 132,348	-28.8%	\$ 183,863	\$ 192,443	-4.5%	\$ 289,108	-36.4%
Self Pay Adjustments	372	6,050	-93.9%	4,749	-92.2%	(667)	12,295	-105.4%	12,718	-105.2%
Bad Debts	(5,550)	9,269	-159.9%	5,002	-211.0%	8,557	18,837	-54.6%	18,908	-54.7%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 89,100</b>	<b>\$ 110,010</b>	<b>-19.0%</b>	<b>\$ 142,099</b>	<b>-37.3%</b>	<b>\$ 191,753</b>	<b>\$ 223,575</b>	<b>-14.2%</b>	<b>\$ 320,734</b>	<b>-40.2%</b>
	<b>49.72%</b>	<b>63.92%</b>		<b>62.47%</b>		<b>52.21%</b>	<b>63.92%</b>		<b>58.32%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 90,092</b>	<b>\$ 62,099</b>	<b>45.1%</b>	<b>\$ 85,371</b>	<b>5.5%</b>	<b>\$ 175,536</b>	<b>\$ 126,207</b>	<b>39.1%</b>	<b>\$ 229,243</b>	<b>-23.4%</b>
<b><u>OTHER REVENUE</u></b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 90,092</b>	<b>\$ 62,099</b>	<b>45.1%</b>	<b>\$ 85,371</b>	<b>5.5%</b>	<b>\$ 175,536</b>	<b>\$ 126,207</b>	<b>39.1%</b>	<b>\$ 229,243</b>	<b>-23.4%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ 17,105	\$ 20,533	-16.7%	\$ 8,418	103.2%	\$ 42,049	\$ 41,730	0.8%	\$ 22,588	86.2%
Benefits	5,398	5,574	-3.2%	2,474	118.2%	12,978	11,227	15.6%	6,355	104.2%
Physician Services	4,145	63,649	-93.5%	44,651	-90.7%	32,370	129,419	-75.0%	97,389	-66.8%
Cost of Drugs Sold	26,688	9,643	176.8%	8,126	228.4%	31,800	19,597	62.3%	23,480	35.4%
Supplies	11,731	1,937	505.6%	2,135	449.5%	13,342	3,917	240.6%	2,578	417.6%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 65,066</b>	<b>\$ 101,336</b>	<b>-35.8%</b>	<b>\$ 65,804</b>	<b>-1.1%</b>	<b>\$ 132,539</b>	<b>\$ 205,890</b>	<b>-35.6%</b>	<b>\$ 152,389</b>	<b>-13.0%</b>
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 150	\$ 150	-0.2%	\$ 150	0.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 65,141</b>	<b>\$ 101,411</b>	<b>-35.8%</b>	<b>\$ 65,879</b>	<b>-1.1%</b>	<b>\$ 132,689</b>	<b>\$ 206,040</b>	<b>-35.6%</b>	<b>\$ 152,539</b>	<b>-13.0%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ 24,951</b>	<b>\$ (39,312)</b>	<b>-163.5%</b>	<b>\$ 19,492</b>	<b>28.0%</b>	<b>\$ 42,847</b>	<b>\$ (79,833)</b>	<b>-153.7%</b>	<b>\$ 76,705</b>	<b>-44.1%</b>
Operating Margin	27.70%	-63.31%	-143.7%	22.83%	21.3%	24.41%	-63.26%	-138.6%	33.46%	-27.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	507	464	9.3%	644	-21.3%	1,051	943	11.5%	1,432	-26.6%
Total Visits	507	464	9.3%	644	-21.3%	1,051	943	11.5%		0.0%
Average Revenue per Office Visit	353.44	370.92	-4.7%	353.22	0.1%	349.47	370.92	-5.8%	384.06	-9.0%
Hospital FTE's (Salaries and Wages)	7.9	6.3	25.9%	4.0	100.0%	7.7	6.3	22.0%	4.1	86.7%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC CLEMENTS  
NOVEMBER 2022**

**REVENUE BY PAYOR**

	<b>CURRENT MONTH</b>				<b>YEAR TO DATE</b>			
	<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>		<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>	
	<b>GROSS REVENUE</b>	<b>%</b>	<b>GROSS REVENUE</b>	<b>%</b>	<b>GROSS REVENUE</b>	<b>%</b>	<b>GROSS REVENUE</b>	<b>%</b>
Medicare	\$ 53,715	26.6%	\$ 45,157	26.2%	\$ 92,597	25.4%	\$ 96,566	23.1%
Medicaid	49,563	24.5%	33,007	19.1%	94,705	25.9%	84,380	20.2%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	34,063	16.8%	25,609	14.9%	58,550	16.0%	68,696	16.4%
Self Pay	62,171	30.8%	65,028	37.7%	115,231	31.6%	152,868	36.6%
Other	2,654	1.3%	3,600	2.1%	4,170	1.1%	15,682	3.7%
<b>TOTAL</b>	<b>\$ 202,167</b>	<b>100.0%</b>	<b>\$ 172,401</b>	<b>100.0%</b>	<b>\$ 365,254</b>	<b>100.0%</b>	<b>\$ 418,193</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	<b>CURRENT MONTH</b>				<b>YEAR TO DATE</b>			
	<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>		<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>	
	<b>PAYMENTS</b>	<b>%</b>	<b>PAYMENTS</b>	<b>%</b>	<b>PAYMENTS</b>	<b>%</b>	<b>PAYMENTS</b>	<b>%</b>
Medicare	23,316	28.5%	\$ 16,773	29.2%	\$ 51,876	36.2%	\$ 35,022	27.3%
Medicaid	30,144	36.8%	21,095	36.8%	44,108	30.8%	41,707	32.5%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	13,097	16.0%	8,175	14.2%	22,388	15.6%	25,573	20.0%
Self Pay	14,707	17.9%	9,451	16.4%	23,676	16.5%	21,341	16.7%
Other	673	0.8%	1,969	3.4%	1,218	0.9%	4,484	3.5%
<b>TOTAL</b>	<b>\$ 81,936</b>	<b>100.0%</b>	<b>\$ 57,464</b>	<b>100.0%</b>	<b>\$ 143,267</b>	<b>100.0%</b>	<b>\$ 128,127</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC WEST UNIVERSITY  
NOVEMBER 2022**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 35,867	17.7%	\$ 30,806	20.4%	\$ 76,625	19.2%	\$ 71,160	22.3%
Medicaid	62,956	31.3%	\$ 38,867	25.8%	121,533	30.5%	78,410	24.6%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	55,661	27.5%	\$ 38,827	25.8%	106,396	26.6%	83,965	26.4%
Self Pay	38,037	18.8%	\$ 29,919	19.8%	77,920	19.5%	66,255	20.8%
Other	9,560	4.7%	\$ 12,326	8.2%	16,785	4.2%	18,861	5.9%
<b>TOTAL</b>	<b>\$ 202,081</b>	<b>100.0%</b>	<b>\$ 150,744</b>	<b>100.0%</b>	<b>\$ 399,260</b>	<b>100.0%</b>	<b>\$ 318,652</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 21,102	21.2%	\$ 18,471	33.8%	\$ 43,459	26.0%	\$ 30,459	32.7%
Medicaid	37,082	37.3%	12,915	23.7%	\$ 54,821	32.8%	21,506	23.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	28,310	28.4%	16,223	29.7%	43,312	25.9%	26,041	27.9%
Self Pay	10,311	10.4%	5,572	10.2%	20,321	12.2%	13,833	14.8%
Other	2,731	2.7%	1,413	2.6%	5,174	3.1%	1,422	1.5%
<b>TOTAL</b>	<b>\$ 99,536</b>	<b>100.0%</b>	<b>\$ 54,594</b>	<b>100.0%</b>	<b>\$ 167,087</b>	<b>100.0%</b>	<b>\$ 93,261</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC JBS  
NOVEMBER 2022**

**REVENUE BY PAYOR**

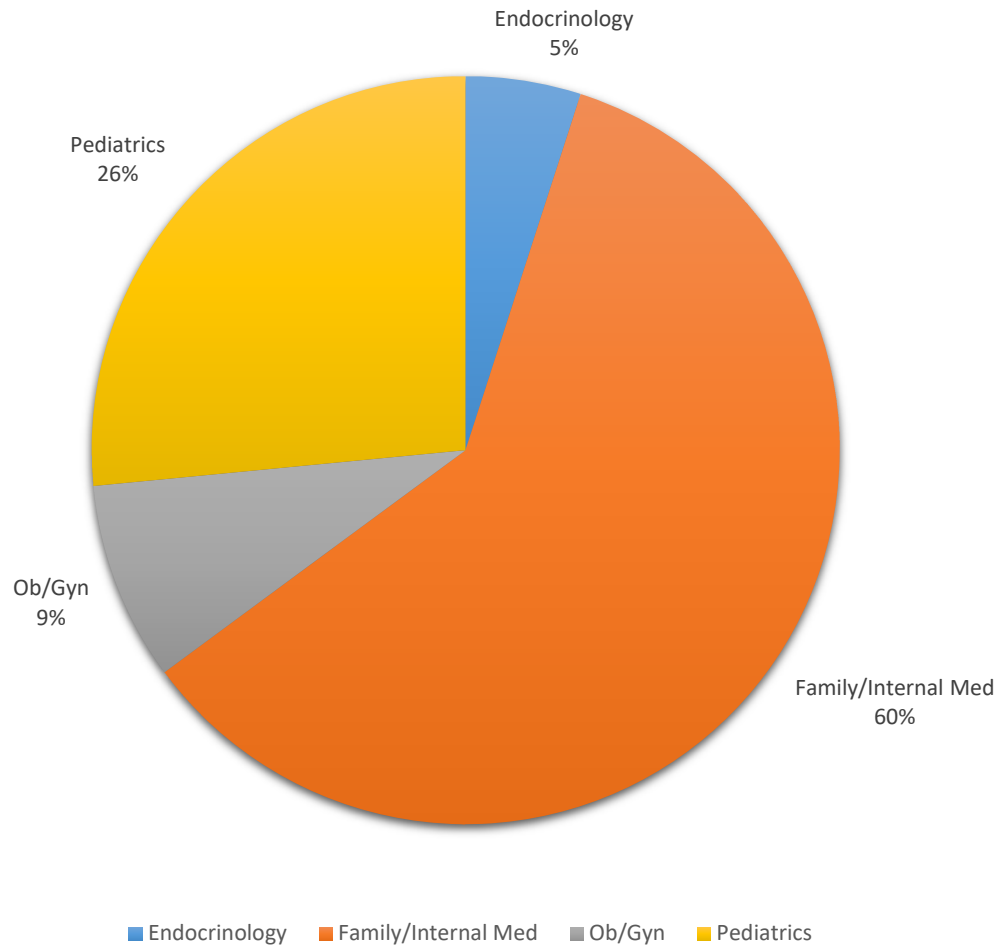
	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ (251)	-0.1%	\$ -	0.0%	\$ (459)	-0.1%
Medicaid	118,156	65.9%	\$ 132,634	58.3%	254,506	69.3%	324,928	59.1%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	51,765	28.9%	\$ 85,908	37.8%	102,944	28.0%	202,989	36.9%
Self Pay	2,332	1.3%	\$ 7,341	3.2%	3,289	0.9%	20,620	3.7%
Other	6,940	3.9%	\$ 1,838	0.8%	6,549	1.8%	1,898	0.3%
<b>TOTAL</b>	<b>\$ 179,193</b>	<b>100.0%</b>	<b>\$ 227,471</b>	<b>100.0%</b>	<b>\$ 367,289</b>	<b>100.0%</b>	<b>\$ 549,977</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

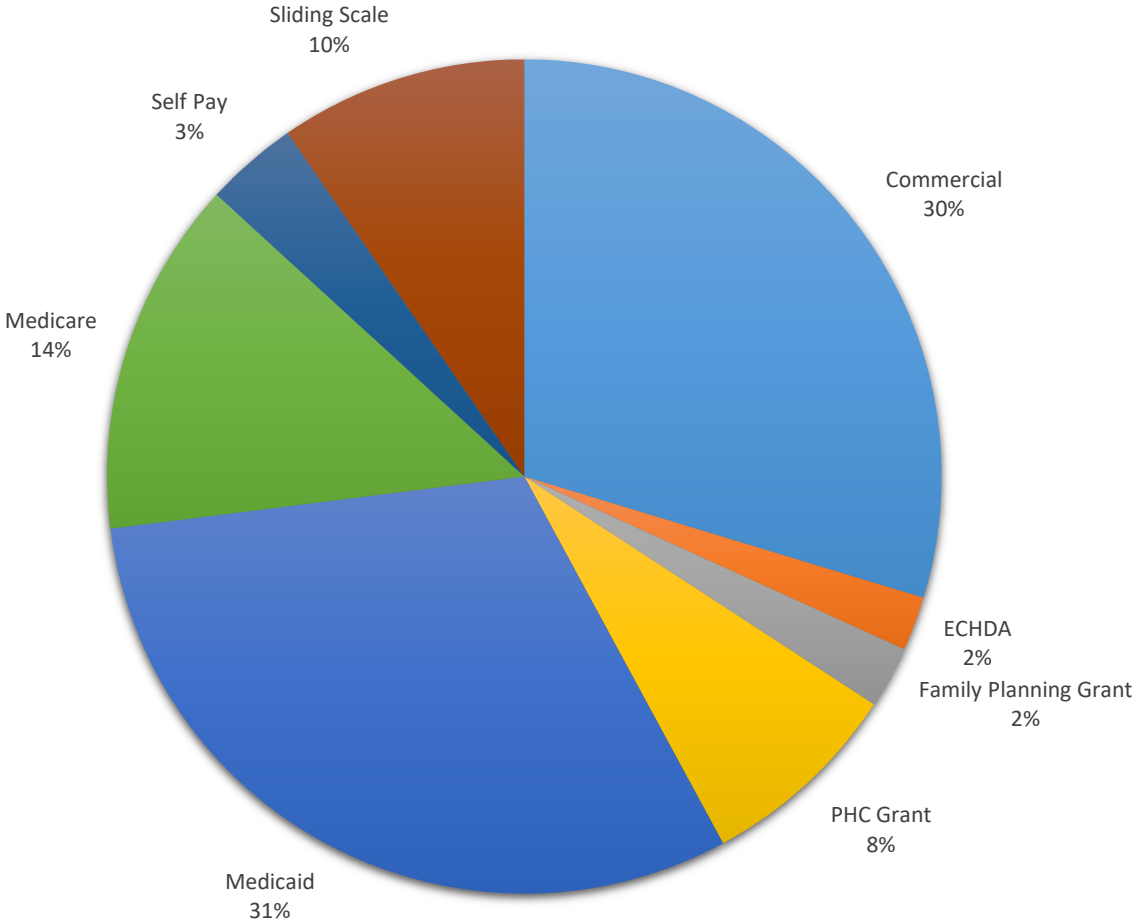
	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	102,714	69.7%	56,482	56.6%	140,843	65.7%	77,185	38.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	37,735	25.6%	35,667	35.7%	61,652	28.8%	107,147	53.2%
Self Pay	4,851	3.3%	6,900	6.9%	9,054	4.2%	15,888	7.9%
Other	2,130	1.4%	769	0.8%	2,890	1.3%	1,180	0.6%
<b>TOTAL</b>	<b>\$ 147,430</b>	<b>100.0%</b>	<b>\$ 99,819</b>	<b>100.0%</b>	<b>\$ 214,439</b>	<b>100.0%</b>	<b>\$ 201,401</b>	<b>100.0%</b>



## FHC November Visits By Service

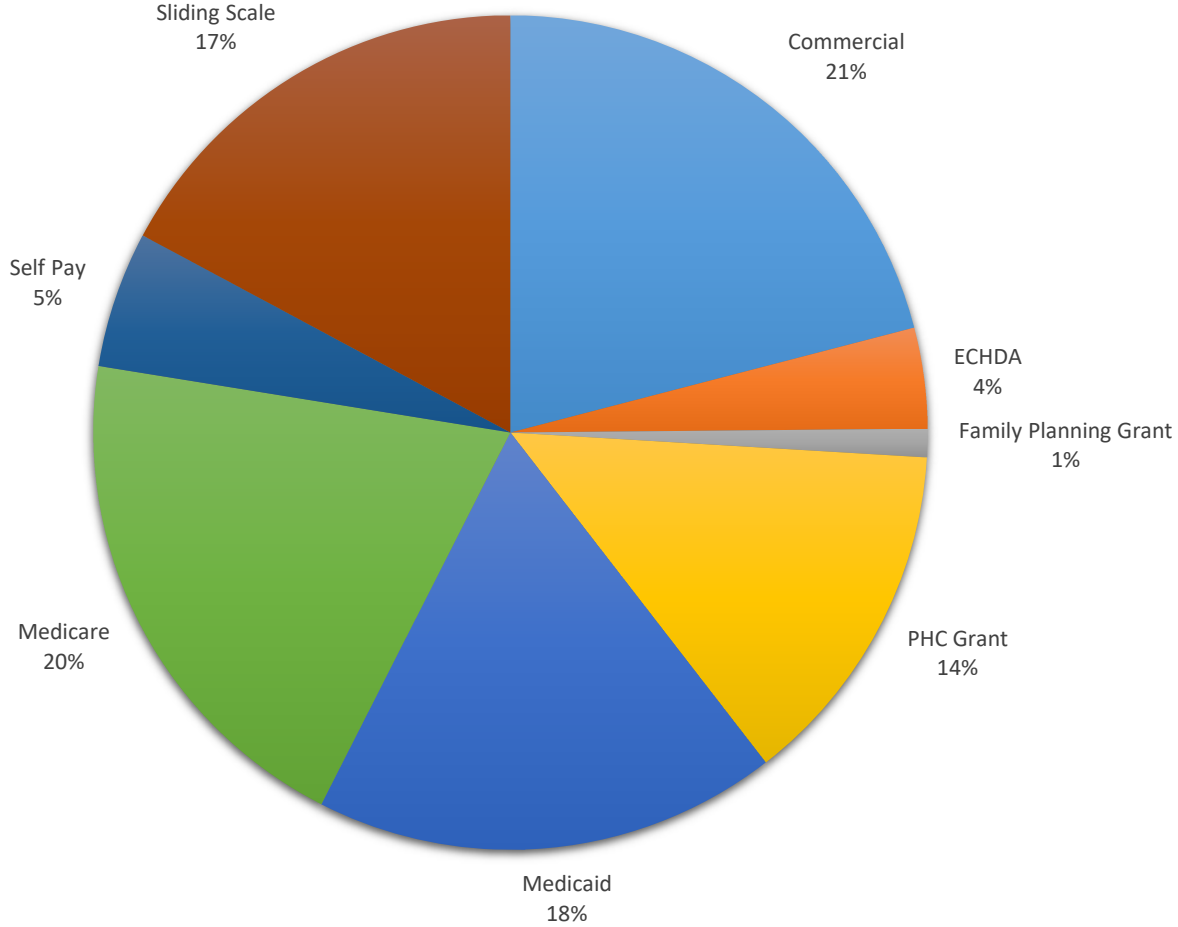


### Total FHC November Visits by Financial Class



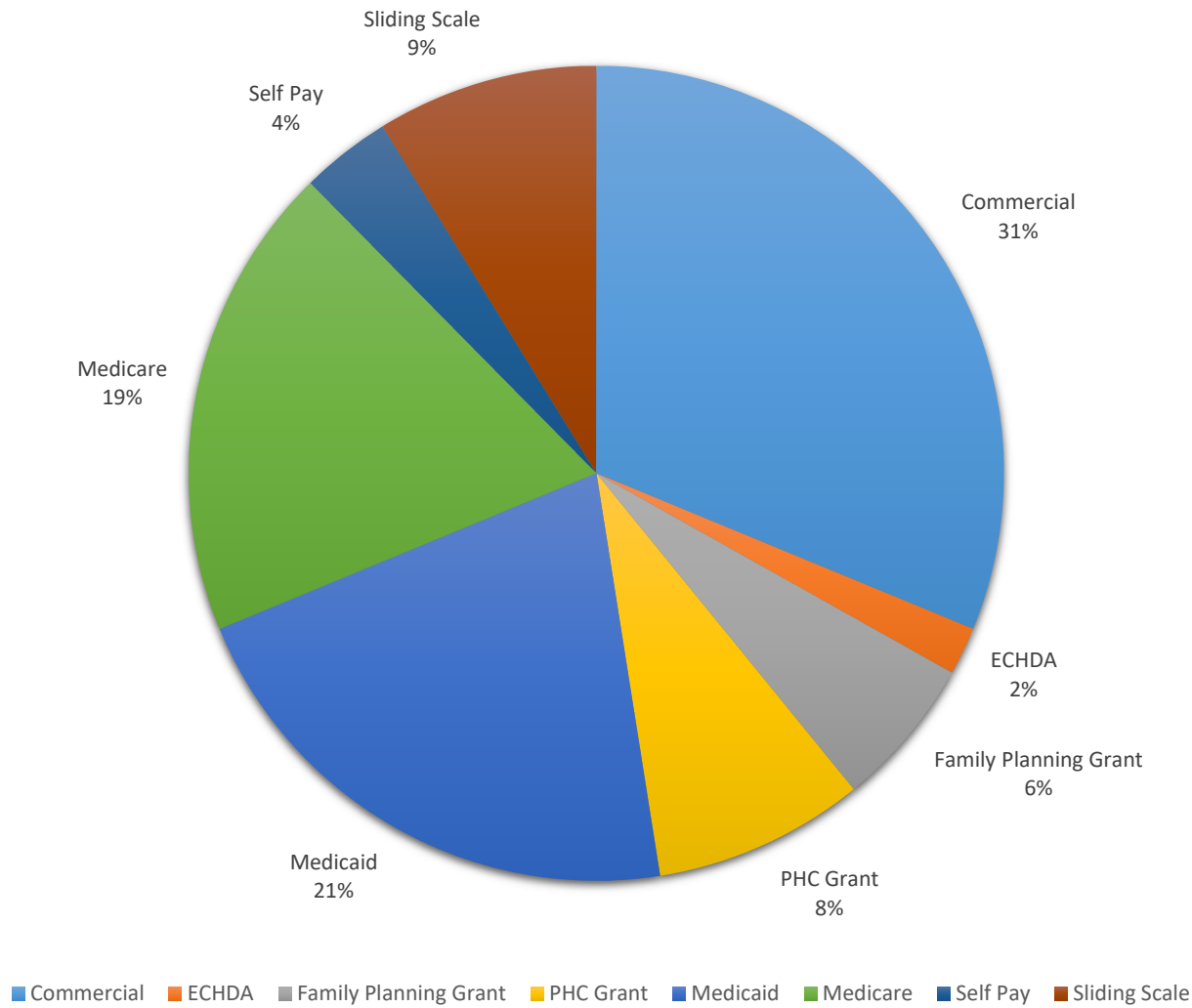
■ Commercial ■ ECHDA ■ Family Planning Grant ■ PHC Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

### FHC Clements November Visits by Financial Class

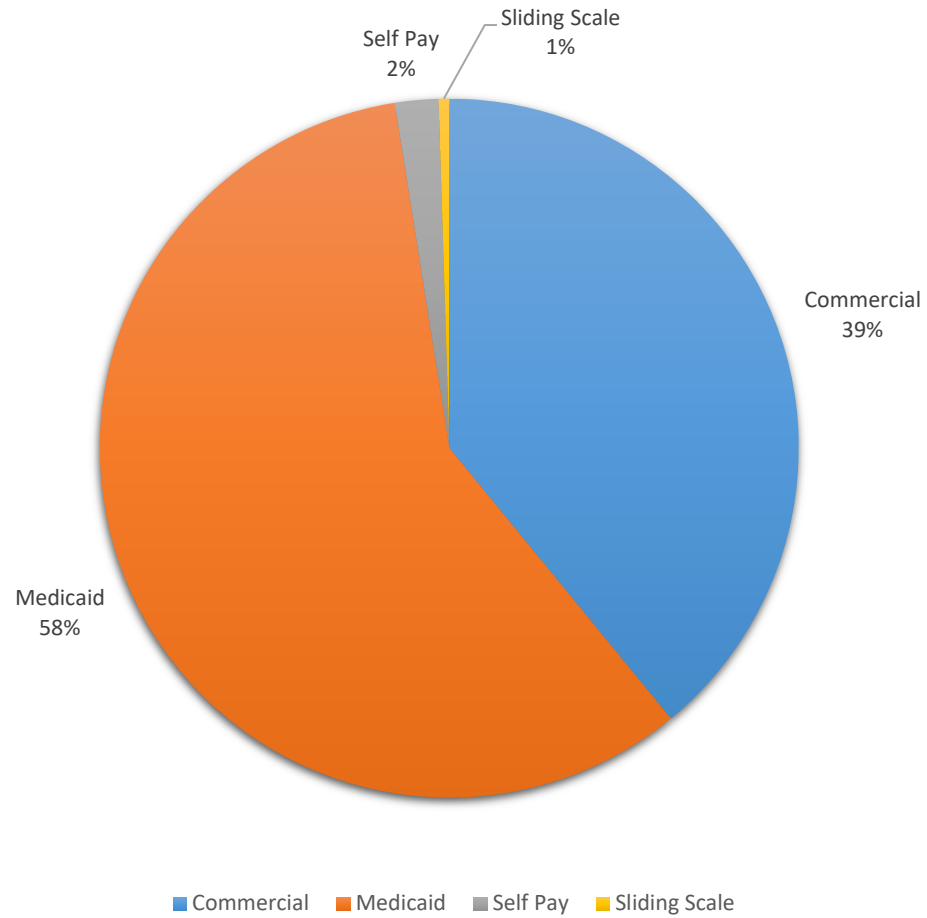


■ Commercial ■ ECHDA ■ Family Planning Grant ■ PHC Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

## FHC West University November Visits by Financial Class



### Healthy Kids Clinic November Visits by Financial Class



## FHC Executive Director's Report-January 2023

- **Staffing Update:** The Family Health Clinic currently has four open positions; we are in search of two LVNs for our pediatric clinic, and a Registration/Scheduling Coordinator and Medical Assistant for our Clements location.
- **Telehealth Update:** For the month of November, telehealth visits accounted for less than 1% of the Clinic's total visits. We continue to provide telehealth services as an alternative option for sick and follow up visits.
- **Provider Update:** We continue the search for Dr Poudel's permanent replacement in pediatrics. We are also in the process of attaining locums' coverage to assist during the transition. We are anticipating our pediatric locum's coverage for start in early 2023.
- **Community Events:** The Family Health Clinic participated in the following community events during the month of December:
  - FHC West University:** Free blood pressure and glucose screenings, Tuesdays 3pm-5pm.

**MEMORANDUM**

DATE: January 5, 2023  
TO: Ector County Hospital District Board of Directors  
FROM: Steve Ewing, Chief Financial Officer  
SUBJECT: Review, Revision and Re-Adoption of Ector County Hospital District Investment Policy

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Attached is the District's Investment Policy for annual review and reaffirmation.

There are no changes proposed to the Investment Policy and it remains in compliance with the Public Funds Investment Act. The Board will also approve the reappointment of the following Broker/Dealers (page 10):

- Hilltop Securities Independent Network (Long Term Investment Funds)
- Prosperity Bank (Endowments)
- Frost Bank (Operating, Payroll and Money Market Accounts)

Please contact me if you have any questions.

**ECTOR COUNTY HOSPITAL DISTRICT  
(Medical Center Health System)  
INVESTMENT POLICY**

**EFFECTIVE: December, 1999  
Reaffirmed: January 05, 2023**

**POLICY STATEMENT**

The Ector County Hospital District seeks to optimize the rate of return on available cash reserves while emphasizing safety of principal and retaining sufficient liquidity to meet projected financial needs. The investment portfolio shall be designed to attain a reasonable rate of return throughout budgetary and economic cycles, taking into account the District's investment risk constraints, cash flow requirements and state and federal laws that may restrict the placement of District funds.

**STANDARD OF CARE**

Investments shall be made with judgment and care, under prevailing circumstances, that a person of prudence, discretion, and intelligence would exercise in the management of the person's own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived.

**POLICY OBJECTIVES**

Investment of funds shall be governed by the following objectives in order of priority:

**A. Safety of Principal**

1. Safety of principal and compliance with applicable state laws (Public Funds Investment Act [PFIA]) are the foremost objectives of the District. Each investment transaction shall seek to ensure that potential capital losses are avoided.
2. The District will not make investments for the purpose of trading or speculation.

**B. Liquidity**

1. The District's portfolio will maintain sufficient liquidity through structuring maturities that enable it to meet all financial requirements which might reasonably be anticipated.

**C. Diversification**

1. In accordance with applicable laws, the District will diversify its investments to avoid incurring unreasonable and avoidable risks regarding specific security types or concentrations within individual financial institutions. Investment decisions should not incur unreasonable investment risks in order to obtain current or long term investment income.
2. Maturities will be structured to allow for continued liquidity and investment opportunities. Selected maturities shall provide for income, stability and liquidity.
3. The District may solicit bids in determining which investment opportunities to consider. Bids or offers may be solicited orally, in writing or electronically.



## **INVESTMENT STRATEGIES**

A written investment strategy must be developed for each of the District's Funds. These strategies should include the following:

1. The investment objective for that particular fund.
2. An understanding of the suitability of the investment to the District's financial requirements.
3. Preservation and safety of principal.
4. Liquidity.
5. Marketability of investment if need arises to liquidate prior to maturity.
6. Diversification.
7. Yield.

The investment strategies are an integral part of the District's investment policy and are attached as addendum "A".

## **AUTHORIZED INVESTMENTS**

All investments must be restricted to the following:

1. Obligations of the United States or its agencies and instrumentalities.
2. Direct obligations of the state of Texas or its agencies and instrumentalities.
3. Obligations of states, agencies, counties, cities and other political subdivisions of any state rated as to investment quality by a nationally recognized investment rating firm not less than A or its equivalent.
4. Collateralized Mortgage Obligations directly issued by a Federal Agency or instrumentality of the United States, the underlying security for which is guaranteed by an agency or instrumentality of the United States.
5. Other obligations, the principal and interest of which are unconditionally guaranteed or insured by, or backed by the full faith and credit of, this state or the United States or their respective instrumentalities.
6. Certificates of Deposit and Share Certificates are Authorized Investments:
  - a) A certificate of deposit or share certificate is an authorized investment if the certificate is issued by a depository institution and is:
    - 1) guaranteed or insured by the Federal Deposit Insurance Corporation or its successor or the National Credit Union Share Insurance Fund or its successor;
    - 2) secured by obligations that are described by this policy (including mortgage backed securities directly issued by a federal agency or instrumentality that have a market value of not less than the principal amount of the certificates, but excluding those mortgage backed securities of the nature described in "investments not allowed" in this policy); or,
    - 3) secured in any other manner and amount provided by law for deposits of ECHD.
  - b) In addition to the authority to invest funds in certificates of deposit under Subsection (a), an investment in certificates of deposit made in accordance with the following conditions is an authorized investment under this subchapter:
    - 1) the funds are invested by ECHD through a depository institution that is selected by ECHD;
    - 2) the depository institution selected by ECHD under subdivision (1) arranges for the deposit of the funds in certificates of deposit in one or

more federally insured depository institutions, wherever located, for the account of ECHD;

- 3) the full amount of the principal and accrued interest of each of the certificates of deposit is insured by the United States or an instrumentality of the United States;
  - 4) the depository institution selected by ECHD under Subdivision (1) acts as custodian for ECHD with respect to the certificates of deposit issued for the account of ECHD;
  - 5) at the same time that the funds are deposited and the certificates of deposit are issued for the account of ECHD, the depository institution selected under subdivision (1) receives an amount of deposits from customers of other federally insured depository institutions, wherever located, that is equal to or greater than the amount of the funds invested by ECHD through the depository institution selected under subdivision (1).
7. Repurchase agreement if the repurchase agreement:
- a) has a defined termination date;
  - b) is secured by obligations of the United States or its agencies and instrumentalities, as described by 2256.009(a)(1) of the PFIA;
  - c) is pledged to the District, held in the District's name and deposited at the time the investment is made with the District or with a third party selected and approved by the District; and
  - d) is placed through a primary government securities dealer, as defined by the Federal Reserve, or a financial institution doing business in this state.
  - e) notwithstanding any other law, the term of any reverse security purchase agreement may not exceed ninety (90) days after the date the reverse security repurchase agreement is delivered;
  - f) money received by the District under the terms of a reverse security repurchase agreement shall be used to acquire additional authorized investments, but the terms of the authorized investments acquired must mature not later than the expiration date stated in the reverse security repurchase agreement.

The term "repurchase agreement" shall mean a simultaneous agreement to buy, hold for a specified time, and sell back at a future date obligations of the United States or its agencies and instrumentalities, as described by 2256.009(a)(1) of the PFIA, at a market value at the time the funds are disbursed of not less than the principal amount of the funds dispersed. The term includes a direct security repurchase agreement and a reverse security repurchase agreement.

8. A no-load money market mutual fund if the mutual fund:
- a) is registered with and regulated by the Securities and Exchange Commission;
  - b) provides the District a prospectus and other information required by the Securities Exchange Act of 1934 or the Investment Company Act of 1940;
  - c) has a dollar-weighted average stated maturity of 90 days or fewer;
  - d) includes in its investment objectives the maintenance of a stable net asset value of \$1.00 for each share.
9. A no-load mutual Fund if the mutual Fund:
- a) is registered with the Securities and Exchange Commission;
  - b) has an average weighted maturity of less than two years;

- c) is invested exclusively in obligations which are authorized investments under the Ector County Hospital District Investment Policy;
  - d) is continuously rated as to investment quality by at least one nationally recognized investment rating firm of not less than AAA or its equivalent; and
  - e) conforms to the requirements set forth in 2256.016(b) and (c) of the Public Funds Investment Act relating to the eligibility of investment pools to receive and invest funds of investing entities.
10. Banker's Acceptances is an authorized investment if it:
- a) Has a stated maturity of 270 days or fewer from the date of its issuance;
  - b) will be, in accordance with its terms, liquidated in full at maturity;
  - c) is eligible for collateral for borrowing from a Federal Reserve Bank; and
  - d) is accepted by a bank organized and existing under the laws of the United States or any state, if the short-term obligations of the bank, or of a bank holding company of which the bank is the largest subsidiary, are rated not less than A-1 or P-1 or an equivalent rating by at least one nationally recognized credit rating agency.
11. Commercial paper is an authorized investment under this policy if the commercial paper;
- a) has a stated maturity of 270 days or fewer from the date of its issuance; and
  - b) is rated not less than A-1 or P-1 or an equivalent rating by at least:
    - 1) two nationally recognized credit rating agencies; or
    - 2) one nationally recognized credit rating agency and is fully secured by an irrevocable letter of credit issued by a bank organized and existing under the laws of the United States or any state.

**The District shall not:**

1. Invest in the aggregate more than 80% of the District's monthly average fund balance, excluding bond proceeds and reserves and other funds held for debt service in money market funds described in above or mutual funds described in above;
2. Invest in the aggregate more than 15% of the District's monthly average fund balance, excluding bond proceeds and reserves and other Funds held for debt service, in mutual Funds described in above;
3. Invest any portion of bond proceeds, reserves and Funds held for debt service, in mutual Funds described in above;
4. Invest District funds or funds under District's control including bond proceeds and reserves and other funds held for debt service in any one mutual fund in amount that exceeds 10% of the total assets of the mutual fund.

**INVESTMENTS NOT AUTHORIZED**

The following are investments not to be purchased by the District:

1. Obligations whose payment represents the coupon payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no principal;
2. Obligations whose payment represents the principal stream of cash flow from the underlying mortgage-backed security collateral and bears no interest;
3. Collateralized mortgage obligations that have a stated final maturity date of greater than 10 years; and
4. Collateralized mortgage obligations, the interest rate of which is determined by an index that adjusts opposite to the changes in a market index.

## **MATURITIES**

Structuring of the investment portfolio shall be in accordance with the District's Investment policy and the specific strategies developed for each fund.

## **COLLATERALIZATION**

All District Funds held as a demand or a time deposit by a depository institution expressly authorized by law to accept a public entity's time or demand deposits shall be collateralized as provided in Chapter 2257 of Texas Government Code "Collateral for Public Funds".

## **INVESTMENT OFFICER**

The Chief Financial Officer shall be designated as the District's Investment Officer/Investment Advisor and is responsible for the investment of the District's Funds. The investment Officer will review and approve all transactions conducted within the investment portfolio. The Investment Officer and Chairperson of the Finance Committee, or a designated alternate, shall review all transactions and shall be responsible for monitoring and reviewing all investment activity on a regular basis. The investment Officer shall exercise the judgment and care, under prevailing circumstances, that a prudent person would exercise in the management of the person's own affairs. Unless authorized by law, no other person may deposit, withdraw, transfer or manage in any other manner the funds of the District.

## **INVESTMENT TRAINING**

1. Board Members – Each member of the District's Board of Directors shall attend at least one training session relating to their responsibilities regarding investments within six months after taking office.
2. Investment Officer – (1) The Chief Financial Officer and any other investment Officer of the District shall attend at least one training session related to their responsibilities regarding investments within twelve months after taking office; and (2) attend an investment training session not less than once in a two-year period and receive a minimum of 10 hours of instruction relating to their investment responsibilities

Training must be provided by an independent source and include education in investment controls, security risks, strategy risks, market risks and compliance with the Public Funds Investment Act.

## **CONFLICT OF INTEREST**

Any investment officer for the District who has a personal business relationship with a business organization offering to engage in an investment transaction with the District, shall file a statement disclosing that personal business interest. Any investment officer of the District who is related within the second degree of affinity or consanguinity as determined under chapter 573 of the Texas Government Code to an individual seeking to sell an investment to the District shall file a statement disclosing that relationship. A statement under this section shall be filed with the Texas Ethics Commission and the Board of Directors of the District.

The investment officer has a personal business relationship with an organization if:

1. the investment officer owns 10 percent or more of the voting stock or shares of the business organization or owns \$5,000 or more of the fair market value of the business organization;

2. funds received by the investment officer from the business organization exceed 10 percent of the investment officer's gross income for the previous year; or,
3. the investment officer has acquired from the business organization during the previous year investments with a book value of \$2,500 or more for the personal account of the investment officer.

## **BROKERS/DEALERS**

The District will utilize a minimum of three different broker/dealers in obtaining its investment purchases. A bidding process will be utilized to verify the competitiveness of each firm's rates of return when deemed necessary.

A written copy of the investment policy shall be presented to any person offering to engage in an investment transaction with the District. A business organization includes investment pools. Nothing in this section relieves the District of the responsibility for monitoring investments made by the District to determine that they are in compliance with the investment policy. The qualified representative of the business organization offering to engage in an investment transaction with the District shall execute a written instrument in a form acceptable to the District and the business organization substantially to the effect that the business organization has:

1. Received and reviewed the investment policy of the District; and,
2. Acknowledged that the business organization has implemented reasonable procedures and controls in an effort to preclude investment transactions conducted between the District and the organization that are not authorized by the District investment policy, except to the extent that this authorization is dependent on an analysis of the makeup of the entity's entire portfolio or requires an interpretation of subjective investment standards.

The District shall on an annual basis review, revise and adopt a list of qualified brokers that are authorized to engage in investment transactions with the District.

## **REPORTING REQUIREMENTS**

### **A. Internal Reports**

The monthly internal financial statements will reflect all investment activities and proper accounting practices will be followed. On a quarterly basis, the designated Investment Officer of the district shall prepare a written report of all investment transactions for all Funds of the district, in compliance with section 2256.023 of the PFIA. The report must be submitted to the Finance Committee and the Hospital Administrator and the Board of Directors and must:

1. Describe in detail the investment position of the District, on the date of the report;
2. Be prepared and signed by all Investment Officers;
3. Contain a summary statement prepared in compliance with generally accepted accounting principles, of each pooled Fund group that states the (a) beginning market value for the report period; (b) additions and changes to the market value during the period; and (c) ending market value for the period; and (d) fully accrued interest for the reporting period;
4. State the book value and market value of each separately invested asset at the beginning and end of the reporting period by type of asset and fund type;
5. State the maturity date of each invested asset;
6. State the account or Fund or pooled group fund of the District for which each investment was acquired; and

7. State the portfolio is in compliance with the District' investment strategy and the PFIA.

If the District invests in other than money market mutual funds, investment pools or accounts offered by its depository bank in the form of certificates of deposit, or money market accounts or similar accounts, the reports prepared by the investment officers under this section shall be formally reviewed at least annually by an independent auditor, and the result of the review shall be reported to the governing body by that auditor.

**B. External Reports**

A compliance audit of management controls on investments and adherence to the District's investment policy shall be performed by an independent auditor in conjunction with the District's annual financial audit. The results of this report should be submitted to the Board of Directors and Hospital Administrator.

**C. Other Reports**

On at least an annual basis, the stated market values of each investment shall be reviewed by an independent third party. A report of such review shall be reported to the Finance Committee of the Board of Directors.

**REVIEW OF INVESTMENT POLICY**

This policy including all investment strategies must be reviewed by the Board of Directors not less than annually. The Board shall adopt a written resolution stating that it has reviewed the investment policy and strategies. Such resolution shall record any changes made to either the investment policy or investment strategies.

## **ADDENDUM A**

### **Investment Strategies**

#### **GENERAL OPERATING FUNDS**

The purpose of these funds is to provide for payment of operating expenses, payroll and normal capital expenditures. The investment objective will ensure that these daily cash needs are met. Anticipated level of funds needed to be available on a daily basis is estimated at approximately \$2 million to \$4 million. Authorized investments should be highly liquid. Suitable investments for this fund are all investments allowed by this policy if authorized by the Public Funds Investment Act (PFIA). These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the Fund. When individual investments are purchased, the maturity shall not exceed 31 days.

#### **DEBT SERVICE FUNDS**

The purpose of these funds is to ensure that adequate monies are set aside for payment of further principal and interest on the District's indebtedness and to maintain compliance with any and all debt covenant requirements relating to the advance funding of indebtedness. The investment objective will ensure that these requirements are met. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased the maturity shall approximate the due dates of principal and interest payments on the indebtedness.

#### **DISPROPORTIONATE SHARE FUNDS**

The purpose of these funds is to provide improved access to healthcare services for indigents. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. Authorized investments shall have stated maturity dates that approximate the anticipated qualified expenditures of the District. When individual investments are purchased for this Fund, the maturity should not exceed ten years.

#### **FUNDED DEPRECIATION FUNDS**

The purpose of these funds is to provide monies for future purchases of capital equipment. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased for this fund, the maturities should not exceed ten years.

#### **SELF-INSURANCE FUNDS**

The purpose of these funds is to provide monies for future expenditures related to workers' compensation, malpractice and other legal claim or settlements. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased for this Fund, the maturities should not exceed ten years.

## **BOARD DESIGNATED FUNDS**

The purpose of these funds is to provide monies for future capital expenditures or other major projects as designated by the Board of Directors. The investment objective of this fund will ensure that monies will be available if and when financial needs arise as so determined by the Board. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased for this Fund, the maturities should be spread over a period of one month to ten years.

## **LIABILITY FUNDS**

The purpose of these funds is to provide monies for future payments to liabilities. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased for this fund, the maturities should be spread over a period of one month to ten years.

## **TAX REVENUE FUNDS**

The purpose of these funds is to receive monies related to ad valorem and sales tax collections of the District and then transfer those monies to other funds when needed. Ad valorem tax monies are utilized for debt service payments and costs of indigent care and thus are transferred to Debt Service Funds and General Operating Funds when needed. Sales tax monies are utilized for capital expenditures and operating costs are transferred to the General Operating Fund when needed. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased for this Fund, the maturities should be twelve months or less since these funds are usually transferred within a short period of time after receipt.

## **TRUSTEE HELD FUNDS**

(1) These monies are related to the proceeds from Bond issues as approved and authorized by the Board of Directors and are held in safekeeping by the Trustee. Construction Funds will be utilized for payment of construction costs related to the authorized construction or expansion project. Authorized investments will be highly liquid focusing primarily on money market accounts and demand deposit accounts as these funds should be fully utilized within the next few months.

(2) Debt Reserve Funds must be maintained throughout the life of the indebtedness as required by the Bond Agreement. This fund will be utilized only if the District is in default on its debt service payments. The investment objective will consider market conditions, debt covenants and Arbitrage regulation compliance. Obligations of the United States Government or its agencies and instrumentalities and money market funds are suitable investments for this fund. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased for this Fund, the maturities shall not be greater than the life of the corresponding indebtedness.



## **REVOCABLE TRUST ENDOWMENT FUNDS**

The purpose of this Trust is provide funding for endowed chairs to promote excellence in clinical care of patients, clinical programs, clinical practice, and graduate medical education at Texas Tech University Health Sciences Center at the Permian Basin, University of Texas Permian Basin and at the Odessa Junior College District. These funds may invested by the appointed Trustee as allowed for and in compliance with the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. Disbursement of fund earnings will occur in March of each year, commencing in March 2008, and shall be disbursed in accordance with the provisions of the applicable Endowment Trust Agreement.

## **BROKERS/DEALERS**

PFIA requires the Board to approve on an annual basis, all brokers/dealers for the purpose of investing the District's funds. The Board policy further requires that there be a minimum of three (3) brokers/dealers which the District does business with. The Board approved the following Brokers/Dealers for the District;

- (1) Reappoint: Hilltop Securities Independent Network
- (2) Reappoint: Wells Fargo Bank. N.A.
- (3) Reappoint: Prosperity Bank
- (4) Reappoint: Frost Bank (Operating, Payroll and Money Market accounts)

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
NOVEMBER 2022**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>Hospital InPatient Admissions</b>										
Acute / Adult	1,017	884	15.0%	1,028	-1.1%	2,009	1,806	11.2%	2,020	-0.5%
Neonatal ICU (NICU)	31	23	34.8%	14	121.4%	57	47	21.3%	39	46.2%
<b>Total Admissions</b>	<b>1,048</b>	<b>907</b>	<b>15.5%</b>	<b>1,042</b>	<b>0.6%</b>	<b>2,066</b>	<b>1,853</b>	<b>11.5%</b>	<b>2,059</b>	<b>0.3%</b>
<b>Patient Days</b>										
Adult & Pediatric	3,910	3,181	22.9%	4,736	-17.4%	7,794	6,501	19.9%	9,632	-19.1%
ICU	420	371	13.2%	514	-18.3%	839	758	10.7%	1,009	-16.8%
CCU	384	294	30.6%	383	0.3%	770	600	28.3%	809	-4.8%
NICU	526	293	79.5%	227	131.7%	956	598	59.9%	515	85.6%
<b>Total Patient Days</b>	<b>5,240</b>	<b>4,139</b>	<b>26.6%</b>	<b>5,860</b>	<b>-10.6%</b>	<b>10,359</b>	<b>8,457</b>	<b>22.5%</b>	<b>11,965</b>	<b>-13.4%</b>
Observation (Obs) Days	348	426	-18.3%	818	-57.5%	653	870	-24.9%	1,235	-47.1%
Nursery Days	275	277	-0.7%	286	-3.8%	543	554	-2.0%	616	-11.9%
<b>Total Occupied Beds / Bassinets</b>	<b>5,863</b>	<b>4,842</b>	<b>21.1%</b>	<b>6,964</b>	<b>-15.8%</b>	<b>11,555</b>	<b>9,881</b>	<b>16.9%</b>	<b>13,816</b>	<b>-16.4%</b>
<b>Average Length of Stay (ALOS)</b>										
Acute / Adult & Pediatric	4.64	4.35	6.5%	5.48	-15.4%	4.68	4.35	7.6%	5.67	-17.4%
NICU	16.97	12.74	33.2%	16.21	4.6%	16.77	12.72	31.8%	13.21	27.0%
<b>Total ALOS</b>	<b>5.00</b>	<b>4.56</b>	<b>9.6%</b>	<b>5.62</b>	<b>-11.1%</b>	<b>5.01</b>	<b>4.56</b>	<b>9.9%</b>	<b>5.81</b>	<b>-13.7%</b>
Acute / Adult & Pediatric w/o OB	5.83			6.34	-8.1%	5.80			6.64	-12.6%
<b>Average Daily Census</b>	<b>174.7</b>	<b>138.0</b>	<b>26.6%</b>	<b>195.3</b>	<b>-10.6%</b>	<b>169.8</b>	<b>138.6</b>	<b>22.5%</b>	<b>196.1</b>	<b>-13.4%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.7387</b>	<b>1.6500</b>	<b>5.4%</b>	<b>1.7130</b>	<b>1.5%</b>	<b>1.7049</b>	<b>1.6500</b>	<b>3.3%</b>	<b>1.7311</b>	<b>-1.5%</b>
<b>Medicare</b>										
Admissions	383	318	20.4%	365	4.9%	724	650	11.4%	718	0.8%
Patient Days	2,136	1,690	26.4%	2,363	-9.6%	4,077	3,454	18.0%	4,782	-14.7%
Average Length of Stay	5.58	5.31	4.9%	6.47	-13.9%	5.63	5.31	6.0%	6.66	-15.4%
Case Mix Index	2.0660	1.9200	7.6%	1.9587	5.5%	2.0344	1.9200	6.0%	2.0044	1.5%
<b>Medicaid</b>										
Admissions	142	115	23.5%	130	9.2%	296	235	26.0%	280	5.7%
Patient Days	698	380	83.7%	630	10.8%	1,423	777	83.1%	1,272	11.9%
Average Length of Stay	4.92	3.30	48.8%	4.85	1.4%	4.81	3.31	45.4%	4.54	5.8%
Case Mix Index	1.1564	1.1900	-2.8%	1.3001	-11.1%	1.1342	1.1900	-4.7%	1.1915	-4.8%
<b>Commercial</b>										
Admissions	272	258	5.4%	280	-2.9%	544	527	3.2%	563	-3.4%
Patient Days	1,275	1,107	15.2%	1,316	-3.1%	2,535	2,262	12.1%	2,840	-10.7%
Average Length of Stay	4.69	4.29	9.2%	4.70	-0.3%	4.66	4.29	8.6%	5.04	-7.6%
Case Mix Index	1.6048	1.5500	3.5%	1.6871	-4.9%	1.5918	1.5500	2.7%	1.7572	-9.4%
<b>Self Pay</b>										
Admissions	212	194	9.3%	243	-12.8%	425	396	7.3%	447	-4.9%
Patient Days	895	842	6.3%	1,368	-34.6%	1,866	1,720	8.5%	2,736	-31.8%
Average Length of Stay	4.22	4.34	-2.7%	5.63	-25.0%	4.39	4.34	1.1%	6.12	-28.3%
Case Mix Index	1.6441	1.5700	4.7%	1.5004	9.6%	1.5801	1.5700	0.6%	1.5302	3.3%
<b>All Other</b>										
Admissions	39	22	77.3%	24	62.5%	77	45	71.1%	51	51.0%
Patient Days	236	120	96.7%	183	29.0%	458	245	86.9%	335	36.7%
Average Length of Stay	6.05	5.45	10.9%	7.63	-20.6%	5.95	5.44	9.2%	6.57	-9.4%
Case Mix Index	2.2779	2.0000	13.9%	2.3217	-1.9%	2.3102	2.0000	15.5%	2.1000	10.0%
<b>Radiology</b>										
InPatient	3,816	3,110	22.7%	4,283	-10.9%	7,553	6,355	18.9%	8,719	-13.4%
OutPatient	7,523	7,134	5.5%	7,070	6.4%	15,293	14,580	4.9%	14,469	5.7%
<b>Cath Lab</b>										
InPatient	565	529	6.8%	567	-0.4%	1,120	1,081	3.6%	1,054	6.3%
OutPatient	388	498	-22.1%	468	-17.1%	1,025	1,017	0.8%	1,011	1.4%
<b>Laboratory</b>										
InPatient	70,344	56,549	24.4%	79,735	-11.8%	137,811	115,558	19.3%	165,154	-16.6%
OutPatient	66,394	57,529	15.4%	57,871	14.7%	130,500	117,561	11.0%	118,004	10.6%
<b>Other</b>										
Deliveries	196	167	17.4%	168	16.7%	374	341	9.7%	359	4.2%
<b>Surgical Cases</b>										
InPatient	221	205	7.8%	232	-4.7%	447	419	6.7%	467	-4.3%
OutPatient	548	533	2.8%	509	7.7%	1,080	1,089	-0.8%	1,015	6.4%
<b>Total Surgical Cases</b>	<b>769</b>	<b>738</b>	<b>4.2%</b>	<b>741</b>	<b>3.8%</b>	<b>1,527</b>	<b>1,508</b>	<b>1.3%</b>	<b>1,482</b>	<b>3.0%</b>
<b>GI Procedures (Endo)</b>										
InPatient	112	143	-21.7%	182	-38.5%	221	292	-24.3%	327	-32.4%
OutPatient	185	215	-14.0%	126	46.8%	356	439	-18.9%	265	34.3%
<b>Total GI Procedures</b>	<b>297</b>	<b>358</b>	<b>-17.0%</b>	<b>308</b>	<b>-3.6%</b>	<b>577</b>	<b>731</b>	<b>-21.1%</b>	<b>592</b>	<b>-2.5%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
NOVEMBER 2022**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
<b>OutPatient (O/P)</b>										
Emergency Room Visits	5,715	3,973	43.8%	4,477	27.7%	10,796	8,119	33.0%	8,367	29.0%
Observation Days	348	426	-18.3%	818	-57.5%	653	870	-24.9%	1,235	-47.1%
Other O/P Occasions of Service	20,588	17,882	15.1%	20,403	0.9%	40,591	36,541	11.1%	40,589	0.0%
<b>Total O/P Occasions of Svc.</b>	<b>26,651</b>	<b>22,281</b>	<b>19.6%</b>	<b>25,698</b>	<b>3.7%</b>	<b>52,040</b>	<b>45,530</b>	<b>14.3%</b>	<b>50,191</b>	<b>3.7%</b>
<b>Hospital Operations</b>										
Manhours Paid	270,659	246,454	9.8%	253,869	6.6%	543,609	499,709	8.8%	514,606	5.6%
FTE's	1,578.8	1,437.6	9.8%	1,480.9	6.6%	1,559.5	1,433.6	8.8%	1,476.3	5.6%
Adjusted Patient Days	10,264	7,970	28.8%	10,394	-1.3%	20,267	16,290	24.4%	21,104	-4.0%
Hours / Adjusted Patient Day	26.37	30.92	-14.7%	24.42	8.0%	26.82	30.68	-12.6%	24.38	10.0%
Occupancy - Actual Beds	50.0%	39.5%	26.6%	54.9%	-8.8%	48.7%	39.7%	22.5%	56.2%	-13.4%
FTE's / Adjusted Occupied Bed	4.6	5.4	-14.7%	4.3	8.0%	4.7	5.4	-12.6%	4.3	10.0%
<b>Center for Primary Care - Clements</b>										
Total Medical Visits	743	755	-1.6%	653	13.8%	1,308	1,656	-21.0%	1,498	-12.7%
Manhours Paid	2,173	2,009	8.1%	2,334	-6.9%	4,410	4,407	0.1%	4,998	-11.8%
FTE's	12.7	11.7	8.1%	13.6	-6.9%	12.7	12.6	0.1%	14.3	-11.8%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	661	629	5.1%	537	23.1%	1,271	1,318	-3.6%	1,096	16.0%
Manhours Paid	1,173	1,152	1.9%	498	135.5%	2,347	2,414	-2.8%	997	135.5%
FTE's	6.8	6.7	1.9%	2.9	135.5%	6.7	6.9	-2.8%	2.9	135.5%
<b>Center for Primary Care - JBS</b>										
Total Medical Visits	507	464	9.3%	644	-21.3%	1,051	943	11.5%	1,432	-26.6%
Manhours Paid	1,355	1,076	25.9%	678	100.0%	2,669	2,187	22.0%	1,429	86.7%
FTE's	7.9	6.3	25.9%	4.0	100.0%	7.7	6.3	22.0%	4.1	86.7%
<b>Total ECHD Operations</b>										
Total Admissions	1,048	907	15.5%	1,042	0.6%	2,066	1,853	11.5%	2,059	0.3%
Total Patient Days	5,240	4,139	26.6%	5,860	-10.6%	10,359	8,457	22.5%	11,965	-13.4%
Total Patient and Obs Days	5,588	4,565	22.4%	6,678	-16.3%	11,012	9,327	18.1%	13,200	-16.6%
Total FTE's	1,606.3	1,462.4	9.8%	1,501.4	7.0%	1,586.6	1,459.4	8.7%	1,497.6	5.9%
FTE's / Adjusted Occupied Bed	4.7	5.5	-14.7%	4.3	8.3%	4.8	5.5	-12.6%	4.3	10.3%
<b>Total Adjusted Patient Days</b>	<b>10,264</b>	<b>7,970</b>	<b>28.8%</b>	<b>10,394</b>	<b>-1.3%</b>	<b>20,267</b>	<b>16,290</b>	<b>24.4%</b>	<b>21,104</b>	<b>-4.0%</b>
<b>Hours / Adjusted Patient Day</b>	<b>26.83</b>	<b>31.45</b>	<b>-14.7%</b>	<b>24.76</b>	<b>8.3%</b>	<b>27.29</b>	<b>31.23</b>	<b>-12.6%</b>	<b>24.74</b>	<b>10.3%</b>
<b>Outpatient Factor</b>	<b>1.9588</b>	<b>1.9255</b>	<b>1.7%</b>	<b>1.7738</b>	<b>10.4%</b>	<b>1.9565</b>	<b>1.9262</b>	<b>1.6%</b>	<b>1.7638</b>	<b>10.9%</b>
<b>Blended O/P Factor</b>	<b>2.2314</b>	<b>2.1778</b>	<b>2.5%</b>	<b>1.9707</b>	<b>13.2%</b>	<b>2.2014</b>	<b>2.1726</b>	<b>1.3%</b>	<b>1.9536</b>	<b>12.7%</b>
<b>Total Adjusted Admissions</b>	<b>2,053</b>	<b>1,746</b>	<b>17.5%</b>	<b>1,848</b>	<b>11.1%</b>	<b>4,042</b>	<b>3,569</b>	<b>13.2%</b>	<b>3,632</b>	<b>11.3%</b>
<b>Hours / Adjusted Admisssion</b>	<b>134.14</b>	<b>143.54</b>	<b>-6.6%</b>	<b>139.25</b>	<b>-3.7%</b>	<b>136.82</b>	<b>142.53</b>	<b>-4.0%</b>	<b>143.74</b>	<b>-4.8%</b>
<b>FTE's - Hospital Contract</b>	<b>52.4</b>	<b>58.0</b>	<b>-9.7%</b>	<b>103.9</b>	<b>-49.6%</b>	<b>54.0</b>	<b>58.2</b>	<b>-7.2%</b>	<b>104.0</b>	<b>-48.1%</b>
<b>FTE's - Mgmt Services</b>	<b>42.3</b>	<b>43.3</b>	<b>-2.4%</b>	<b>38.4</b>	<b>9.9%</b>	<b>39.3</b>	<b>43.3</b>	<b>-9.3%</b>	<b>37.8</b>	<b>4.0%</b>
<b>Total FTE's (including Contract)</b>	<b>1,700.9</b>	<b>1,563.6</b>	<b>8.8%</b>	<b>1,643.7</b>	<b>3.5%</b>	<b>1,679.9</b>	<b>1,560.9</b>	<b>7.6%</b>	<b>1,639.4</b>	<b>2.5%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>	<b>5.0</b>	<b>5.9</b>	<b>-15.5%</b>	<b>4.7</b>	<b>4.8%</b>	<b>5.1</b>	<b>5.8</b>	<b>-13.5%</b>	<b>4.7</b>	<b>6.7%</b>
<b>ProCare FTEs</b>	<b>215.9</b>	<b>252.2</b>	<b>-14.4%</b>	<b>216.2</b>	<b>-0.1%</b>	<b>218.0</b>	<b>252.2</b>	<b>-13.5%</b>	<b>215.3</b>	<b>1.2%</b>
<b>TraumaCare FTEs</b>	<b>9.4</b>	<b>9.3</b>	<b>1.6%</b>	<b>0.0</b>	<b>0.0%</b>	<b>9.4</b>	<b>9.1</b>	<b>3.2%</b>	<b>0.0</b>	<b>0.0%</b>
<b>Total System FTEs</b>	<b>1,926.3</b>	<b>1,825.1</b>	<b>5.5%</b>	<b>1,859.9</b>	<b>3.6%</b>	<b>1,907.3</b>	<b>1,822.2</b>	<b>4.7%</b>	<b>1,854.7</b>	<b>2.8%</b>
<b>Urgent Care Visits</b>										
JBS Clinic	2,052	1,967	4.3%	2,318	-11.5%	3,801	4,020	-5.4%	4,575	-16.9%
West University	1,252	1,104	13.4%	1,854	-32.5%	2,273	2,256	0.8%	3,542	-35.8%
42nd Street	-	-	0.0%	-	0.0%	-	-	0.0%	9	-100.0%
<b>Total Urgent Care Visits</b>	<b>3,304</b>	<b>3,071</b>	<b>7.6%</b>	<b>4,172</b>	<b>-20.8%</b>	<b>6,074</b>	<b>6,276</b>	<b>-3.2%</b>	<b>8,126</b>	<b>-25.3%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	401	404	-0.7%	404	-0.7%	717	714	0.4%	714	0.4%

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
NOVEMBER 2022**

	<b>HOSPITAL</b>	<b>PRO CARE</b>	<b>TRAUMA CARE</b>	<b>ECTOR COUNTY HOSPITAL DISTRICT</b>
<b>ASSETS</b>				
<b>CURRENT ASSETS:</b>				
Cash and Cash Equivalents	\$ 19,593,597	\$ 5,075	\$ -	\$ 19,598,672
Investments	62,376,306	-	-	62,376,306
Patient Accounts Receivable - Gross	224,633,773	25,298,650	826,929	249,932,424
Less: 3rd Party Allowances	(147,599,609)	(9,971,730)	(629,000)	(157,571,339)
Bad Debt Allowance	(49,249,296)	(9,859,520)	(67,000)	(59,108,816)
Net Patient Accounts Receivable	27,784,869	5,467,400	130,929	33,252,268
Taxes Receivable	10,247,615	-	-	10,247,615
Accounts Receivable - Other	3,341,855	35,593	-	3,377,448
Inventories	8,764,689	479,133	-	9,243,821
Prepaid Expenses	2,973,710	149,909	17,267	3,123,618
<b>Total Current Assets</b>	<b>135,082,641</b>	<b>6,137,109</b>	<b>148,196</b>	<b>141,219,750</b>
<b>CAPITAL ASSETS:</b>				
Property and Equipment	502,596,814	393,970	-	502,990,784
Construction in Progress	6,104,936	-	-	6,104,936
	508,701,750	393,970	-	509,095,720
Less: Accumulated Depreciation and Amortization	(344,624,087)	(308,099)	-	(344,932,186)
<b>Total Capital Assets</b>	<b>164,077,663</b>	<b>85,871</b>	<b>-</b>	<b>164,163,534</b>
<b>RESTRICTED ASSETS:</b>				
Restricted Assets Held by Trustee	4,896	-	-	4,896
Restricted Assets Held in Endowment	6,083,572	-	-	6,083,572
Restricted TPC, LLC	1,460,250	-	-	1,460,250
Restricted MCH West Texas Services	2,342,788	-	-	2,342,788
Pension, Deferred Outflows of Resources	19,348,225	-	-	19,348,225
Assets whose use is Limited	-	174,553	-	174,553
<b>TOTAL ASSETS</b>	<b>\$ 328,400,034</b>	<b>\$ 6,397,533</b>	<b>\$ 148,196</b>	<b>\$ 334,797,566</b>
<b>LIABILITIES AND FUND BALANCE</b>				
<b>CURRENT LIABILITIES:</b>				
Current Maturities of Long-Term Debt	\$ 2,234,628	\$ -	\$ -	\$ 2,234,628
Self-Insurance Liability - Current Portion	2,433,188	-	-	2,433,188
Accounts Payable	21,888,847	71,766	(103,054)	21,960,613
A/R Credit Balances	1,909,303	-	-	1,909,303
Accrued Interest	260,373	-	-	260,373
Accrued Salaries and Wages	6,062,010	6,056,855	317,272	12,118,865
Accrued Compensated Absences	4,525,581	-	-	4,525,581
Due to Third Party Payors	12,581,222	-	-	12,581,222
Deferred Revenue	(1,883,755)	301,742	-	(1,582,012)
<b>Total Current Liabilities</b>	<b>50,011,399</b>	<b>6,430,363</b>	<b>214,218</b>	<b>56,441,762</b>
ACCRUED POST RETIREMENT BENEFITS	61,442,147	-	-	61,442,147
SELF-INSURANCE LIABILITIES - Less Current Portion	1,476,505	-	-	1,476,505
LONG-TERM DEBT - Less Current Maturities	34,336,529	-	-	34,336,529
<b>Total Liabilities</b>	<b>147,266,580</b>	<b>6,430,363</b>	<b>214,218</b>	<b>153,696,943</b>
<b>FUND BALANCE</b>	<b>181,133,454</b>	<b>(32,831)</b>	<b>(66,022)</b>	<b>181,100,623</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 328,400,034</b>	<b>\$ 6,397,533</b>	<b>\$ 148,196</b>	<b>\$ 334,797,566</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
NOVEMBER 2022**

	CURRENT YEAR	PRIOR FISCAL YEAR END			CURRENT YEAR CHANGE
		HOSPITAL UNAUDITED	PRO CARE UNAUDITED	TRAUMA CARE UNAUDITED	
<b>ASSETS</b>					
<b>CURRENT ASSETS:</b>					
Cash and Cash Equivalents	\$ 19,598,672	\$ 32,033,000	\$ 5,075	\$ -	\$ (12,439,403)
Investments	62,376,306	68,206,692	-	-	(5,830,385)
Patient Accounts Receivable - Gross	249,932,424	215,087,104	24,731,462	614,859	9,498,998
Less: 3rd Party Allowances	(157,571,339)	(140,901,175)	(9,623,136)	(469,500)	(6,577,528)
Bad Debt Allowance	(59,108,816)	(49,620,354)	(10,153,878)	(52,000)	717,416
Net Patient Accounts Receivable	33,252,268	24,565,575	4,954,448	93,359	3,638,887
Taxes Receivable	10,247,615	10,705,560	-	-	(457,944)
Accounts Receivable - Other	3,377,448	4,081,925	34,499	-	(738,976)
Inventories	9,243,821	8,796,969	479,133	-	(32,280)
Prepaid Expenses	3,123,618	3,579,202	158,300	20,398	(634,281)
<b>Total Current Assets</b>	<b>141,219,750</b>	<b>151,968,922</b>	<b>5,631,454</b>	<b>113,757</b>	<b>(16,494,383)</b>
<b>CAPITAL ASSETS:</b>					
Property and Equipment	502,990,784	501,814,250	393,970	-	782,564
Construction in Progress	6,104,936	3,772,159	-	-	2,332,777
	509,095,720	505,586,409	393,970	-	3,115,341
Less: Accumulated Depreciation and Amortization	(344,932,186)	(341,371,455)	(305,754)	-	(3,254,978)
<b>Total Capital Assets</b>	<b>164,163,534</b>	<b>164,214,954</b>	<b>88,216</b>	<b>-</b>	<b>(139,637)</b>
INTANGIBLE ASSETS / GOODWILL - NET	-	-	-	-	-
<b>RESTRICTED ASSETS:</b>					
Restricted Assets Held by Trustee	4,896	4,896	-	-	-
Restricted Assets Held in Endowment	6,083,572	6,083,572	-	-	-
Restricted MCH West Texas Services	2,342,788	2,334,361	-	-	8,427
Pension, Deferred Outflows of Resources	19,348,225	19,348,225	-	-	-
Assets whose use is Limited	174,553	-	150,729	-	23,824
<b>TOTAL ASSETS</b>	<b>\$ 334,797,566</b>	<b>\$ 345,415,976</b>	<b>\$ 5,870,400</b>	<b>\$ 113,757</b>	<b>\$ (16,602,567)</b>
<b>LIABILITIES AND FUND BALANCE</b>					
<b>CURRENT LIABILITIES:</b>					
Current Maturities of Long-Term Debt	\$ 2,234,628	\$ 2,232,209	\$ -	\$ -	\$ 2,419
Self-Insurance Liability - Current Portion	2,433,188	2,433,188	-	-	-
Accounts Payable	21,960,613	28,938,189	899,411	(133,295)	(7,743,691)
A/R Credit Balances	1,909,303	2,431,305	-	-	(522,002)
Accrued Interest	260,373	19,148	-	-	241,225
Accrued Salaries and Wages	12,118,865	5,613,638	4,702,269	274,974	1,527,984
Accrued Compensated Absences	4,525,581	4,450,865	-	-	74,716
Due to Third Party Payors	12,581,222	16,199,526	-	-	(3,618,304)
Deferred Revenue	(1,582,012)	272,039	301,550	-	(2,155,602)
<b>Total Current Liabilities</b>	<b>56,441,762</b>	<b>62,590,108</b>	<b>5,903,230</b>	<b>141,679</b>	<b>(12,051,576)</b>
ACCRUED POST RETIREMENT BENEFITS	61,442,147	60,470,472	-	-	971,675
SELF-INSURANCE LIABILITIES - Less Current Portion	1,476,505	1,476,505	-	-	-
LONG-TERM DEBT - Less Current Maturities	34,336,529	34,565,827	-	-	(229,298)
<b>Total Liabilities</b>	<b>153,696,943</b>	<b>159,102,911</b>	<b>5,903,230</b>	<b>141,679</b>	<b>(11,450,877)</b>
FUND BALANCE	181,100,623	186,313,065	(32,831)	(27,922)	181,133,454
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 334,797,566</b>	<b>\$ 345,415,976</b>	<b>\$ 5,870,400</b>	<b>\$ 113,757</b>	<b>\$ (16,602,567)</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
NOVEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Inpatient Routine Revenue	\$ 49,954,145	\$ 47,517,055	5.1%	\$ 56,974,330	-12.3%	\$ 99,228,364	\$ 97,087,285	2.2%	\$ 117,020,144	-15.2%
Inpatient Ancillary Revenue	-	-	-	-	-	-	-	-	-	-
Inpatient Revenue	\$ 49,954,145	\$ 47,517,055	5.1%	\$ 56,974,330	-12.3%	\$ 99,228,364	\$ 97,087,285	2.2%	\$ 117,020,144	-15.2%
Outpatient Revenue	61,512,257	55,965,970	9.9%	55,307,067	11.2%	119,210,762	113,840,096	4.7%	111,592,711	6.8%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 111,466,402</b>	<b>\$ 103,483,025</b>	<b>7.7%</b>	<b>\$ 112,281,398</b>	<b>-0.7%</b>	<b>\$ 218,439,126</b>	<b>\$ 210,927,381</b>	<b>3.6%</b>	<b>\$ 228,612,855</b>	<b>-4.5%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 69,748,855	\$ 63,814,538	9.3%	\$ 71,813,830	-2.9%	\$ 135,225,659	\$ 130,097,268	3.9%	\$ 150,988,378	-10.4%
Policy Adjustments	1,482,413	1,493,529	-0.7%	848,792	74.6%	4,374,725	2,993,453	46.1%	1,617,148	170.5%
Uninsured Discount	9,603,330	9,163,919	4.8%	5,575,633	72.2%	18,925,332	18,717,547	1.1%	13,531,661	39.9%
Indigent	867,076	1,128,885	-23.2%	860,446	0.8%	2,062,994	2,315,753	-10.9%	1,895,846	8.8%
Provision for Bad Debts	6,556,939	5,681,943	15.4%	11,863,149	-44.7%	12,760,967	11,564,214	10.3%	17,534,523	-27.2%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 88,258,613</b>	<b>\$ 81,282,814</b>	<b>8.6%</b>	<b>\$ 90,961,850</b>	<b>-3.0%</b>	<b>\$ 173,349,676</b>	<b>\$ 165,688,235</b>	<b>4.6%</b>	<b>\$ 185,567,555</b>	<b>-6.6%</b>
	79.18%	78.55%		81.01%		79.36%	78.55%		81.17%	
<b>OTHER PATIENT REVENUE</b>										
Medicaid Supplemental Payments	\$ 2,094,222	\$ 2,094,222	0.0%	\$ 2,206,974	-5.1%	\$ 4,188,444	\$ 4,188,444	0.0%	\$ 4,413,948	-5.1%
DSRIP/CHIRP	(179,464)	698,830	-125.7%	1,282,780	-114.0%	(358,929)	1,397,660	-125.7%	2,119,350	-116.9%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 1,914,758</b>	<b>\$ 2,793,052</b>	<b>-31.4%</b>	<b>\$ 3,489,754</b>	<b>-45.1%</b>	<b>\$ 3,829,515</b>	<b>\$ 5,586,104</b>	<b>-31.4%</b>	<b>\$ 6,533,298</b>	<b>-41.4%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 25,122,547</b>	<b>\$ 24,993,263</b>	<b>0.5%</b>	<b>\$ 24,809,302</b>	<b>1.3%</b>	<b>\$ 48,918,965</b>	<b>\$ 50,825,250</b>	<b>-3.8%</b>	<b>\$ 49,578,598</b>	<b>-1.3%</b>
<b>OTHER REVENUE</b>										
Tax Revenue	\$ 5,498,501	\$ 5,466,437	0.6%	\$ 5,961,093	-7.8%	\$ 12,606,931	\$ 10,915,922	15.5%	\$ 11,346,666	11.1%
Other Revenue	954,445	1,243,088	-23.2%	1,012,982	-5.8%	1,815,026	2,488,365	-27.1%	1,898,843	-4.4%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 6,452,947</b>	<b>\$ 6,709,525</b>	<b>-3.8%</b>	<b>\$ 6,974,075</b>	<b>-7.5%</b>	<b>\$ 14,421,957</b>	<b>\$ 13,404,287</b>	<b>7.6%</b>	<b>\$ 13,245,509</b>	<b>8.9%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 31,575,493</b>	<b>\$ 31,702,788</b>	<b>-0.4%</b>	<b>\$ 31,783,376</b>	<b>-0.7%</b>	<b>\$ 63,340,922</b>	<b>\$ 64,229,537</b>	<b>-1.4%</b>	<b>\$ 62,824,106</b>	<b>0.8%</b>
<b>OPERATING EXPENSES</b>										
Salaries and Wages	\$ 13,863,111	\$ 13,416,936	3.3%	\$ 12,681,280	9.3%	\$ 28,384,986	\$ 27,134,614	4.6%	\$ 25,614,160	10.8%
Benefits	3,358,939	2,796,739	20.1%	2,888,727	16.3%	6,730,623	5,626,200	19.6%	5,652,784	19.1%
Temporary Labor	1,416,427	1,141,010	24.1%	2,934,204	-51.7%	2,958,422	2,317,654	27.6%	6,174,484	-52.1%
Physician Fees	1,146,731	1,162,484	-1.4%	1,375,759	-16.6%	2,249,166	2,316,818	-2.9%	2,842,878	-20.9%
Texas Tech Support	874,098	879,933	-0.7%	868,326	0.7%	1,745,256	1,759,866	-0.8%	1,741,560	0.2%
Purchased Services	3,938,844	4,380,954	-10.1%	3,976,699	-1.0%	8,352,241	8,777,845	-4.8%	8,288,257	0.8%
Supplies	5,634,142	5,564,898	1.2%	5,665,599	-0.6%	11,012,854	11,349,334	-3.0%	11,178,199	-1.5%
Utilities	337,780	321,141	5.2%	321,907	4.9%	706,573	709,886	-0.5%	652,489	8.3%
Repairs and Maintenance	877,502	1,020,801	-14.0%	976,448	-10.1%	2,043,423	2,041,602	0.1%	1,840,707	11.0%
Leases and Rent	153,255	275,186	-44.3%	419,309	-63.5%	265,975	550,372	-51.7%	613,568	-56.7%
Insurance	183,586	167,990	9.3%	162,901	12.7%	358,708	335,980	6.8%	316,668	13.3%
Interest Expense	70,115	79,660	-12.0%	156,462	-55.2%	140,329	159,320	-11.9%	254,782	-44.9%
ECHDA	201,915	187,818	7.5%	155,140	30.2%	427,436	375,636	13.8%	332,916	28.4%
Other Expense	111,748	222,579	-49.8%	106,501	4.9%	250,875	454,808	-44.8%	227,334	10.4%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 32,168,193</b>	<b>\$ 31,618,129</b>	<b>1.7%</b>	<b>\$ 32,689,263</b>	<b>-1.6%</b>	<b>\$ 65,626,865</b>	<b>\$ 63,909,935</b>	<b>2.7%</b>	<b>\$ 65,730,785</b>	<b>-0.2%</b>
Depreciation/Amortization	\$ 1,696,022	\$ 1,648,574	2.9%	\$ 1,664,332	1.9%	\$ 3,391,139	\$ 3,322,209	2.1%	\$ 3,332,925	1.7%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	7,515	-100.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 33,864,215</b>	<b>\$ 33,266,703</b>	<b>1.8%</b>	<b>\$ 34,353,595</b>	<b>-1.4%</b>	<b>\$ 69,018,004</b>	<b>\$ 67,232,144</b>	<b>2.7%</b>	<b>\$ 69,071,225</b>	<b>-0.1%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (2,288,722)</b>	<b>\$ (1,563,915)</b>	<b>-46.3%</b>	<b>\$ (2,570,218)</b>	<b>11.0%</b>	<b>\$ (5,677,082)</b>	<b>\$ (3,002,607)</b>	<b>89.1%</b>	<b>\$ (6,247,119)</b>	<b>-9.1%</b>
Operating Margin	-7.25%	-4.93%	46.9%	-8.09%	-10.4%	-8.96%	-4.67%	91.7%	-9.94%	-9.9%
<b>NONOPERATING REVENUE/EXPENSE</b>										
Interest Income	\$ 67,359	\$ 49,663	35.6%	\$ 3,545	1800.4%	\$ 157,748	\$ 99,326	58.8%	\$ 7,336	2050.3%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	-	-	-
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	33,333	-100.0%	-	-	-	66,666	-100.0%	-	-
COVID-19 Stimulus	-	-	0.0%	2,215,423	-100.0%	-	-	0.0%	2,215,423	-100.0%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (2,221,363)</b>	<b>\$ (1,480,919)</b>	<b>-50.0%</b>	<b>\$ (351,251)</b>	<b>-532.4%</b>	<b>\$ (5,519,334)</b>	<b>\$ (2,836,615)</b>	<b>-94.6%</b>	<b>\$ (4,024,360)</b>	<b>-37.1%</b>
Unrealized Gain/(Loss) on Investments	\$ 287,496	\$ (8,333)	0.0%	\$ (61,309)	-568.9%	\$ 176,269	\$ (16,666)	0.0%	\$ (108,684)	-262.2%
Investment in Subsidiaries	124,156	85,628	45.0%	648	19060.8%	128,188	171,256	-25.1%	5,055	2436.1%
<b>CHANGE IN NET POSITION</b>	<b>\$ (1,809,711)</b>	<b>\$ (1,403,624)</b>	<b>-28.9%</b>	<b>\$ (411,911)</b>	<b>-339.3%</b>	<b>\$ (5,214,876)</b>	<b>\$ (2,682,025)</b>	<b>-94.4%</b>	<b>\$ (4,127,989)</b>	<b>-26.3%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
HOSPITAL OPERATIONS SUMMARY  
NOVEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Inpatient Revenue	\$ 49,954,145	\$ 47,517,055	5.1%	\$ 56,974,330	-12.3%	\$ 99,228,364	\$ 97,087,285	2.2%	\$ 117,020,144	-15.2%
Outpatient Revenue	47,896,067	43,979,264	8.9%	44,085,898	8.6%	94,909,021	89,920,431	5.5%	89,385,117	6.2%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 97,850,213</b>	<b>\$ 91,496,319</b>	<b>6.9%</b>	<b>\$ 101,060,228</b>	<b>-3.2%</b>	<b>\$ 194,137,385</b>	<b>\$ 187,007,716</b>	<b>3.8%</b>	<b>\$ 206,405,261</b>	<b>-5.9%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 62,809,966	\$ 57,912,147	8.5%	\$ 66,907,315	-6.1%	\$ 122,846,878	\$ 118,389,002	3.8%	\$ 140,152,301	-12.3%
Policy Adjustments	610,267	727,243	-16.1%	199,087	206.5%	2,792,816	1,482,965	88.3%	575,493	385.3%
Uninsured Discount	9,272,171	8,679,061	6.8%	5,075,860	82.7%	18,228,411	17,760,755	2.6%	12,704,468	43.5%
Indigent Care	862,625	1,120,916	-23.0%	831,819	3.7%	2,055,354	2,300,198	-10.6%	1,864,571	10.2%
Provision for Bad Debts	5,115,089	4,720,240	8.4%	10,177,109	-49.7%	10,590,777	9,636,310	9.9%	15,038,781	-29.6%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 78,670,118</b>	<b>\$ 73,159,607</b>	<b>7.5%</b>	<b>\$ 83,191,191</b>	<b>-5.4%</b>	<b>\$ 156,514,236</b>	<b>\$ 149,569,230</b>	<b>4.6%</b>	<b>\$ 170,335,614</b>	<b>-8.1%</b>
	<b>80.40%</b>	<b>79.96%</b>		<b>82.32%</b>		<b>80.62%</b>	<b>79.98%</b>		<b>82.52%</b>	
<b>OTHER PATIENT REVENUE</b>										
Medicaid Supplemental Payments	\$ 2,094,222	\$ 2,094,222	0.0%	\$ 2,206,974	-5.1%	\$ 4,188,444	\$ 4,188,444	0.0%	\$ 4,413,948	-5.1%
DSRIP/CHIRP	(179,464)	698,830	-125.7%	1,282,780	-114.0%	(358,929)	1,397,660	-125.7%	2,119,350	-116.9%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 1,914,758</b>	<b>\$ 2,793,052</b>	<b>-31.4%</b>	<b>\$ 3,489,754</b>	<b>-45.1%</b>	<b>\$ 3,829,515</b>	<b>\$ 5,586,104</b>	<b>-31.4%</b>	<b>\$ 6,533,298</b>	<b>-41.4%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 21,094,853</b>	<b>\$ 21,129,764</b>	<b>-0.2%</b>	<b>\$ 21,358,791</b>	<b>-1.2%</b>	<b>\$ 41,452,664</b>	<b>\$ 43,024,590</b>	<b>-3.7%</b>	<b>\$ 42,602,946</b>	<b>-2.7%</b>
<b>OTHER REVENUE</b>										
Tax Revenue	\$ 5,498,501	\$ 5,466,437	0.6%	\$ 5,961,093	-7.8%	\$ 12,606,931	\$ 10,915,922	15.5%	\$ 11,346,666	11.1%
Other Revenue	785,092	1,015,320	-22.7%	680,364	15.4%	1,422,580	2,033,870	-30.1%	1,384,198	2.8%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 6,283,593</b>	<b>\$ 6,481,757</b>	<b>-3.1%</b>	<b>\$ 6,641,457</b>	<b>-5.4%</b>	<b>\$ 14,029,511</b>	<b>\$ 12,949,792</b>	<b>8.3%</b>	<b>\$ 12,730,863</b>	<b>10.2%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 27,378,446</b>	<b>\$ 27,611,521</b>	<b>-0.8%</b>	<b>\$ 28,000,248</b>	<b>-2.2%</b>	<b>\$ 55,482,175</b>	<b>\$ 55,974,382</b>	<b>-0.9%</b>	<b>\$ 55,333,809</b>	<b>0.3%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 9,458,744	\$ 8,652,621	9.3%	\$ 8,667,685	9.1%	\$ 19,350,583	\$ 17,567,790	10.1%	\$ 17,563,132	10.2%
Benefits	2,984,725	2,349,090	27.1%	2,547,518	17.2%	5,972,586	4,726,488	26.4%	4,941,377	20.9%
Temporary Labor	1,140,055	858,166	32.8%	2,748,760	-58.5%	2,378,837	1,751,966	35.8%	5,747,755	-58.6%
Physician Fees	1,272,702	1,254,900	1.4%	1,227,105	3.7%	2,378,383	2,509,800	-5.2%	2,555,385	-6.9%
Texas Tech Support	874,098	879,933	-0.7%	868,326	0.7%	1,745,256	1,759,866	-0.8%	1,741,560	0.2%
Purchased Services	3,971,670	4,477,807	-11.3%	3,999,943	-0.7%	8,484,817	8,965,686	-5.4%	8,423,210	0.7%
Supplies	5,480,652	5,437,144	0.8%	5,569,069	-1.6%	10,748,830	11,086,673	-3.1%	10,959,043	-1.9%
Utilities	336,940	320,637	5.1%	321,443	4.8%	705,072	708,878	-0.5%	650,974	8.3%
Repairs and Maintenance	877,502	1,019,785	-14.0%	975,257	-10.0%	2,043,271	2,039,570	0.2%	1,839,516	11.1%
Leases and Rentals	(13,623)	104,327	-113.1%	265,166	-105.1%	(69,515)	208,654	-133.3%	304,844	-122.8%
Insurance	126,853	109,297	16.1%	112,809	12.4%	245,132	218,594	12.1%	214,090	14.5%
Interest Expense	70,115	79,660	-12.0%	156,462	-55.2%	140,329	159,320	-11.9%	254,782	-44.9%
ECHDA	201,915	187,818	7.5%	155,140	30.2%	427,436	375,636	13.8%	332,916	28.4%
Other Expense	80,960	164,510	-50.8%	61,737	31.1%	162,934	335,595	-51.4%	125,213	30.1%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 26,863,308</b>	<b>\$ 25,895,695</b>	<b>3.7%</b>	<b>\$ 27,676,419</b>	<b>-2.9%</b>	<b>\$ 54,711,952</b>	<b>\$ 52,414,516</b>	<b>4.4%</b>	<b>\$ 55,653,797</b>	<b>-1.7%</b>
Depreciation/Amortization	\$ 1,690,309	\$ 1,642,685	2.9%	\$ 1,659,178	1.9%	\$ 3,379,712	\$ 3,310,431	2.1%	\$ 3,322,851	1.7%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	-	0.0%	-	-	100.0%	-	0.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 28,553,617</b>	<b>\$ 27,538,380</b>	<b>3.7%</b>	<b>\$ 29,335,596</b>	<b>-2.7%</b>	<b>\$ 58,091,664</b>	<b>\$ 55,724,947</b>	<b>4.2%</b>	<b>\$ 58,976,647</b>	<b>-1.5%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (1,175,171)</b>	<b>\$ 73,141</b>	<b>-1706.7%</b>	<b>\$ (1,335,349)</b>	<b>12.0%</b>	<b>\$ (2,609,489)</b>	<b>\$ 249,435</b>	<b>-1146.2%</b>	<b>\$ (3,642,838)</b>	<b>-28.4%</b>
Operating Margin	-4.29%	0.26%	-1720.4%	-4.77%	-10.0%	-4.70%	0.45%	-1155.4%	-6.58%	-28.6%
<b>NONOPERATING REVENUE/EXPENSE</b>										
Interest Income	\$ 67,359	\$ 49,663	35.6%	\$ 3,545	1800.4%	\$ 157,748	\$ 99,326	58.8%	\$ 7,336	2050.3%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	33,333	-100.0%	-	0.0%	-	66,666	-100.0%	-	0.0%
COVID-19 Stimulus	-	-	0.0%	2,215,423	-100.0%	-	-	-	2,215,423	-100.0%
<b>CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION</b>	<b>\$ (1,107,812)</b>	<b>\$ 156,137</b>	<b>-809.5%</b>	<b>\$ 883,619</b>	<b>-225.4%</b>	<b>\$ (2,451,740)</b>	<b>\$ 415,427</b>	<b>-690.2%</b>	<b>\$ (1,420,079)</b>	<b>72.6%</b>
Procure & Trauma Care Capital Contribution	(1,097,370)	(1,652,707)	-33.6%	(1,234,870)	-11.1%	(3,032,329)	(3,283,235)	-7.6%	(2,604,281)	16.4%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (2,205,182)</b>	<b>\$ (1,496,570)</b>	<b>-47.3%</b>	<b>\$ (351,251)</b>	<b>-527.8%</b>	<b>\$ (5,484,069)</b>	<b>\$ (2,867,808)</b>	<b>-91.2%</b>	<b>\$ (4,024,360)</b>	<b>-36.3%</b>
Unrealized Gain/(Loss) on Investments	\$ 287,496	\$ (8,333)	-3550.1%	\$ (61,309)	-568.9%	\$ 176,269	\$ (16,666)	-1157.7%	\$ (108,684)	-262.2%
Investment in Subsidiaries	124,156	85,628	45.0%	648	19060.8%	128,188	171,256	-25.1%	5,055	2436.1%
<b>CHANGE IN NET POSITION</b>	<b>\$ (1,793,529)</b>	<b>\$ (1,419,275)</b>	<b>-26.4%</b>	<b>\$ (411,911)</b>	<b>-335.4%</b>	<b>\$ (5,179,611)</b>	<b>\$ (2,713,218)</b>	<b>-90.9%</b>	<b>\$ (4,127,989)</b>	<b>-25.5%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
PROCARE OPERATIONS SUMMARY  
NOVEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 13,526,980	\$ 11,730,967	15.3%	\$ 11,221,170	20.5%	\$ 24,084,834	\$ 23,408,187	2.9%	\$ 22,207,594	8.5%
<b>TOTAL PATIENT REVENUE</b>	\$ 13,526,980	\$ 11,730,967	15.3%	\$ 11,221,170	20.5%	\$ 24,084,834	\$ 23,408,187	2.9%	\$ 22,207,594	8.5%
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 6,888,889	\$ 5,778,390	19.2%	\$ 4,906,515	40.4%	\$ 12,254,281	\$ 11,460,264	6.9%	\$ 10,836,078	13.1%
Policy Adjustments	858,146	722,953	18.7%	649,705	32.1%	1,546,909	1,423,822	8.6%	1,041,654	48.5%
Uninsured Discount	331,159	484,858	-31.7%	499,773	-33.7%	696,920	956,792	-27.2%	827,192	-15.7%
Indigent	4,451	7,969	-44.1%	28,627	-84.5%	7,640	15,555	-50.9%	31,275	-75.6%
Provision for Bad Debts	1,434,850	939,965	52.6%	1,686,040	-14.9%	2,155,190	1,884,428	14.4%	2,495,742	-13.6%
<b>TOTAL REVENUE DEDUCTIONS</b>	\$ 9,517,496	\$ 7,934,135	20.0%	\$ 7,770,659	22.5%	\$ 16,660,940	\$ 15,740,861	5.8%	\$ 15,231,941	9.4%
	70.36%	67.63%		69.25%		69.18%	67.25%		68.59%	
<b>NET PATIENT REVENUE</b>	\$ 4,009,484	\$ 3,796,832	5.6%	\$ 3,450,510	16.2%	\$ 7,423,894	\$ 7,667,326	-3.2%	\$ 6,975,652	6.4%
						30.8%				
<b>OTHER REVENUE</b>										
Other Income	\$ 169,354	\$ 227,768	-25.6%	\$ 332,618	-49.1%	\$ 392,446	\$ 454,495	-13.7%	\$ 514,645	-23.7%
<b>TOTAL OTHER REVENUE</b>	\$ 169,354	\$ 227,768	-25.6%	\$ 332,618	-49.1%	\$ 392,446	\$ 454,495	-13.7%	\$ 514,645	-23.7%
<b>NET OPERATING REVENUE</b>	\$ 4,178,838	\$ 4,024,600	3.8%	\$ 3,783,128	10.5%	\$ 7,816,340	\$ 8,121,821	-3.8%	\$ 7,490,297	4.4%
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 4,157,383	\$ 4,501,890	-7.7%	\$ 4,013,595	3.6%	\$ 8,539,088	\$ 9,041,974	-5.6%	\$ 8,051,027	6.1%
Benefits	339,766	408,844	-16.9%	341,210	-0.4%	680,288	821,993	-17.2%	711,407	-4.4%
Temporary Labor	276,372	282,844	-2.3%	185,444	49.0%	579,585	565,688	2.5%	426,729	35.8%
Physician Fees	133,277	166,832	-20.1%	148,654	-10.3%	389,278	325,514	19.6%	287,493	35.4%
Purchased Services	(33,244)	(97,298)	-65.8%	(23,244)	43.0%	(133,202)	(188,731)	-29.4%	(134,953)	-1.3%
Supplies	152,000	126,066	20.6%	96,530	57.5%	263,976	259,285	1.8%	219,156	20.5%
Utilities	841	504	66.8%	465	80.9%	1,502	1,008	49.0%	1,516	-0.9%
Repairs and Maintenance	-	1,016	-100.0%	1,190,76	100.0%	151	2,032	-92.6%	1,191	-87.3%
Leases and Rentals	164,884	170,859	-3.5%	154,143	7.0%	331,503	341,718	-3.0%	308,724	7.4%
Insurance	48,801	52,089	-6.3%	50,092	-2.6%	97,712	104,178	-6.2%	102,578	-4.7%
Other Expense	30,415	57,769	-47.4%	44,764	-32.1%	87,360	118,613	-26.3%	102,121	-14.5%
<b>TOTAL OPERATING EXPENSES</b>	\$ 5,270,494	\$ 5,671,415	-7.1%	\$ 5,012,844	5.1%	\$ 10,837,241	\$ 11,393,272	-4.9%	\$ 10,076,989	7.5%
Depreciation/Amortization	\$ 5,714	\$ 5,889	-3.0%	\$ 5,154	10.9%	\$ 11,427	\$ 11,778	-3.0%	\$ 10,075	13.4%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	7,515	0.0%
<b>TOTAL OPERATING COSTS</b>	\$ 5,276,207	\$ 5,677,304	-7.1%	\$ 5,017,998	5.1%	\$ 10,848,668	\$ 11,405,050	-4.9%	\$ 10,094,578	7.5%
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	\$ (1,097,370)	\$ (1,652,704)	33.6%	\$ (1,234,870)	-11.1%	\$ (3,032,329)	\$ (3,283,229)	7.6%	\$ (2,604,281)	-16.4%
Operating Margin	-26.26%	-41.07%	-36.1%	-32.64%	-19.5%	-38.79%	-40.42%	-4.0%	-34.77%	11.6%
COVID-19 Stimulus	\$ -	\$ -		\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 1,097,370	\$ 1,652,704	-33.6%	\$ 1,234,870	-11.1%	\$ 3,032,329	\$ 3,283,229	-7.6%	\$ 2,604,281	16.4%
<b>CAPITAL CONTRIBUTION</b>	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

**MONTHLY STATISTICAL REPORT**

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	8,666	9,120	-4.98%	8,575	1.06%	18,255	18,380	-0.68%	17,566	3.92%
Total Hospital Visits	5,381	6,214	-13.41%	6,058	-11.18%	10,741	12,281	-12.54%	12,128	-11.44%
Total Procedures	14,176	12,425	14.09%	11,864	19.49%	26,758	25,194	6.21%	24,227	10.45%
Total Surgeries	753	936	-19.55%	924	-18.51%	1,529	1,708	-10.48%	1,693	-9.69%
Total Provider FTE's	88.2	101.9	-13.43%	91.2	-3.31%	88.5	101.9	-13.15%	91.9	-3.72%
Total Staff FTE's	115.3	137.6	-16.22%	111.9	3.06%	116.9	137.6	-15.01%	110.4	5.97%
Total Administrative FTE's	12.4	12.7	-2.06%	13.1	-5.10%	12.6	12.7	-0.76%	13.1	-3.71%
Total FTE's	215.9	252.2	-14.38%	216.2	-0.12%	218.0	252.2	-13.54%	215.3	1.25%



**ECTOR COUNTY HOSPITAL DISTRICT  
TRAUMACARE OPERATIONS SUMMARY  
NOVEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 89,210	\$ 255,739	-65.1%	\$ -	100.0%	\$ 216,907	\$ 511,478	-57.6%	\$ -	100.0%
<b>TOTAL PATIENT REVENUE</b>	\$ 89,210	\$ 255,739	-65.1%	\$ -	100.0%	\$ 216,907	\$ 511,478	-57.6%	\$ -	100.0%
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 50,000	\$ 124,001	-59.7%	\$ -	100.0%	\$ 124,500	\$ 248,002	-49.8%	\$ -	100.0%
Policy Adjustments	14,000	43,333	-67.7%	-	100.0%	35,000	86,666	-59.6%	-	100.0%
Uninsured Discount	-	-	-	-	100.0%	-	-	-	-	100.0%
Indigent	-	-	-	-	100.0%	-	-	-	-	100.0%
Provision for Bad Debts	7,000	21,738	-67.8%	-	100.0%	15,000	43,476	-65.5%	-	100.0%
<b>TOTAL REVENUE DEDUCTIONS</b>	\$ 71,000	\$ 189,072	-62.4%	\$ -	100.0%	\$ 174,500	\$ 378,144	-53.9%	\$ -	100.0%
	79.59%	73.93%		#DIV/0!		80.45%	73.93%		#DIV/0!	
<b>NET PATIENT REVENUE</b>	\$ 18,210	\$ 66,667	-72.7%	\$ -	100.0%	\$ 42,407	\$ 133,334	-68.2%	\$ -	100.0%
						19.6%				
<b>OTHER REVENUE</b>										
Other Income	\$ -	\$ -	-	\$ -	100.0%	\$ -	\$ -	-	\$ -	100.0%
<b>TOTAL OTHER REVENUE</b>	\$ -	\$ -	-	\$ -	100.0%	\$ -	\$ -	-	\$ -	100.0%
<b>NET OPERATING REVENUE</b>	\$ 18,210	\$ 66,667	-72.7%	\$ -	100.0%	\$ 42,407	\$ 133,334	-68.2%	\$ -	100.0%
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 246,984	\$ 262,425	-5.9%	\$ -	100.0%	\$ 495,314	\$ 524,850	-5.6%	\$ -	100.0%
Benefits	34,449	38,805	-11.2%	-	100.0%	77,749	77,719	0.0%	-	100.0%
Temporary Labor	-	-	-	-	100.0%	-	-	-	-	100.0%
Physician Fees	(259,248)	(259,248)	0.0%	-	100.0%	(518,496)	(518,496)	0.0%	-	100.0%
Purchased Services	418	445	-6.1%	-	100.0%	626	890	-29.7%	-	100.0%
Supplies	1,491	1,688	-11.7%	-	100.0%	2,048	3,376	-39.3%	-	100.0%
Utilities	-	-	-	-	100.0%	-	-	-	-	100.0%
Repairs and Maintenance	-	-	-	-	100.0%	-	-	-	-	100.0%
Leases and Rentals	1,993	-	-	-	100.0%	3,987	-	-	-	100.0%
Insurance	7,932	6,604	20.1%	-	100.0%	15,864	13,208	20.1%	-	100.0%
Other Expense	373	300	24.2%	-	100.0%	581	600	-3.2%	-	100.0%
<b>TOTAL OPERATING EXPENSES</b>	\$ 34,391	\$ 51,019	-32.6%	\$ -	100.0%	\$ 77,672	\$ 102,147	-24.0%	\$ -	100.0%
Depreciation/Amortization	\$ -	\$ -	-	\$ -	100.0%	\$ -	\$ -	0.0%	\$ -	100.0%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
<b>TOTAL OPERATING COSTS</b>	\$ 34,391	\$ 51,019	-32.6%	\$ -	100.0%	\$ 77,672	\$ 102,147	-24.0%	\$ -	100.0%
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	\$ (16,181)	\$ 15,648	203.4%	\$ -	100.0%	\$ (35,265)	\$ 31,187	213.1%	\$ -	100.0%
Operating Margin	-88.86%	23.47%	-478.6%	#DIV/0!	-100.0%	-83.16%	23.39%	-455.5%	#DIV/0!	-100.0%
COVID-19 Stimulus	\$ -	\$ -	-	\$ -	100.0%	\$ -	\$ -	0.0%	\$ -	100.0%
MCH Contribution	\$ -	\$ -	-	\$ -	100.0%	\$ -	\$ -	-	\$ -	100.0%
<b>CAPITAL CONTRIBUTION</b>	\$ (16,181)	\$ 15,648	0.0%	\$ -	0.0%	\$ (35,265)	\$ 31,187	0.0%	\$ -	0.0%

**MONTHLY STATISTICAL REPORT**

	CURRENT MONTH					YEAR TO DATE				
Total Procedures	503	427	17.80%	0	100.00%	1,121	854	31.26%	0	100.00%
Total Provider FTE's	8.4	8.3	1.80%	0.0	100.00%	8.4	8.1	3.41%	0.0	100.00%
Total Staff FTE's	1.0	1.0	0.31%	0.0	100.00%	1.0	1.0	1.39%	0.0	100.00%
Total FTE's	9.4	9.3	1.64%	0.0	100.00%	9.4	9.1	3.19%	0.0	100.00%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY  
NOVEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 202,167	\$ 206,063	-1.9%	\$ 172,401	17.3%	\$ 365,254	\$ 451,974	-19.2%	\$ 418,193	-12.7%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 202,167</b>	<b>\$ 206,063</b>	<b>-1.9%</b>	<b>\$ 172,401</b>	<b>17.3%</b>	<b>\$ 365,254</b>	<b>\$ 451,974</b>	<b>-19.2%</b>	<b>\$ 418,193</b>	<b>-12.7%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 110,930	\$ 120,765	-8.1%	\$ 78,326	41.6%	\$ 180,379	\$ 264,883	-31.9%	\$ 375,797	-52.0%
Self Pay Adjustments	22,955	34,702	-33.9%	21,824	5.2%	52,945	76,114	-30.4%	35,254	50.2%
Bad Debts	(4,963)	(5,895)	-15.8%	31,963	-115.5%	4,226	(12,930)	-132.7%	(83,501)	-105.1%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 128,922</b>	<b>\$ 149,572</b>	<b>-13.8%</b>	<b>\$ 132,113</b>	<b>-2.4%</b>	<b>\$ 237,549</b>	<b>\$ 328,067</b>	<b>-27.6%</b>	<b>\$ 327,551</b>	<b>-27.5%</b>
	<b>63.8%</b>	<b>72.6%</b>		<b>76.6%</b>		<b>65.0%</b>	<b>72.6%</b>		<b>78.3%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 73,244</b>	<b>\$ 56,491</b>	<b>29.7%</b>	<b>\$ 40,288</b>	<b>81.8%</b>	<b>\$ 127,705</b>	<b>\$ 123,907</b>	<b>3.1%</b>	<b>\$ 90,642</b>	<b>40.9%</b>
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ 194,254	\$ 23,543	0.0%	\$ 63,815	204.4%	\$ 208,035	\$ 47,086	0.0%	\$ 81,818	154.3%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 194,254</b>	<b>\$ 23,543</b>	<b>725.1%</b>	<b>\$ 63,815</b>	<b>204.4%</b>	<b>\$ 208,035</b>	<b>\$ 47,086</b>	<b>341.8%</b>	<b>\$ 81,818</b>	<b>154.3%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 267,498</b>	<b>\$ 80,034</b>	<b>234.2%</b>	<b>\$ 104,102</b>	<b>157.0%</b>	<b>\$ 335,739</b>	<b>\$ 170,993</b>	<b>96.3%</b>	<b>\$ 172,459</b>	<b>94.7%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 81,607	\$ 53,035	53.9%	\$ 68,478	19.2%	\$ 149,402	\$ 116,327	28.4%	\$ 140,027	6.7%
Benefits	25,751	14,398	78.9%	20,126	27.9%	46,113	31,297	47.3%	39,396	17.0%
Physician Services	101,821	100,543	1.3%	99,111	2.7%	167,408	203,473	-17.7%	177,381	-5.6%
Cost of Drugs Sold	10,432	4,195	148.7%	5,540	88.3%	10,917	9,201	18.7%	5,215	109.4%
Supplies	4,353	4,941	-11.9%	5,517	-21.1%	7,181	10,588	-32.2%	10,780	-33.4%
Utilities	1,427	3,200	-55.4%	3,154	-54.8%	5,422	6,947	-22.0%	6,238	-13.1%
Repairs and Maintenance	527	2,824	-81.3%	6,599	-92.0%	1,054	5,648	-81.3%	8,933	-88.2%
Leases and Rentals	475	482	-1.4%	505	-5.9%	948	964	-1.7%	991	-4.4%
Other Expense	1,000	1,591	-37.1%	1,000	0.0%	2,000	3,182	-37.1%	5,335	-62.5%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 227,393</b>	<b>\$ 185,209</b>	<b>22.8%</b>	<b>\$ 210,029</b>	<b>8.3%</b>	<b>\$ 390,445</b>	<b>\$ 387,627</b>	<b>0.7%</b>	<b>\$ 394,296</b>	<b>-1.0%</b>
Depreciation/Amortization	\$ 2,484	\$ 2,871	-13.5%	\$ 2,625	-5.4%	\$ 5,101	\$ 5,804	-12.1%	\$ 5,267	-3.1%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 229,877</b>	<b>\$ 188,080</b>	<b>22.2%</b>	<b>\$ 212,654</b>	<b>8.1%</b>	<b>\$ 395,546</b>	<b>\$ 393,431</b>	<b>0.5%</b>	<b>\$ 399,563</b>	<b>-1.0%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ 37,621</b>	<b>\$ (108,046)</b>	<b>134.8%</b>	<b>\$ (108,552)</b>	<b>134.7%</b>	<b>\$ (59,807)</b>	<b>\$ (222,438)</b>	<b>73.1%</b>	<b>\$ (227,103)</b>	<b>-73.7%</b>
Operating Margin	14.06%	-135.00%	-110.4%	-104.27%	-113.5%	-17.81%	-130.09%	-86.3%	-131.69%	-86.5%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	743	755	-1.6%	653	13.8%	1,308	1,656	-21.0%	1,498	-12.7%
Average Revenue per Office Visit	272.10	272.93	-0.3%	264.01	3.1%	279.25	272.93	2.3%	279.17	0.0%
Hospital FTE's (Salaries and Wages)	12.7	11.7	8.1%	13.6	-6.9%	12.7	12.6	0.1%	14.3	-11.8%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY  
NOVEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Outpatient Revenue	\$ 202,081	\$ 171,321	18.0%	\$ 150,744	34.1%	\$ 399,260	\$ 358,984	11.2%	\$ 318,652	25.3%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 202,081</b>	<b>\$ 171,321</b>	<b>18.0%</b>	<b>\$ 150,744</b>	<b>34.1%</b>	<b>\$ 399,260</b>	<b>\$ 358,984</b>	<b>11.2%</b>	<b>\$ 318,652</b>	<b>25.3%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 114,748	\$ 93,229	23.1%	\$ 85,532	34.2%	\$ 213,136	\$ 195,351	9.1%	\$ 195,503	9.0%
Self Pay Adjustments	14,380	13,023	10.4%	8,421	70.8%	33,323	27,289	22.1%	14,384	131.7%
Bad Debts	1,003	7,974	-87.4%	9,127	-89.0%	8,529	16,709	-49.0%	2,199	287.9%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 130,131</b>	<b>\$ 114,226</b>	<b>13.9%</b>	<b>\$ 103,080</b>	<b>26.2%</b>	<b>\$ 254,988</b>	<b>\$ 239,349</b>	<b>6.5%</b>	<b>\$ 212,086</b>	<b>20.2%</b>
	<b>64.40%</b>	<b>66.67%</b>		<b>68.38%</b>		<b>63.87%</b>	<b>66.67%</b>		<b>66.56%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 71,951</b>	<b>\$ 57,095</b>	<b>26.0%</b>	<b>\$ 47,663</b>	<b>51.0%</b>	<b>\$ 144,272</b>	<b>\$ 119,635</b>	<b>20.6%</b>	<b>\$ 106,566</b>	<b>35.4%</b>
<b><u>OTHER REVENUE</u></b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 71,951</b>	<b>\$ 57,095</b>	<b>26.0%</b>	<b>\$ 47,663</b>	<b>51.0%</b>	<b>\$ 144,272</b>	<b>\$ 119,635</b>	<b>20.6%</b>	<b>\$ 106,566</b>	<b>35.4%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ 8,449	\$ 20,475	-58.7%	\$ 5,576	51.5%	\$ 26,435	\$ 42,903	-38.4%	\$ 12,744	107.4%
Benefits	2,666	5,559	-52.0%	1,639	62.7%	8,159	11,543	-29.3%	3,586	127.5%
Physician Services	31,173	46,942	-33.6%	27,065	15.2%	77,983	95,449	-18.3%	65,232	19.5%
Cost of Drugs Sold	8,003	4,023	98.9%	109	7265.3%	8,259	8,430	-2.0%	10,872	-24.0%
Supplies	883	1,955	-54.8%	794	11.2%	8,797	4,077	115.8%	3,167	177.8%
Utilities	1,175	2,546	-53.9%	2,584	-54.5%	5,563	4,026	38.2%	4,405	26.3%
Repairs and Maintenance	-	-	0.0%	-	100.0%	1,700	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 52,348</b>	<b>\$ 81,500</b>	<b>-35.8%</b>	<b>\$ 37,767</b>	<b>38.6%</b>	<b>\$ 136,896</b>	<b>\$ 166,428</b>	<b>-17.7%</b>	<b>\$ 100,006</b>	<b>36.9%</b>
Depreciation/Amortization	\$ 20,779	\$ 26,106	-20.4%	\$ 25,992	-20.1%	\$ 41,558	\$ 52,959	-21.5%	\$ 52,329	-20.6%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 73,127</b>	<b>\$ 107,606</b>	<b>-32.0%</b>	<b>\$ 63,759</b>	<b>14.7%</b>	<b>\$ 178,454</b>	<b>\$ 219,387</b>	<b>-18.7%</b>	<b>\$ 152,335</b>	<b>17.1%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (1,176)</b>	<b>\$ (50,511)</b>	<b>-97.7%</b>	<b>\$ (16,096)</b>	<b>-92.7%</b>	<b>\$ (34,182)</b>	<b>\$ (99,752)</b>	<b>-65.7%</b>	<b>\$ (45,770)</b>	<b>-25.3%</b>
Operating Margin	-1.64%	-88.47%	-98.2%	-33.77%	-95.2%	-23.69%	-83.38%	-71.6%	-42.95%	-44.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	661	629	5.1%	537	23.1%	1,271	1,318	-3.6%		0.0%
Average Revenue per Office Visit	305.72	272.37	12.2%	280.71	8.9%	314.13	272.37	15.3%	290.74	8.0%
Hospital FTE's (Salaries and Wages)	6.8	6.7	1.9%	2.9	135.5%	6.7	6.9	-2.8%	2.9	135.5%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY  
NOVEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Outpatient Revenue	\$ 179,193	\$ 172,109	4.1%	\$ 227,471	-21.2%	\$ 367,289	\$ 349,782	5.0%	\$ 549,977	-33.2%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 179,193</b>	<b>\$ 172,109</b>	<b>4.1%</b>	<b>\$ 227,471</b>	<b>-21.2%</b>	<b>\$ 367,289</b>	<b>\$ 349,782</b>	<b>5.0%</b>	<b>\$ 549,977</b>	<b>-33.2%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 94,279	\$ 94,691	-0.4%	\$ 132,348	-28.8%	\$ 183,863	\$ 192,443	-4.5%	\$ 289,108	-36.4%
Self Pay Adjustments	372	6,050	-93.9%	4,749	-92.2%	(667)	12,295	-105.4%	12,718	-105.2%
Bad Debts	(5,550)	9,269	-159.9%	5,002	-211.0%	8,557	18,837	-54.6%	18,908	-54.7%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 89,100</b>	<b>\$ 110,010</b>	<b>-19.0%</b>	<b>\$ 142,099</b>	<b>-37.3%</b>	<b>\$ 191,753</b>	<b>\$ 223,575</b>	<b>-14.2%</b>	<b>\$ 320,734</b>	<b>-40.2%</b>
	<b>49.72%</b>	<b>63.92%</b>		<b>62.47%</b>		<b>52.21%</b>	<b>63.92%</b>		<b>58.32%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 90,092</b>	<b>\$ 62,099</b>	<b>45.1%</b>	<b>\$ 85,371</b>	<b>5.5%</b>	<b>\$ 175,536</b>	<b>\$ 126,207</b>	<b>39.1%</b>	<b>\$ 229,243</b>	<b>-23.4%</b>
<b><u>OTHER REVENUE</u></b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 90,092</b>	<b>\$ 62,099</b>	<b>45.1%</b>	<b>\$ 85,371</b>	<b>5.5%</b>	<b>\$ 175,536</b>	<b>\$ 126,207</b>	<b>39.1%</b>	<b>\$ 229,243</b>	<b>-23.4%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ 17,105	\$ 20,533	-16.7%	\$ 8,418	103.2%	\$ 42,049	\$ 41,730	0.8%	\$ 22,588	86.2%
Benefits	5,398	5,574	-3.2%	2,474	118.2%	12,978	11,227	15.6%	6,355	104.2%
Physician Services	4,145	63,649	-93.5%	44,651	-90.7%	32,370	129,419	-75.0%	97,389	-66.8%
Cost of Drugs Sold	26,688	9,643	176.8%	8,126	228.4%	31,800	19,597	62.3%	23,480	35.4%
Supplies	11,731	1,937	505.6%	2,135	449.5%	13,342	3,917	240.6%	2,578	417.6%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 65,066</b>	<b>\$ 101,336</b>	<b>-35.8%</b>	<b>\$ 65,804</b>	<b>-1.1%</b>	<b>\$ 132,539</b>	<b>\$ 205,890</b>	<b>-35.6%</b>	<b>\$ 152,389</b>	<b>-13.0%</b>
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 150	\$ 150	-0.2%	\$ 150	0.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 65,141</b>	<b>\$ 101,411</b>	<b>-35.8%</b>	<b>\$ 65,879</b>	<b>-1.1%</b>	<b>\$ 132,689</b>	<b>\$ 206,040</b>	<b>-35.6%</b>	<b>\$ 152,539</b>	<b>-13.0%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ 24,951</b>	<b>\$ (39,312)</b>	<b>-163.5%</b>	<b>\$ 19,492</b>	<b>28.0%</b>	<b>\$ 42,847</b>	<b>\$ (79,833)</b>	<b>-153.7%</b>	<b>\$ 76,705</b>	<b>-44.1%</b>
Operating Margin	27.70%	-63.31%	-143.7%	22.83%	21.3%	24.41%	-63.26%	-138.6%	33.46%	-27.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	507	464	9.3%	644	-21.3%	1,051	943	11.5%	1,432	-26.6%
Total Visits	507	464	9.3%	644	-21.3%	1,051	943	11.5%		0.0%
Average Revenue per Office Visit	353.44	370.92	-4.7%	353.22	0.1%	349.47	370.92	-5.8%	384.06	-9.0%
Hospital FTE's (Salaries and Wages)	7.9	6.3	25.9%	4.0	100.0%	7.7	6.3	22.0%	4.1	86.7%

**ECTOR COUNTY HOSPITAL DISTRICT  
NOVEMBER 2022**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 36,713,525	37.5%	\$ 38,483,416	38.1%	\$ 71,844,365	37.1%	\$ 79,634,331	38.6%
Medicaid	14,705,123	15.0%	13,849,855	13.7%	28,550,104	14.7%	26,738,915	13.0%
Commercial	28,540,109	29.2%	29,501,523	29.2%	57,339,684	29.5%	60,842,343	29.5%
Self Pay	13,572,992	13.9%	11,212,635	11.1%	28,356,945	14.6%	21,130,422	10.2%
Other	4,318,463	4.4%	8,012,800	7.9%	8,046,287	4.1%	18,059,251	8.7%
<b>TOTAL</b>	<b>\$ 97,850,213</b>	<b>100.0%</b>	<b>\$ 101,060,228</b>	<b>100.0%</b>	<b>\$ 194,137,385</b>	<b>100.0%</b>	<b>\$ 206,405,261</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 5,836,295	35.9%	\$ 7,111,005	37.2%	\$ 11,780,996	35.3%	\$ 12,611,292	34.4%
Medicaid	2,531,318	15.6%	1,724,005	9.0%	5,211,032	15.6%	3,426,658	9.3%
Commercial	6,086,912	37.5%	7,900,414	41.3%	12,868,234	38.6%	16,186,411	44.2%
Self Pay	985,508	6.1%	1,186,602	6.2%	1,940,061	5.8%	2,273,803	6.2%
Other	795,586	4.9%	1,197,215	6.3%	1,558,611	4.7%	2,152,879	5.9%
<b>TOTAL</b>	<b>\$ 16,235,619</b>	<b>100.0%</b>	<b>\$ 19,119,241</b>	<b>100.0%</b>	<b>\$ 33,358,934</b>	<b>100.0%</b>	<b>\$ 36,651,044</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC CLEMENTS  
NOVEMBER 2022**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 53,715	26.6%	\$ 45,157	26.2%	\$ 92,597	25.4%	\$ 96,566	23.1%
Medicaid	49,563	24.5%	33,007	19.1%	94,705	25.9%	84,380	20.2%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	34,063	16.8%	25,609	14.9%	58,550	16.0%	68,696	16.4%
Self Pay	62,171	30.8%	65,028	37.7%	115,231	31.6%	152,868	36.6%
Other	2,654	1.3%	3,600	2.1%	4,170	1.1%	15,682	3.7%
<b>TOTAL</b>	<b>\$ 202,167</b>	<b>100.0%</b>	<b>\$ 172,401</b>	<b>100.0%</b>	<b>\$ 365,254</b>	<b>100.0%</b>	<b>\$ 418,193</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	23,316	28.5%	\$ 16,773	29.2%	\$ 51,876	36.2%	\$ 35,022	27.3%
Medicaid	30,144	36.8%	21,095	36.8%	44,108	30.8%	41,707	32.5%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	13,097	16.0%	8,175	14.2%	22,388	15.6%	25,573	20.0%
Self Pay	14,707	17.9%	9,451	16.4%	23,676	16.5%	21,341	16.7%
Other	673	0.8%	1,969	3.4%	1,218	0.9%	4,484	3.5%
<b>TOTAL</b>	<b>\$ 81,936</b>	<b>100.0%</b>	<b>\$ 57,464</b>	<b>100.0%</b>	<b>\$ 143,267</b>	<b>100.0%</b>	<b>\$ 128,127</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC WEST UNIVERSITY  
NOVEMBER 2022**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 35,867	17.7%	\$ 30,806	20.4%	\$ 76,625	19.2%	\$ 71,160	22.3%
Medicaid	62,956	31.3%	\$ 38,867	25.8%	121,533	30.5%	78,410	24.6%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	55,661	27.5%	\$ 38,827	25.8%	106,396	26.6%	83,965	26.4%
Self Pay	38,037	18.8%	\$ 29,919	19.8%	77,920	19.5%	66,255	20.8%
Other	9,560	4.7%	\$ 12,326	8.2%	16,785	4.2%	18,861	5.9%
<b>TOTAL</b>	<b>\$ 202,081</b>	<b>100.0%</b>	<b>\$ 150,744</b>	<b>100.0%</b>	<b>\$ 399,260</b>	<b>100.0%</b>	<b>\$ 318,652</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 21,102	21.2%	\$ 18,471	33.8%	\$ 43,459	26.0%	\$ 30,459	32.7%
Medicaid	37,082	37.3%	12,915	23.7%	\$ 54,821	32.8%	21,506	23.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	28,310	28.4%	16,223	29.7%	43,312	25.9%	26,041	27.9%
Self Pay	10,311	10.4%	5,572	10.2%	20,321	12.2%	13,833	14.8%
Other	2,731	2.7%	1,413	2.6%	5,174	3.1%	1,422	1.5%
<b>TOTAL</b>	<b>\$ 99,536</b>	<b>100.0%</b>	<b>\$ 54,594</b>	<b>100.0%</b>	<b>\$ 167,087</b>	<b>100.0%</b>	<b>\$ 93,261</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC JBS  
NOVEMBER 2022**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ (251)	-0.1%	\$ -	0.0%	\$ (459)	-0.1%
Medicaid	118,156	65.9%	\$ 132,634	58.3%	254,506	69.3%	324,928	59.1%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	51,765	28.9%	\$ 85,908	37.8%	102,944	28.0%	202,989	36.9%
Self Pay	2,332	1.3%	\$ 7,341	3.2%	3,289	0.9%	20,620	3.7%
Other	6,940	3.9%	\$ 1,838	0.8%	6,549	1.8%	1,898	0.3%
<b>TOTAL</b>	<b>\$ 179,193</b>	<b>100.0%</b>	<b>\$ 227,471</b>	<b>100.0%</b>	<b>\$ 367,289</b>	<b>100.0%</b>	<b>\$ 549,977</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	102,714	69.7%	56,482	56.6%	140,843	65.7%	77,185	38.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	37,735	25.6%	35,667	35.7%	61,652	28.8%	107,147	53.2%
Self Pay	4,851	3.3%	6,900	6.9%	9,054	4.2%	15,888	7.9%
Other	2,130	1.4%	769	0.8%	2,890	1.3%	1,180	0.6%
<b>TOTAL</b>	<b>\$ 147,430</b>	<b>100.0%</b>	<b>\$ 99,819</b>	<b>100.0%</b>	<b>\$ 214,439</b>	<b>100.0%</b>	<b>\$ 201,401</b>	<b>100.0%</b>



**ECTOR COUNTY HOSPITAL DISTRICT  
STATEMENT OF CASH FLOW  
NOVEMBER 2022**

	Hospital	ProCare	TraumaCare	Blended
<b>Cash Flows from Operating Activities and Nonoperating Revenue:</b>				
Excess of Revenue over Expenses	\$ (5,179,611)	-	(35,265)	\$ (5,214,876)
Noncash Expenses:				
Depreciation and Amortization	3,252,632	2,345	-	3,254,978
Unrealized Gain/Loss on Investments	176,269	-	-	176,269
Accretion (Bonds) & COVID Funding	(108,466)	-	-	(108,466)
Changes in Assets and Liabilities				
Patient Receivables, Net	(3,219,293)	(512,952)	(37,570)	(3,769,815)
Taxes Receivable/Deferred	(1,697,849)	192	-	(1,697,657)
Inventories, Prepaids and Other	1,377,842	7,297	3,130	1,388,270
Accounts Payable	(7,571,343)	(827,645)	30,241	(8,368,748)
Accrued Expenses	764,313	1,330,763	42,298	2,137,373
Due to Third Party Payors	(3,618,304)	-	-	(3,618,304)
Accrued Post Retirement Benefit Costs	971,675	-	-	971,675
Net Cash Provided by Operating Activities	<u>\$ (14,852,135)</u>	<u>(0)</u>	<u>-</u>	<u>\$ (14,852,135)</u>
<b>Cash Flows from Investing Activities:</b>				
Investments	\$ 5,654,116	-	-	\$ 5,654,116
Acquisition of Property and Equipment	<u>(3,115,341)</u>	<u>-</u>	<u>-</u>	<u>(3,115,341)</u>
Net Cash used by Investing Activities	<u>\$ 2,538,775</u>	<u>-</u>	<u>-</u>	<u>\$ 2,538,775</u>
<b>Cash Flows from Financing Activities:</b>				
Current Portion Debt	\$ 2,419	-	-	\$ 2,419
Net Repayment of Long-term Debt/Bond Issuance	<u>(120,832)</u>	<u>-</u>	<u>-</u>	<u>(120,832)</u>
Net Cash used by Financing Activities	<u>(118,413)</u>	<u>-</u>	<u>-</u>	<u>(118,413)</u>
Net Increase (Decrease) in Cash	(12,431,773)	(0)	-	(12,431,773)
Beginning Cash & Cash Equivalents @ 9/30/2022	<u>41,916,875</u>	<u>5,075</u>	<u>-</u>	<u>41,921,950</u>
Ending Cash & Cash Equivalents @ 11/30/2022	<u>\$ 29,485,103</u>	<u>\$ 5,075</u>	<u>\$ -</u>	<u>\$ 29,490,178</u>
<hr/>				
<b>Balance Sheet</b>				
Cash and Cash Equivalents	\$ 6,507,410	5,075	-	\$ 6,512,485
Restricted Assets	<u>22,977,693</u>	<u>-</u>	<u>-</u>	<u>22,977,693</u>
Ending Cash & Cash Equivalents @ 11/30/2022	<u>\$ 29,485,103</u>	<u>5,075</u>	<u>-</u>	<u>\$ 29,490,178</u>

**ECTOR COUNTY HOSPITAL DISTRICT**  
**TAX COLLECTIONS**  
**FISCAL 2023**

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<b><u>AD VALOREM</u></b>					
OCTOBER	\$ 171,150	\$ 1,620,998	\$ (1,449,848)	\$ 215,347	\$ (44,197)
NOVEMBER	1,386,408	1,620,998	(234,590)	1,231,030	155,378
TOTAL	<u>\$ 1,557,557</u>	<u>\$ 3,241,996</u>	<u>\$ (1,684,439)</u>	<u>\$ 1,446,377</u>	<u>\$ 111,180</u>
<b><u>SALES</u></b>					
OCTOBER	\$ 4,629,856	\$ 3,828,487	\$ 801,369	\$ 3,421,981	\$ 1,207,875
NOVEMBER	5,029,309	3,845,439	1,183,870	3,326,676	1,702,634
SUB TOTAL	9,659,165	7,673,926	1,985,239	6,748,657	2,910,509
ACCRUAL	(294,230)	-	(294,230)	-	(294,230)
TOTAL	<u>\$ 9,364,935</u>	<u>\$ 7,673,926</u>	<u>\$ 1,691,009</u>	<u>\$ 6,748,657</u>	<u>\$ 2,616,279</u>
TAX REVENUE	<u><u>\$ 10,922,493</u></u>	<u><u>\$ 10,915,922</u></u>	<u><u>\$ 6,571</u></u>	<u><u>\$ 8,195,033</u></u>	<u><u>\$ 2,727,459</u></u>

**ECTOR COUNTY HOSPITAL DISTRICT  
MEDICAID SUPPLEMENTAL PAYMENTS  
FISCAL YEAR 2023**

<u>CASH ACTIVITY</u>	<u>TAX (IGT) ASSESSED</u>	<u>GOVERNMENT PAYOUT</u>	<u>BURDEN ALLEVIATION</u>	<u>NET INFLOW</u>
<b>DSH</b>				
1st Qtr	\$ (1,654,774)	\$ 4,877,024		\$ 3,222,249
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSH TOTAL	\$ (1,654,774)	\$ 4,877,024		\$ 3,222,249
<b>UC</b>				
1st Qtr	\$ -	\$ -		-
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ -	\$ -		\$ -
<b>DSRIP</b>				
1st Qtr	\$ -	\$ -		-
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ -	\$ -		\$ -
<b>UHRIP</b>				
1st Qtr	\$ -	\$ 66,496		\$ 66,496
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UHRIP TOTAL	\$ -	\$ 66,496		\$ 66,496
<b>GME</b>				
1st Qtr	\$ -	\$ -		-
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
GME TOTAL	\$ -	\$ -		\$ -
<b>CHIRP</b>				
1st Qtr	\$ (2,067,317)	\$ -		\$ (2,067,317)
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
CHIRP TOTAL	\$ (2,067,317)	\$ -		\$ (2,067,317)
<b>HARP</b>				
1st Qtr	\$ -	\$ 2,777,906		\$ 2,777,906
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
HARP TOTAL	\$ -	\$ 2,777,906		\$ 2,777,906
<b>TIPPS</b>				
1st Qtr	\$ -	\$ -		-
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
TIPPS TOTAL	\$ -	\$ -		\$ -
<b>MCH Cash Activity</b>	<b>\$ (3,722,091)</b>	<b>\$ 7,721,425</b>		<b>\$ 3,999,334</b>
<b>ProCare Cash Activity</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Blended Cash Activity</b>	<b>\$ (3,722,091)</b>	<b>\$ 7,721,425</b>	<b>\$ -</b>	<b>\$ 3,999,334</b>

**INCOME STATEMENT ACTIVITY:**

**FY 2023 Accrued / (Deferred) Adjustments:**

	<u>BLENDED</u>
DSH Accrual	\$ 1,756,666
Uncompensated Care Accrual	1,993,334
URIP	-
GME	118,350
CHIRP	(358,929)
HARP	291,652
TIPPS	28,442
Regional UPL Benefit	-
<b>Medicaid Supplemental Payments</b>	<b>3,829,515</b>
DSRIP Accrual	-
<b>Total Adjustments</b>	<b>\$ 3,829,515</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY  
NOVEMBER 2022**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 5,925,113	\$ -	\$ 5,925,113
Mission Fitness	217,886	-	217,886
Petty Cash	8,978	-	8,978
Dispro	-	73,542	73,542
General Liability	-	31,279	31,279
Professional Liability	-	34,563	34,563
Funded Worker's Compensation	-	104,106	104,106
Funded Depreciation	-	7,185	7,185
Designated Funds	-	104,757	104,757
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 6,151,977	\$ 355,433	<b>\$ 6,507,410</b>

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,350,000	\$ 5,350,000
Funded Depreciation	-	29,086,000	29,086,000
Funded Worker's Compensation	-	2,200,000	2,200,000
General Liability	-	3,000,000	3,000,000
Professional Liability	-	3,100,000	3,100,000
Designated Funds	211,036	23,200,000	23,411,036
Allowance for Change in Market Values	-	(3,770,730)	(3,770,730)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 211,036	\$ 62,165,270	<b>\$ 62,376,306</b>
Total Unrestricted Cash and Investments			<b>\$ 68,883,716</b>

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,896	\$ -	\$ 4,896
Assets Held In Endowment-Board Designated	-	6,083,572	6,083,572
Advanced Medicare Payment	13,086,188	-	13,086,188
Restricted TPC, LLC-Equity Stake	1,460,250	-	1,460,250
Restricted MCH West Texas Services-Equity Stake	2,342,788	-	2,342,788
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 16,894,121	\$ 6,083,572	<b>\$ 22,977,693</b>

Total Cash & Investments			<b>\$ 91,861,409</b>
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**ECTOR COUNTY HOSPITAL DISTRICT  
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY  
AS OF NOVEMBER 30, 2022**

<b>ITEM</b>	<b>CIP BALANCE AS OF 10/31/2022</b>	<b>NOVEMBER "+" ADDITIONS</b>	<b>NOVEMBER "- " ADDITIONS</b>	<b>NOVEMBER TRANSFERS</b>	<b>CIP BALANCE AS OF 11/30/2022</b>	<b>ADD: AMOUNTS CAPITALIZED</b>	<b>PROJECT TOTAL</b>	<b>BUDGETED AMOUNT</b>	<b>UNDER/(OVER) APRVD/BUDGET</b>
<b><u>RENOVATIONS</u></b>									
I FIRST FLOOR COMMON AREAS	421,445	38,394	-	-	459,839	-	459,839	720,000	260,161
I RELOCATE SPD	255,905	115,080	-	-	370,985	-	370,985	4,000,000	3,629,015
I SPECIAL PROCEDURES ROOM 8	53,090	81,964	-	-	135,054	-	135,054	250,000	114,946
<b>SUB-TOTAL</b>	<b>\$ 730,441</b>	<b>\$ 235,438</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 965,879</b>	<b>\$ -</b>	<b>\$ 965,879</b>	<b>\$ 4,970,000</b>	<b>\$ 4,004,121</b>
<b><u>MINOR BUILDING IMPROVEMENT</u></b>									
I RETAIL PHARMACY PROJECT	422,663	43,446	-	(466,110)	-	-	-	250,000	250,000
I STERILE PROCESS REMODEL	214,920	75,683	-	-	290,603	-	290,603	49,000	(241,603)
<b>SUB-TOTAL</b>	<b>\$ 637,584</b>	<b>\$ 119,129</b>	<b>\$ -</b>	<b>\$ (466,110)</b>	<b>\$ 290,603</b>	<b>\$ -</b>	<b>\$ 290,603</b>	<b>\$ 299,000</b>	<b>\$ 8,397</b>
<b><u>EQUIPMENT &amp; SOFTWARE PROJECTS - CIP INCOMPLETE</u></b>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 2,480,722	\$ 2,737,923	\$ (370,191)	\$ -	\$ 4,848,454	\$ -	\$ 4,848,454	\$ 7,500,000	\$ 2,651,546
<b>SUB-TOTAL</b>	<b>\$ 2,480,722</b>	<b>\$ 2,737,923</b>	<b>\$ (370,191)</b>	<b>\$ -</b>	<b>\$ 4,848,454</b>	<b>\$ -</b>	<b>\$ 4,848,454</b>	<b>\$ 7,500,000</b>	<b>\$ 2,651,546</b>
<b>TOTAL CONSTRUCTION IN PROGRESS</b>	<b>\$ 3,848,747</b>	<b>\$ 3,092,490</b>	<b>\$ (370,191)</b>	<b>\$ (466,110)</b>	<b>\$ 6,104,936</b>	<b>\$ -</b>	<b>\$ 6,104,936</b>	<b>\$ 12,769,000</b>	<b>\$ 6,664,064</b>

**ECTOR COUNTY HOSPITAL DISTRICT**  
**CAPITAL PROJECT & EQUIPMENT EXPENDITURES**  
**NOVEMBER 2022**

ITEM	CLASS	BOOKED AMOUNT
<b>TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS</b>		
Retail Pharmacy Project	Building	\$ 466,110
<b>TOTAL PROJECT TRANSFERS</b>		<b>\$ 466,110</b>
<b>EQUIPMENT PURCHASES</b>		
None		\$ -
<b>TOTAL EQUIPMENT PURCHASES</b>		<b>\$ -</b>
<b>TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES</b>		<b>\$ 466,110</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FISCAL 2023 CAPITAL EQUIPMENT  
CONTINGENCY FUND  
NOVEMBER 2022**

<b>MONTH/ YEAR</b>	<b>DESCRIPTION</b>	<b>DEPT NUMBER</b>	<b>BUDGETED AMOUNT</b>	<b>P.O AMOUNT</b>	<b>ACTUAL AMOUNT</b>	<b>TO/(FROM) CONTINGENCY</b>
	<b>Available funds from budget</b>		<b>\$ 600,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 600,000</b>
Oct-22	CX 50 Compact Extreme	7190	-	-	80,000	(80,000)
Oct-22	Maxi Sky	6850	19,500	-	19,375	125
Oct-22	Electric Fryer	8020	29,213	-	58,426	(29,213)
Oct-22	Jaundice Meter	7000	-	-	6,333	(6,333)
Oct-22	Wheelchair Prime Swing Away Model	8390	5,635	-	5,635	(0)
Oct-22	Ford Explorer	8380	-	-	50,525	(50,525)
Oct-22	Chairs	6140	-	-	7,011	(7,011)
Oct-22	RNS Telemetry Monitor	6160	-	-	13,452	(13,452)
Oct-22	Blanket Warmer	6910	6,510	-	6,510	-
Oct-22	ED Linen Carts	6850	-	-	4,896	(4,896)
Oct-22	Carrier 5 ton pkg AC unit	8510	-	-	6,368	(6,368)
Nov-22	Maternity Beds	6700	185,179	-	185,179	0
Nov-22	Phantom Spect	7290	4,246	-	4,246	0.0
Nov-22	PM Ultrasound - Logiq p9	9300	-	-	60,476	(60,476)
Nov-22	Chassis & 10 Blades	9100	143,894	-	143,894	-
Nov-22	Cobas Liat PCR System	7140	50,248	-	40,248	10,000
Nov-22	Laparoscopic Equipment	6620	1,906,455	-	1,906,455	(0.0000)
Nov-22	TP Nuance Pacs	9100	80,550	-	80,550	-
Nov-22	Glidescope	6850	4,268	-	4,237	31
Nov-22	Blanketrol	6550	9,912	-	9,912	-
			<b>\$ 3,045,610</b>	<b>\$ -</b>	<b>\$ 2,693,727</b>	<b>\$ 351,883</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER  
NOVEMBER 2022**

	<b>CURRENT YEAR</b>	<b>PRIOR YEAR</b>		<b>CURRENT YEAR CHANGE</b>
		<b>HOSPITAL UNAUDITED</b>	<b>PRO CARE UNAUDITED</b>	
AR DISPRO/UPL	\$ (1,465,583)	\$ -	\$ -	\$ (1,465,583)
AR UNCOMPENSATED CARE	817,336	(1,175,998)	-	1,993,334
AR TIPPS	28,442	-	-	28,442
AR DSRIP	-	(0.450)	-	0
AR CHIRP	2,605,710	897,322	-	1,708,389
AR UHRIP	-	66,496	-	(66,496)
AR GME	118,350	-	-	118,350
AR HARP	(2,486,254)	-	-	(2,486,254)
AR PHYSICIAN GUARANTEES	766,316	710,143	-	56,173
AR ACCRUED INTEREST	183,857	151,232	-	32,626
AR OTHER:	1,069,799	969,356	34,499	65,945
Procure On-Call Fees	-	-	-	-
Procure A/R - FHC	-	-	-	-
Other Misc A/R	1,069,799	969,356	34,499	65,945
AR DUE FROM THIRD PARTY PAYOR	2,715,636	2,818,154	-	(102,518)
<b>TOTAL ACCOUNTS RECEIVABLE - OTHER</b>	<b>\$ 3,377,448</b>	<b>\$ 4,081,925</b>	<b>\$ 34,499</b>	<b>\$ (738,976)</b>



**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S  
NOVEMBER 2022**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Cardiopulmonary	10.7	11.3	-5.9%	10.5	1.6%	11.3	11.4	-0.6%	10.5	7.4%
Operating Room	11.6	6.9	67.0%	2.9	295.7%	10.3	7.0	48.2%	3.1	236.7%
Laboratory - Chemistry	7.8	2.8	175.9%	-	0.0%	7.3	2.8	158.3%	-	0.0%
Care Management	3.1	2.0	54.1%	0.9	264.2%	3.0	2.0	52.0%	0.7	346.6%
Imaging - Diagnostics	2.4	2.8	-15.9%	1.9	23.6%	2.6	2.8	-8.4%	1.8	40.8%
Emergency Department	2.0	2.8	-29.3%	5.7	-64.7%	2.1	2.8	-24.4%	4.7	-54.7%
Labor & Delivery	2.1	2.8	-25.2%	-	0.0%	2.1	2.8	-26.5%	-	0.0%
Intensive Care Unit (CCU) 4	1.5	3.8	-60.9%	18.7	-92.1%	1.8	3.8	-51.8%	21.8	-91.6%
Intensive Care Unit (ICU) 2	1.5	3.8	-60.4%	15.9	-90.6%	1.7	3.8	-54.7%	14.8	-88.4%
Imaging - Ultrasound	1.5	1.4	9.0%	1.0	55.1%	1.6	1.4	14.4%	0.7	126.9%
4 EAST	1.3	0.5	152.5%	0.1	1724.6%	1.5	0.5	193.6%	0.0	4240.4%
Engineering	1.4	-	0.0%	-	0.0%	1.4	-	0.0%	-	0.0%
8 Central	0.6	1.9	-68.8%	4.5	-86.9%	1.2	1.9	-37.8%	3.8	-69.3%
3 West Observation	0.3	3.8	-92.2%	7.8	-96.2%	1.1	3.8	-71.2%	7.1	-84.7%
4 Central	0.7	1.9	-64.7%	5.5	-87.8%	0.7	1.9	-61.9%	6.7	-89.2%
PM&R - Physical	0.9	-	0.0%	-	0.0%	0.6	-	0.0%	-	0.0%
7 Central	0.3	5.7	-94.6%	4.5	-93.2%	0.4	5.7	-92.9%	3.9	-89.6%
5 Central	0.1	-	0.0%	5.2	-98.5%	0.4	-	0.0%	4.6	-91.4%
9 Central	0.1	0.9	-92.2%	3.7	-98.0%	0.4	0.9	-62.0%	4.0	-90.9%
Imaging - Cat Scan	-	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
6 Central	0.1	0.9	-91.4%	5.2	-98.4%	0.2	0.9	-80.2%	6.0	-96.9%
6 West	0.1	-	0.0%	1.3	-94.6%	0.1	-	0.0%	1.4	-92.2%
NURSING ORIENTATION	-	-	0.0%	-	0.0%	0.1	-	0.0%	0.9	-90.2%
2 Central	-	-	0.0%	3.0	-100.0%	-	-	0.0%	2.5	-100.0%
CHW - Sports Medicine	-	0.9	-100.0%	-	0.0%	-	0.9	-100.0%	-	0.0%
Human Resources	-	-	0.0%	0.2	-100.0%	-	-	0.0%	0.2	-100.0%
Cardiopulmonary - Neonatal Intensive Care Uni	-	0.9	-100.0%	-	0.0%	-	0.9	-100.0%	-	0.0%
<b>SUBTOTAL</b>	<b>51.1</b>	<b>58.0</b>	<b>-12.0%</b>	<b>99.7</b>	<b>-48.8%</b>	<b>52.8</b>	<b>58.2</b>	<b>-9.3%</b>	<b>100.1</b>	<b>-47.2%</b>
<b>TRANSITION LABOR</b>										
Laboratory - Chemistry	1.3	-	0.0%	4.2	-68.5%	1.2	-	0.0%	3.9	-69.8%
<b>SUBTOTAL</b>	<b>1.3</b>	<b>-</b>	<b>0.0%</b>	<b>4.2</b>	<b>-68.5%</b>	<b>1.2</b>	<b>-</b>	<b>0.0%</b>	<b>3.9</b>	<b>-69.8%</b>
<b>GRAND TOTAL</b>	<b>52.4</b>	<b>58.0</b>	<b>-9.7%</b>	<b>103.9</b>	<b>-49.6%</b>	<b>54.0</b>	<b>58.2</b>	<b>-7.2%</b>	<b>104.0</b>	<b>-48.1%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY  
NOVEMBER 2022**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
OR TEMPORARY LABOR	245,125	108,912	136,213	125.1%	57,957	322.9%	437,793	222,558	215,235	96.7%	112,945	287.6%
CHEM TEMPORARY LABOR	\$ 136,830	\$ 44,453	\$ 92,377	207.8%	\$ -	100.0%	\$ 285,550	\$ 90,840	\$ 194,710	214.3%	\$ -	100.0%
RT TEMPORARY LABOR	230,705.06	177,819	52,886	29.7%	250,533	-7.9%	505,635.91	363,364	142,272	39.2%	482,524	4.8%
ALL OTHER	206,758	169,495	37,263	22.0%	1,302,420	-84.1%	445,924	346,261	99,663	28.8%	2,666,367	-83.3%
COMM HEALTH TEMPORARY LABOR	69,981.12	31,765	38,216	120.3%	17,608	297.4%	128,275.24	63,530	64,745	101.9%	29,507	334.7%
4E TEMPORARY LABOR	28,304.85	7,997	20,308	253.9%	2,444	1058.1%	66,335.70	16,346	49,990	305.8%	2,444	2614.1%
ED TEMPORARY LABOR	71,401.94	44,455	26,947	60.6%	164,051	-56.5%	132,995.43	90,846	42,149	46.4%	280,419	-52.6%
US TEMPORARY LABOR	34,966.23	21,342	13,624	63.8%	19,662	77.8%	74,618.33	43,600	31,018	71.1%	28,824	158.9%
DIAG TEMPORARY LABOR	48,643.40	44,450	4,193	9.4%	28,819	68.8%	108,706.60	90,842	17,865	19.7%	55,378	96.3%
ICU4 TEMPORARY LABOR	37,295	59,343	(22,048)	-37.2%	546,165	-93.2%	89,245	121,108	(31,863)	-26.3%	1,441,398	-93.8%
TEMPORARY LABOR	8,740.40	59,209	(50,469)	-85.2%	208,521	-95.8%	65,702.80	121,103	(55,400)	-45.7%	381,330	-82.8%
<b>TOTAL TEMPORARY LABOR</b>	<b>\$ 1,127,981</b>	<b>\$ 858,166</b>	<b>\$ 269,815</b>	<b>31.4%</b>	<b>\$ 2,709,919</b>	<b>-58.4%</b>	<b>\$ 2,359,306</b>	<b>\$ 1,751,966</b>	<b>\$ 607,340</b>	<b>34.7%</b>	<b>\$ 5,678,666</b>	<b>-58.5%</b>
ALL OTHER	12,074	-	12,074	100.0%	38,841	-68.9%	19,531	-	19,531	100.0%	69,090	-71.7%
<b>TOTAL TRANSITION LABOR</b>	<b>\$ 12,074</b>	<b>\$ -</b>	<b>\$ 12,074</b>	<b>0%</b>	<b>\$ 38,841</b>	<b>-68.9%</b>	<b>\$ 19,531</b>	<b>\$ -</b>	<b>\$ 19,531</b>	<b>0.0%</b>	<b>\$ 69,090</b>	<b>-71.7%</b>
<b>GRAND TOTAL TEMPORARY LABOR</b>	<b>\$ 1,140,055</b>	<b>\$ 858,166</b>	<b>\$ 281,889</b>	<b>32.8%</b>	<b>\$ 2,748,760</b>	<b>-58.5%</b>	<b>\$ 2,378,837</b>	<b>\$ 1,751,966</b>	<b>\$ 626,871</b>	<b>35.8%</b>	<b>\$ 5,747,755</b>	<b>-58.6%</b>
COMM HEALTH OTHER PURCH SVCS	26,782	13,750	13,032	94.8%	9,274	188.8%	201,749.01	27,500	174,249	633.6%	15,437	1206.9%
FOUNDATION ADVERTISING FEES	46,217	6,302	39,915	633.4%	9,008	413.1%	68,607.06	12,604	56,003	444.3%	15,450	344.1%
HK SVC CONTRACT PURCH SVC	127,568	107,244	20,324	19.0%	90,401	41.1%	258,660	214,488	44,172	20.6%	176,767	46.3%
AMBULANCE FEES	41,386	12,944	28,442	219.7%	(797)	-5294.5%	63,369.53	25,888	37,482	144.8%	37,636	68.4%
MISSION FITNESS CONTRACT PURCH SVC	66,079	54,481	11,598	21.3%	(37,843)	-274.6%	127,897.89	108,962	18,936	17.4%	66,870	91.3%
ADMIN OTHER FEES	31,048	25,271	5,777	22.9%	13,602	128.3%	61,400.87	50,542	10,859	21.5%	29,849	105.7%
PRIMARY CARE WEST OTHER PURCH SVCS	31,173	46,942	(15,769)	-33.6%	27,065	15.2%	77,983.05	95,449	(17,466)	-18.3%	65,232	19.5%
PT ACCTS COLLECTION FEES	46,339	51,680	(5,341)	-10.3%	41,712	11.1%	85,658	103,360	(17,702)	-17.1%	108,103	-20.8%
PI FEES ( TRANSITION NURSE PROGRAM)	38,100	47,533	(9,433)	-19.8%	148,795	-74.4%	57,034.48	95,066	(38,032)	-40.0%	162,388	-64.9%
FHC OTHER PURCH SVCS	44,388	71,630	(27,242)	-38.0%	47,769	-7.1%	96,000	145,647	(49,647)	-34.1%	103,500	-7.2%
PA OTHER PURCH SVCS	824,451	963,031	(138,580)	-14.4%	898,144	-8.2%	1,577,781.98	1,926,062	(348,280)	-18.1%	1,987,720	-20.6%
ALL OTHERS	2,648,141	3,076,999	(428,858)	-13.9%	2,752,813	-3.8%	5,808,675	6,160,118	(351,443)	-5.7%	5,654,258	2.7%
<b>TOTAL PURCHASED SERVICES</b>	<b>\$ 3,971,670</b>	<b>\$ 4,477,807</b>	<b>\$ (506,137)</b>	<b>-11.3%</b>	<b>\$ 3,999,943</b>	<b>-0.7%</b>	<b>\$ 8,484,817</b>	<b>\$ 8,965,686</b>	<b>\$ (480,869)</b>	<b>-5.4%</b>	<b>\$ 8,423,210</b>	<b>0.7%</b>



# Financial Presentation

For the Month Ended

November 30, 2022

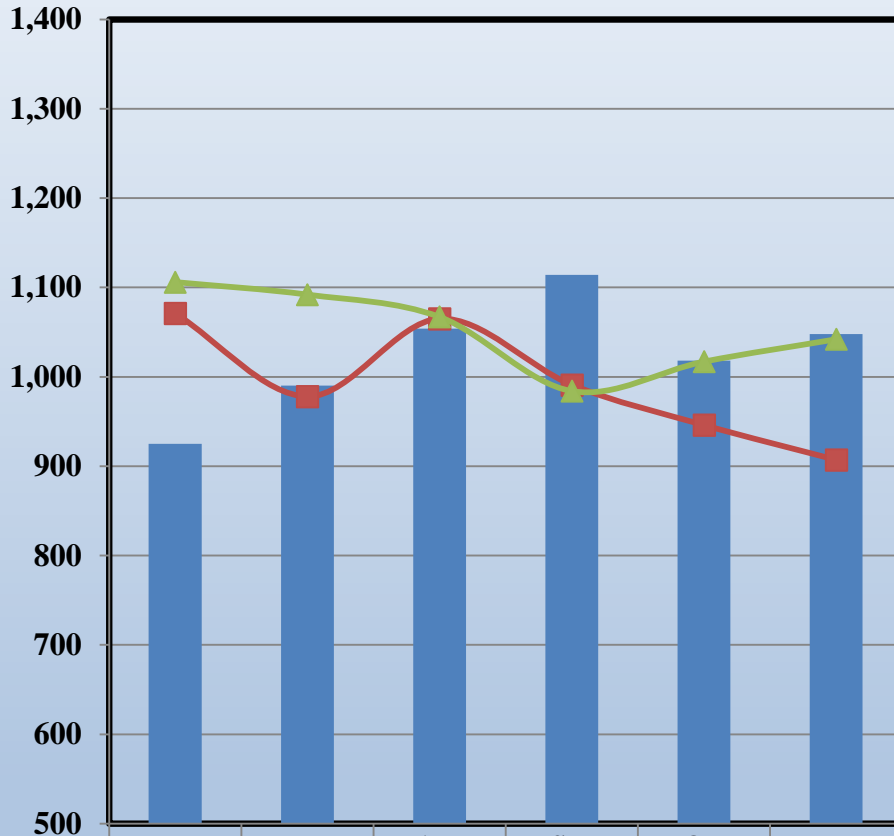


# Volume



# Admissions

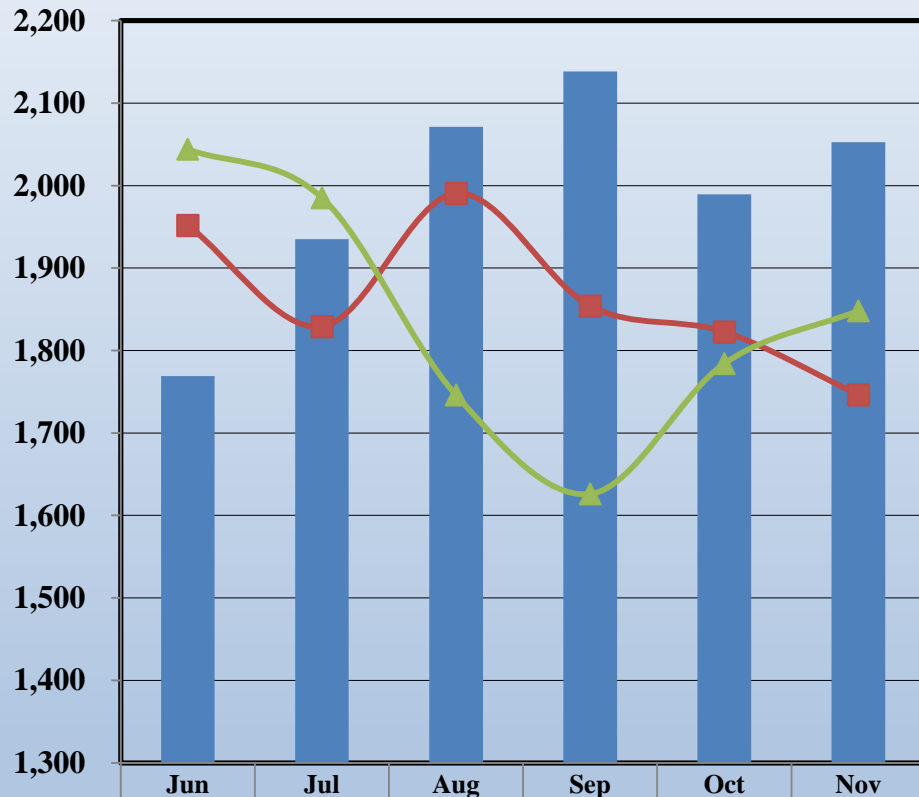
## *Total – Adults and NICU*



	Jun	Jul	Aug	Sep	Oct	Nov
Act	925	990	1,054	1,114	1,018	1,048
Bud	1,071	978	1,065	991	946	907
Prior	1,106	1,092	1,067	984	1,017	1,042

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,048	907	1,042
Var %		15.5%	0.6%
Year-To-Date	2,066	1,853	2,059
Var %		11.5%	0.3%
Annualized	11,909	12,181	12,287
Var %		-2.2%	-3.1%

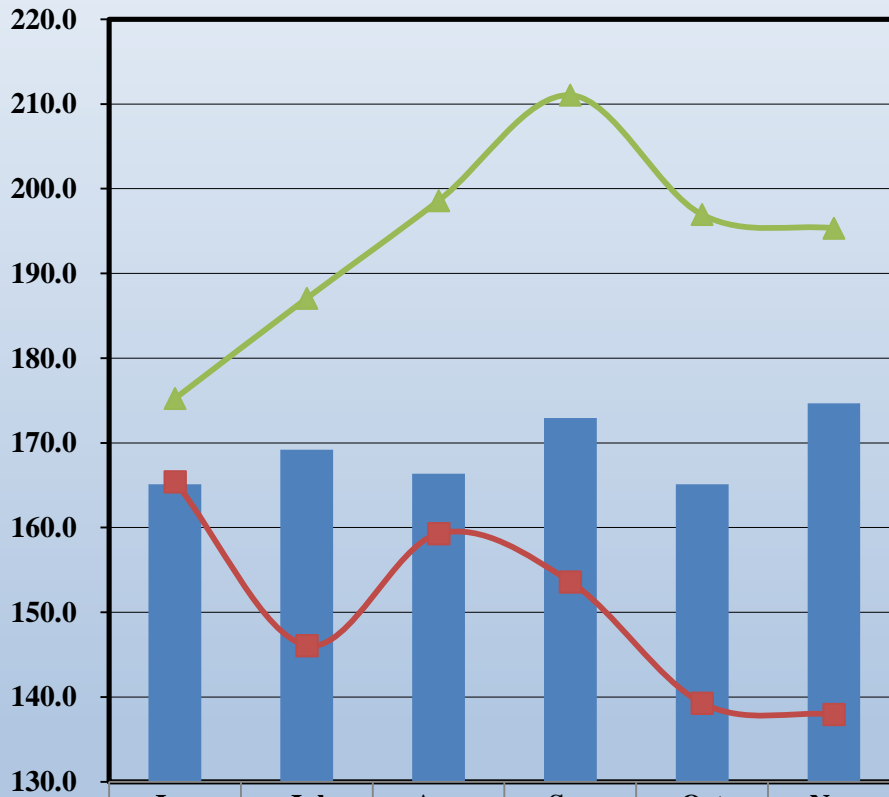
# Adjusted Admissions



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,053	1,746	1,848
Var %		17.5%	11.1%
Year-To-Date	4,042	3,569	3,632
Var %		13.2%	11.3%
Annualized	22,442	22,687	21,603
Var %		-1.1%	3.9%

	Jun	Jul	Aug	Sep	Oct	Nov
Act	1,769	1,935	2,071	2,139	1,989	2,053
Bud	1,952	1,829	1,991	1,854	1,823	1,746
Prior	2,044	1,985	1,746	1,626	1,784	1,848

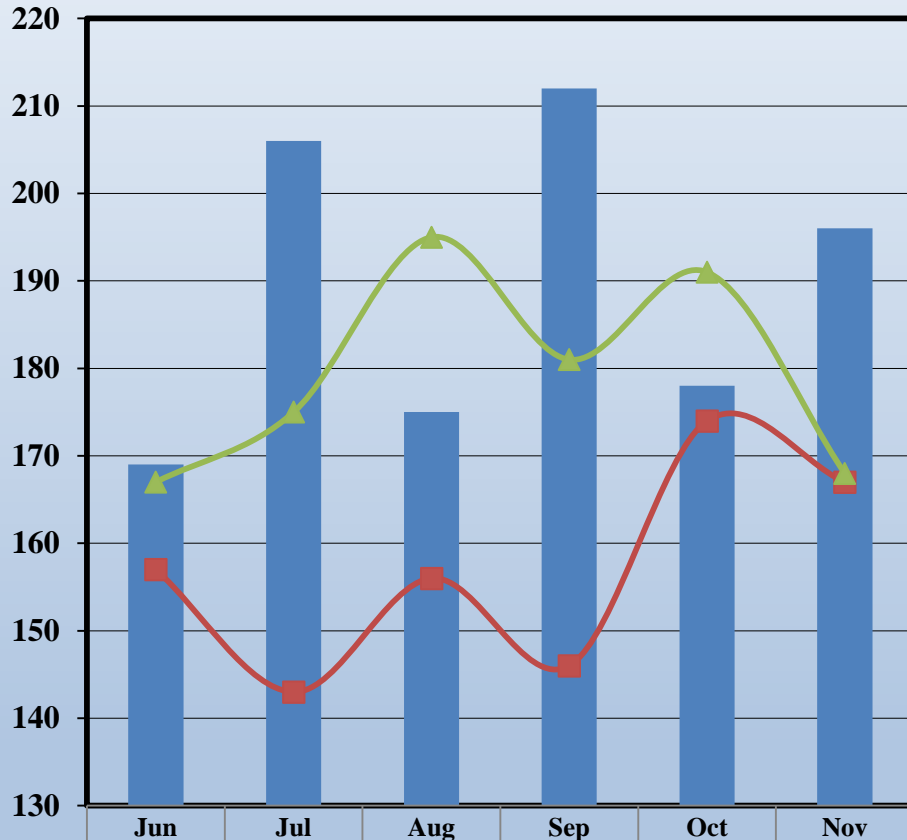
# Average Daily Census



	Jun	Jul	Aug	Sep	Oct	Nov
Act	165.1	169.2	166.4	172.9	165.1	174.7
Bud	165.4	146.1	159.3	153.6	139.3	138.0
Prior	175.2	187.1	198.6	211.0	196.9	195.3

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	174.7	138.0	195.3
Var %		26.6%	-10.6%
Year-To-Date	169.8	138.6	196.1
Var %		22.5%	-13.4%
Annualized	173.8	154.4	184.0
Var %		12.5%	-5.5%

# Deliveries

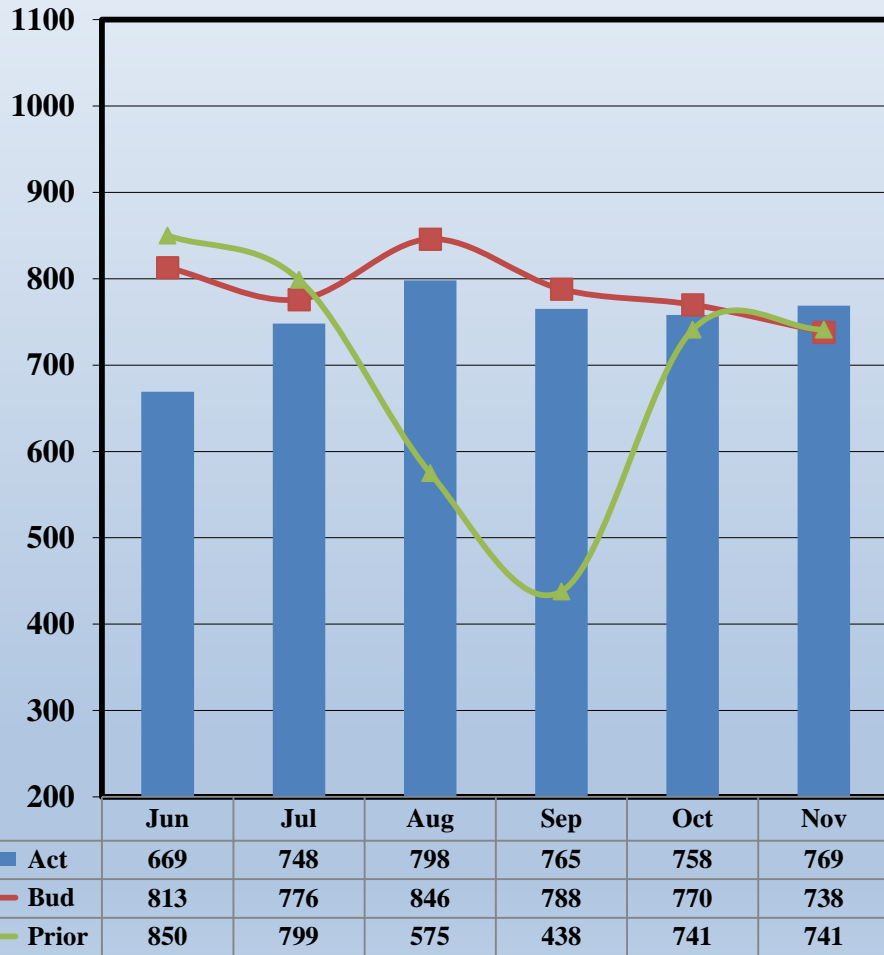


	Jun	Jul	Aug	Sep	Oct	Nov
Act	169	206	175	212	178	196
Bud	157	143	156	146	174	167
Prior	167	175	195	181	191	168

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	196	167	168
Var %		17.4%	16.7%
Year-To-Date	374	341	359
Var %		9.7%	4.2%
Annualized	2,204	1,853	1,979
Var %		18.9%	11.4%

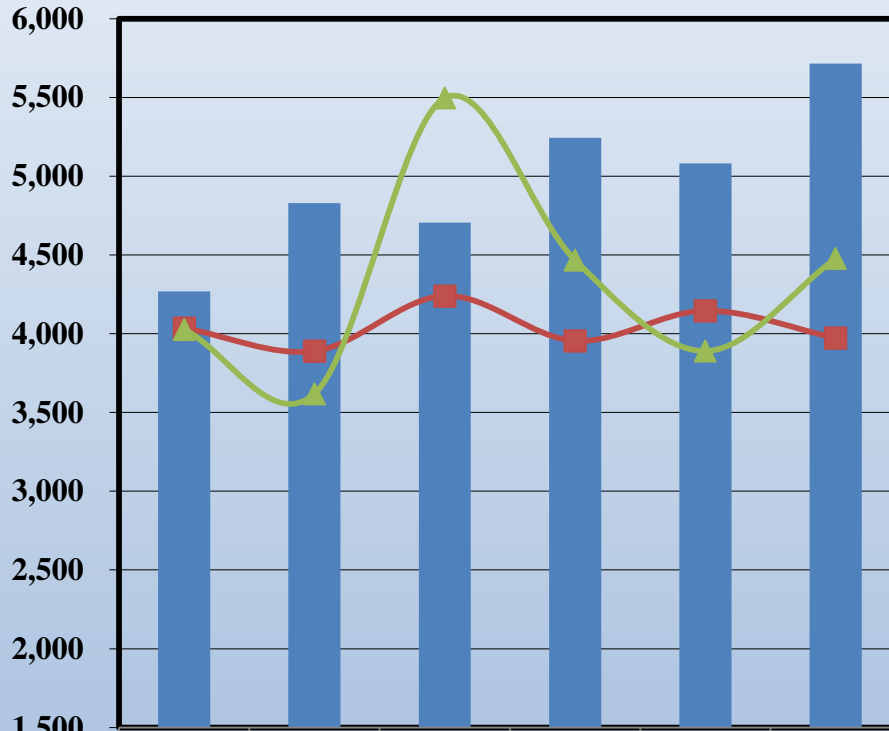


# Total Surgical Cases



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	769	738	741
Var %		4.2%	3.8%
Year-To-Date	1,527	1,508	1,482
Var %		1.3%	3.0%
Annualized	8,910	9,545	8,088
Var %		-6.7%	10.2%

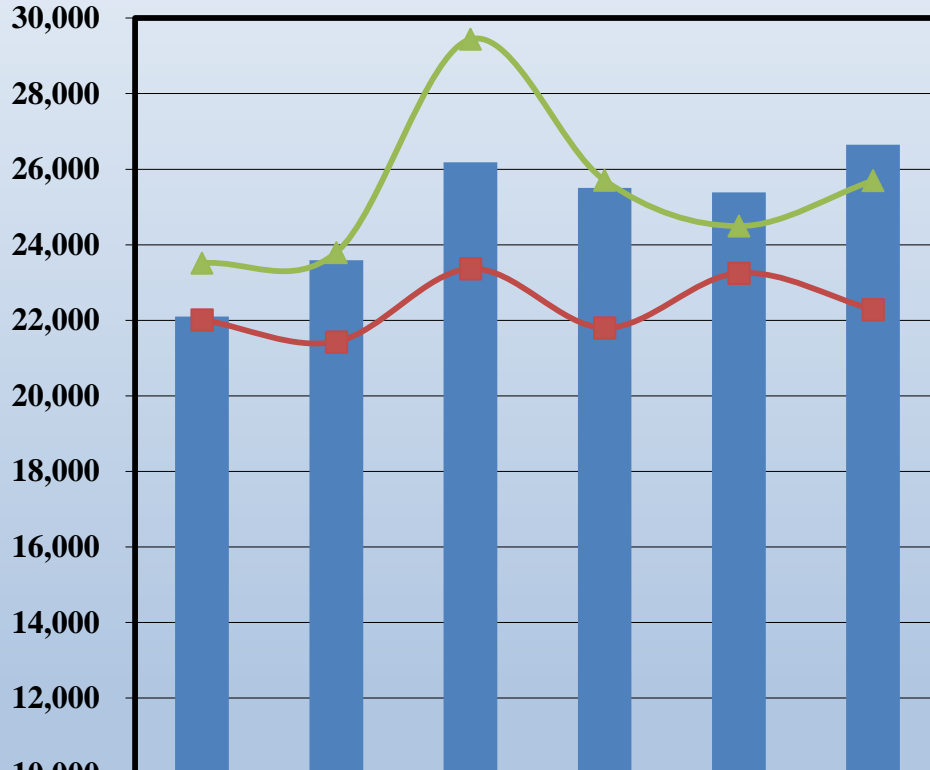
# Emergency Room Visits



	Jun	Jul	Aug	Sep	Oct	Nov
Act	4,269	4,830	4,706	5,243	5,081	5,715
Bud	4,036	3,890	4,241	3,955	4,146	3,973
Prior	4,027	3,619	5,497	4,467	3,890	4,477

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	5,715	3,973	4,477
Var %		43.8%	27.7%
Year-To-Date	10,796	8,119	8,367
Var %		33.0%	29.0%
Annualized	55,872	48,276	45,824
Var %		15.7%	21.9%

# Total Outpatient Occasions of Service

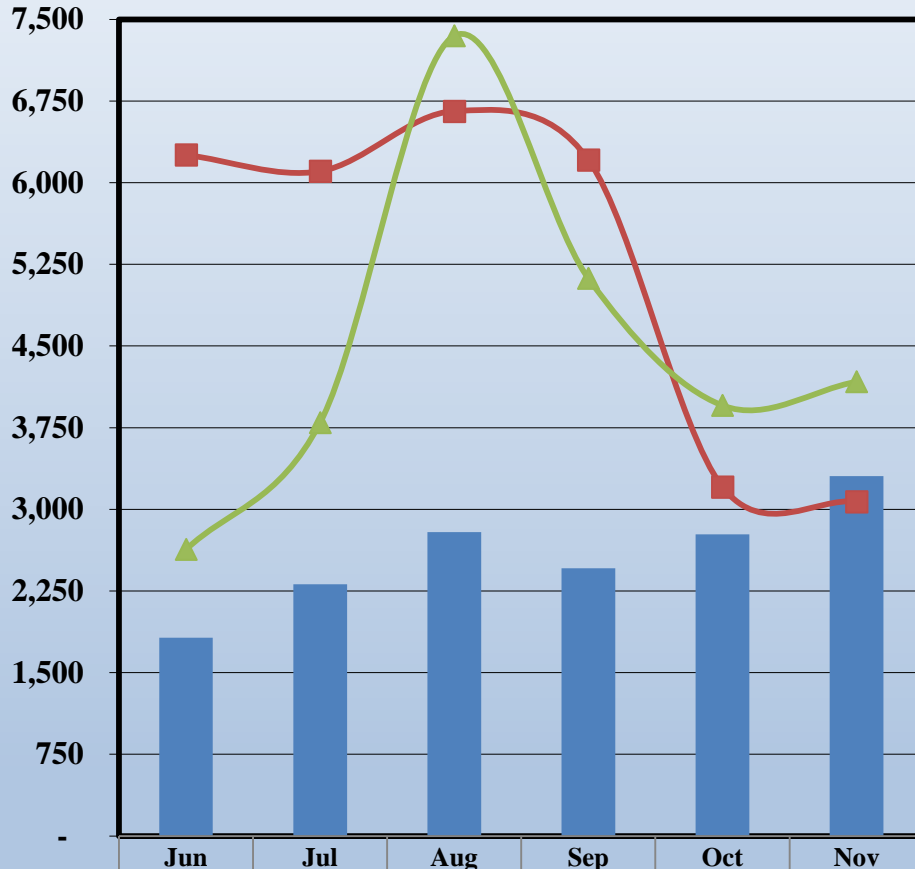


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	26,651	22,281	25,698
Var %		19.6%	3.7%
Year-To-Date	52,040	45,530	50,191
Var %		14.3%	3.7%
Annualized	291,021	265,825	277,019
Var %		9.5%	5.1%

	Jun	Jul	Aug	Sep	Oct	Nov
Act	22,101	23,590	26,182	25,507	25,389	26,651
Bud	22,014	21,433	23,365	21,798	23,249	22,281
Prior	23,513	23,797	29,441	25,706	24,493	25,698

# Urgent Care Visits

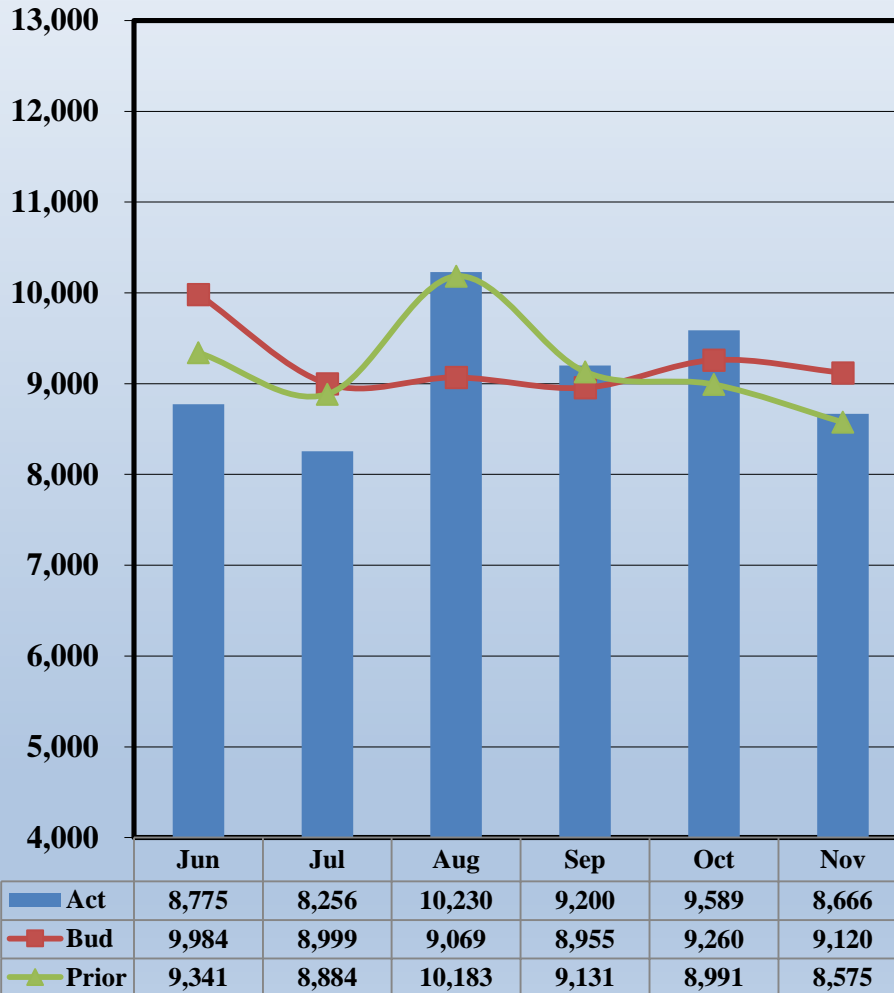
*(JBS Clinic, West University & 42<sup>nd</sup> Street)*



	Jun	Jul	Aug	Sep	Oct	Nov
<span style="color: blue;">■</span> Act	1,820	2,311	2,792	2,458	2,770	3,304
<span style="color: red;">■</span> Bud	6,255	6,105	6,657	6,210	3,205	3,071
<span style="color: green;">▲</span> Prior	2,631	3,796	7,349	5,121	3,954	4,172

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	3,304	3,071	4,172
Var %		7.6%	-20.8%
Year-To-Date	6,074	6,276	8,126
Var %		-3.2%	-25.3%
Annualized	34,265	68,955	39,837
Var %		-50.3%	-14.0%

# Total ProCare Office Visits



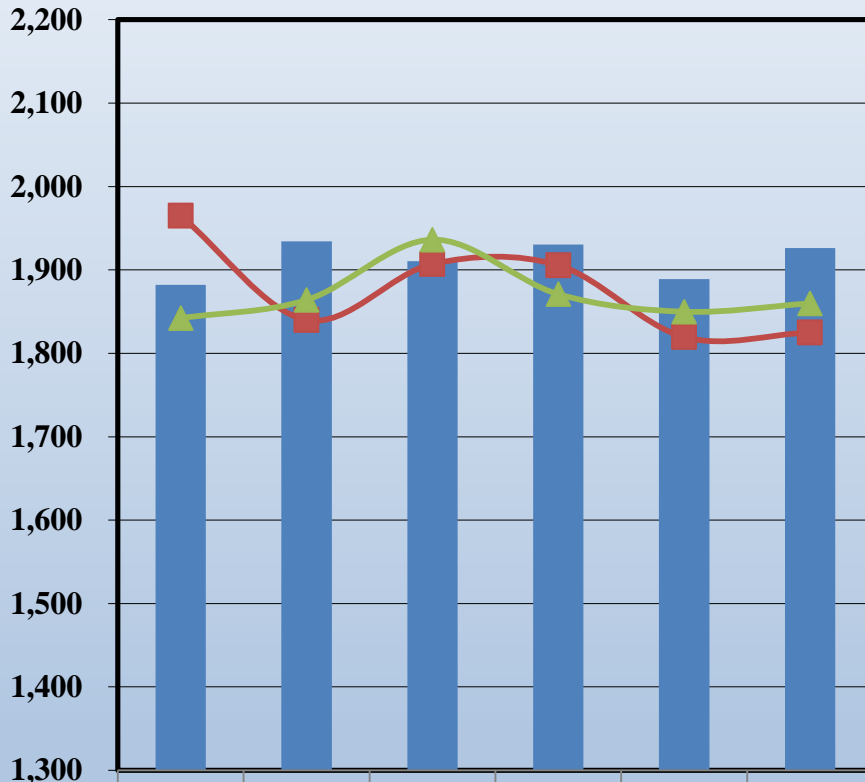
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	8,666	9,120	8,575
Var %		-5.0%	1.1%
Year-To-Date	18,255	18,380	17,566
Var %		-0.7%	3.9%
Annualized	107,239	108,017	106,038
Var %		-0.7%	1.1%

# Staffing



# Blended FTE's

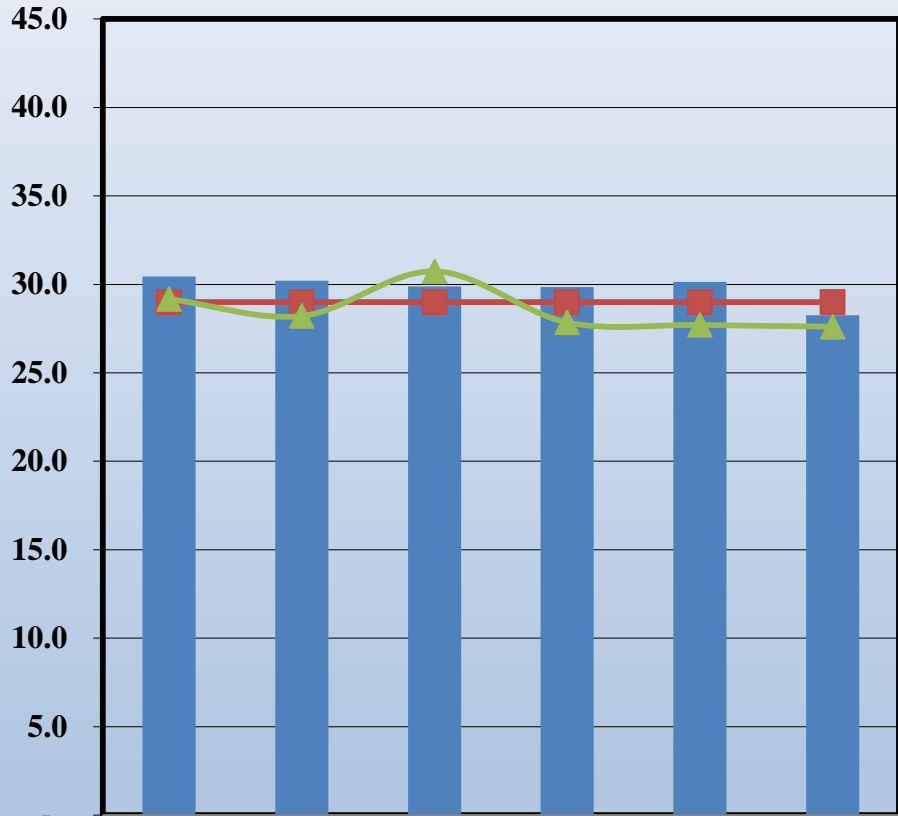
*Including Contract Labor and Management Services*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,926	1,825	1,860
Var %		5.5%	3.6%
Year-To-Date	1,907	1,822	1,855
Var %		4.7%	2.8%
Annualized	1,896	1,907	1,823
Var %		-0.6%	4.0%

	Jun	Jul	Aug	Sep	Oct	Nov
Act	1,882	1,934	1,911	1,930	1,889	1,926
Bud	1,965	1,840	1,907	1,906	1,819	1,825
Prior	1,842	1,864	1,936	1,871	1,850	1,860

# *Paid Hours per Adjusted Patient Day* *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	28.3	29.0	27.6
Var %		-2.5%	2.4%
Year-To-Date	29.2	29.0	27.7
Var %		0.7%	5.4%
Annualized	29.7	29.0	29.0
Var %		2.4%	2.4%

	Jun	Jul	Aug	Sep	Oct	Nov
Act	30.5	30.2	29.9	29.9	30.1	28.3
Bud	29.0	29.0	29.0	29.0	29.0	29.0
Prior	29.2	28.2	30.7	27.8	27.7	27.6



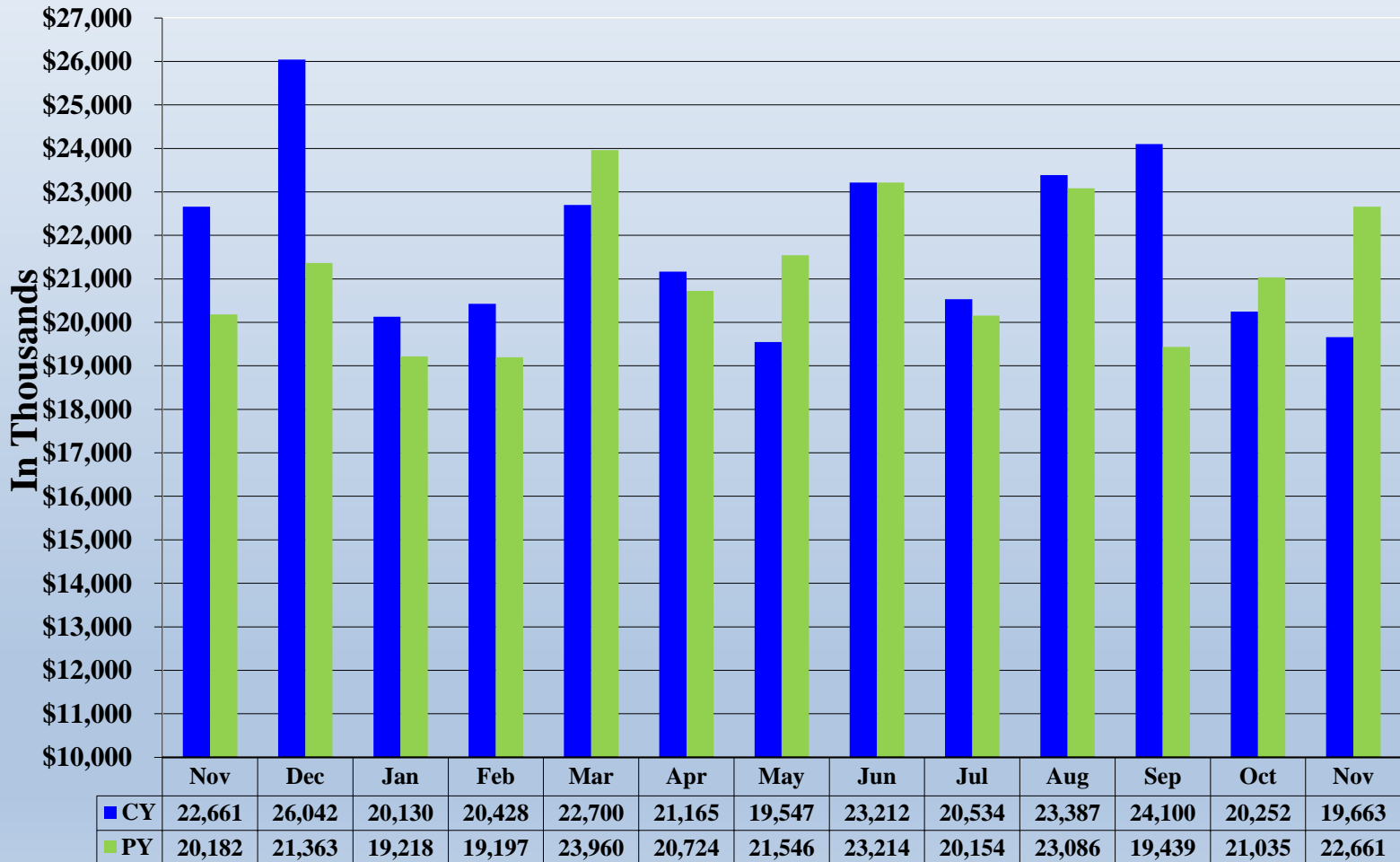
# Accounts Receivable





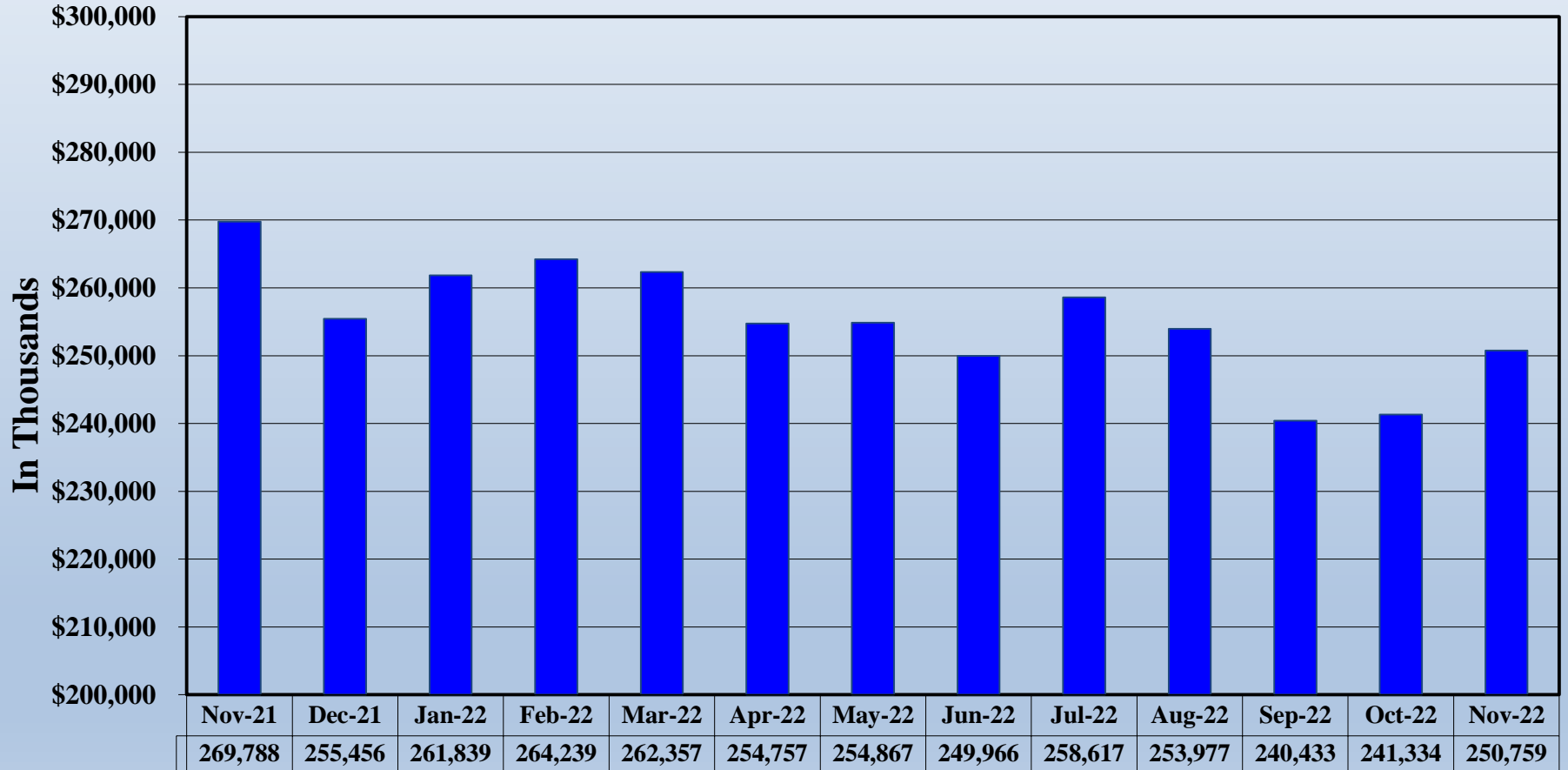
# Total AR Cash Receipts

## *13 Month Trending*



# Total Accounts Receivable – Gross

## Thirteen Month Trending

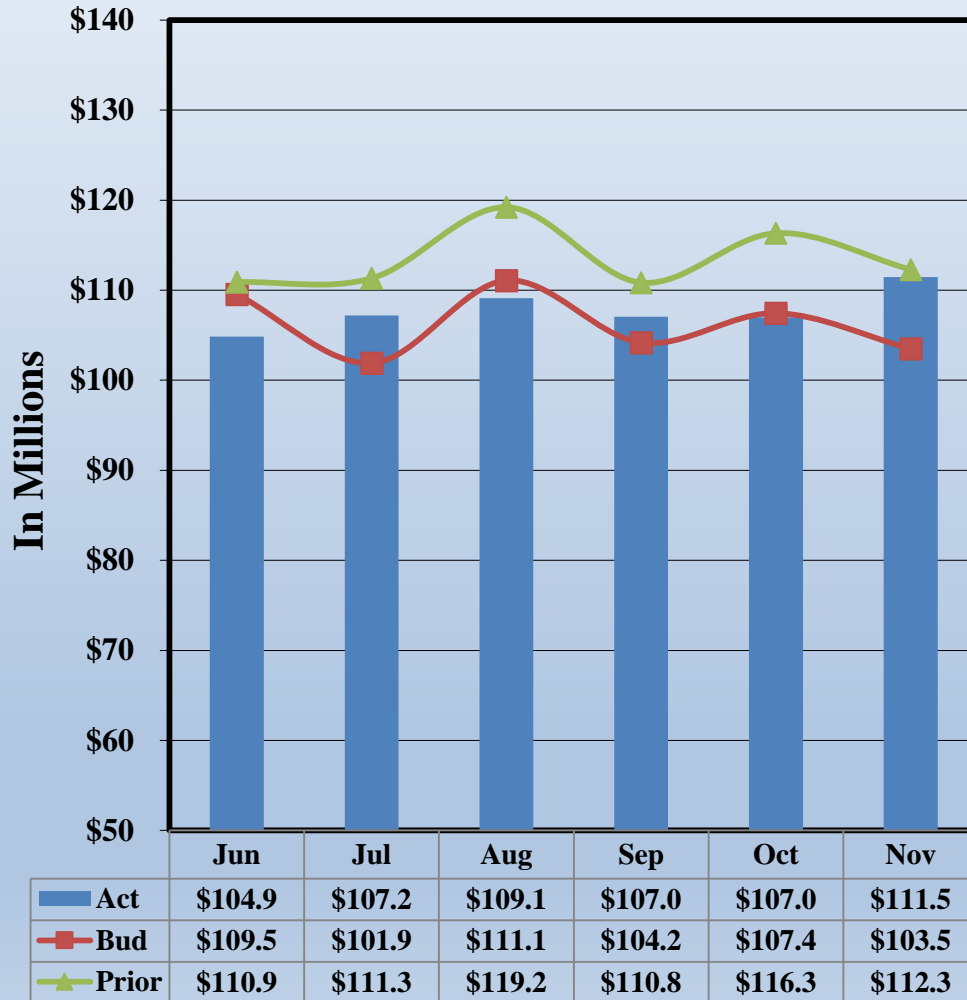


# Revenues & Revenue Deductions



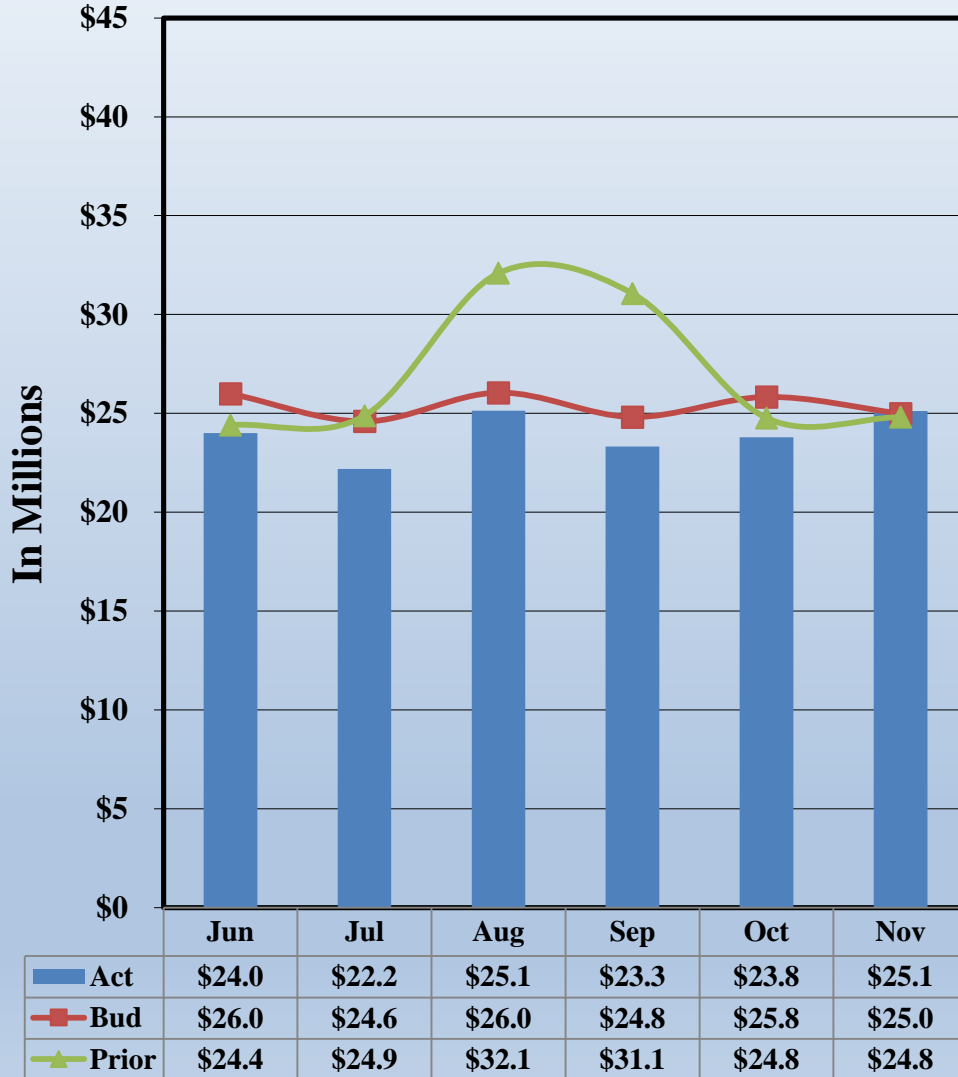
# Total Patient Revenues

## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 111.5	\$ 103.5	\$ 112.3
Var %		7.7%	-0.7%
Year-To-Date	\$ 218.4	\$ 210.9	\$ 228.6
Var %		3.6%	-4.5%
Annualized	\$ 1,301.9	\$ 1,274.5	\$ 1,315.3
Var %		2.1%	-1.0%

# Total Net Patient Revenues

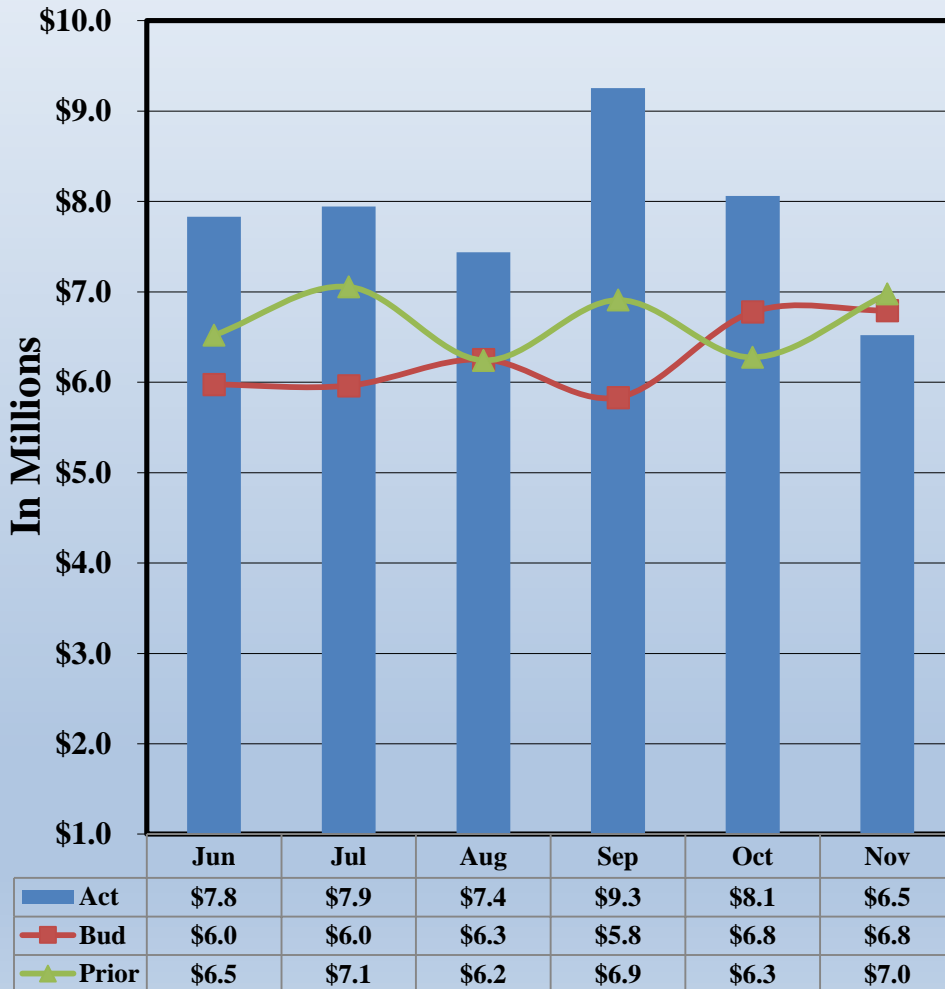


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 25.1	\$ 25.0	\$ 24.8
Var %		0.5%	1.3%
Year-To-Date	\$ 48.9	\$ 50.8	\$ 49.6
Var %		-3.8%	-1.3%
Annualized	\$ 289.6	\$ 303.6	\$ 304.9
Var %		-4.6%	-5.0%

# Other Revenue

*(Ector County Hospital District)*

*Including Tax Receipts, Interest & Other Operating Income*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 6.5	\$ 6.8	\$ 7.0
Var %		-4.0%	-6.6%
Year-To-Date	\$ 14.6	\$ 13.6	\$ 13.3
Var %		7.4%	10.0%
Annualized	\$ 91.9	\$ 51.5	\$ 54.0
Var %		78.5%	70.2%

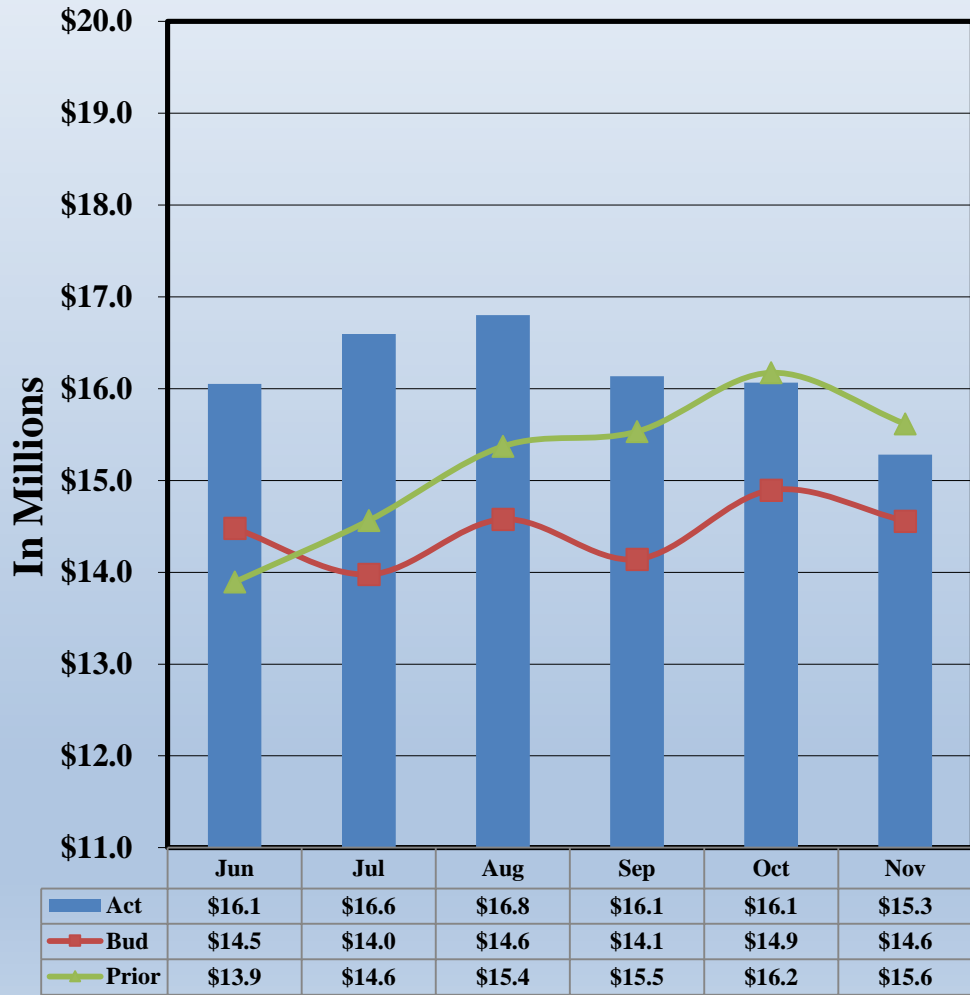


# Operating Expenses





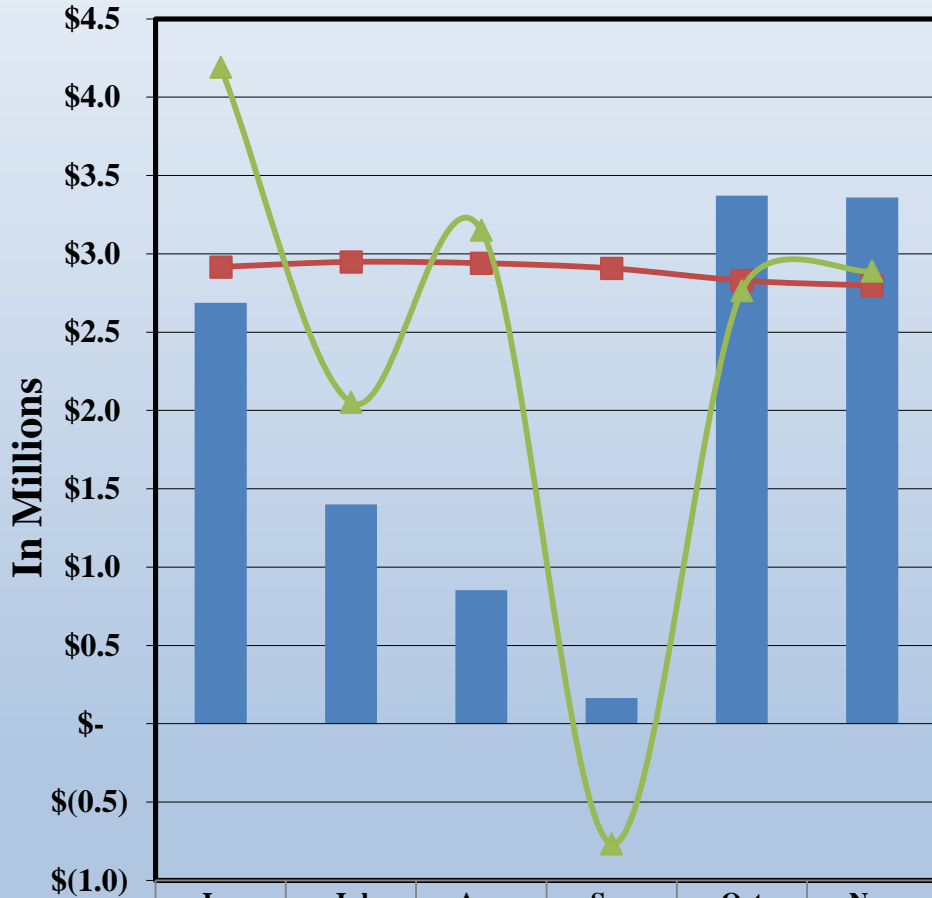
# Salaries, Wages & Contract Labor (Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 15.3	\$ 14.6	\$ 15.6
Var %		4.8%	-1.9%
Year-To-Date	\$ 31.3	\$ 29.5	\$ 31.8
Var %		6.1%	-1.6%
Annualized	\$ 198.3	\$ 172.0	\$ 171.7
Var %		15.3%	15.5%

# Employee Benefit Expense

## *(Ector County Hospital District)*

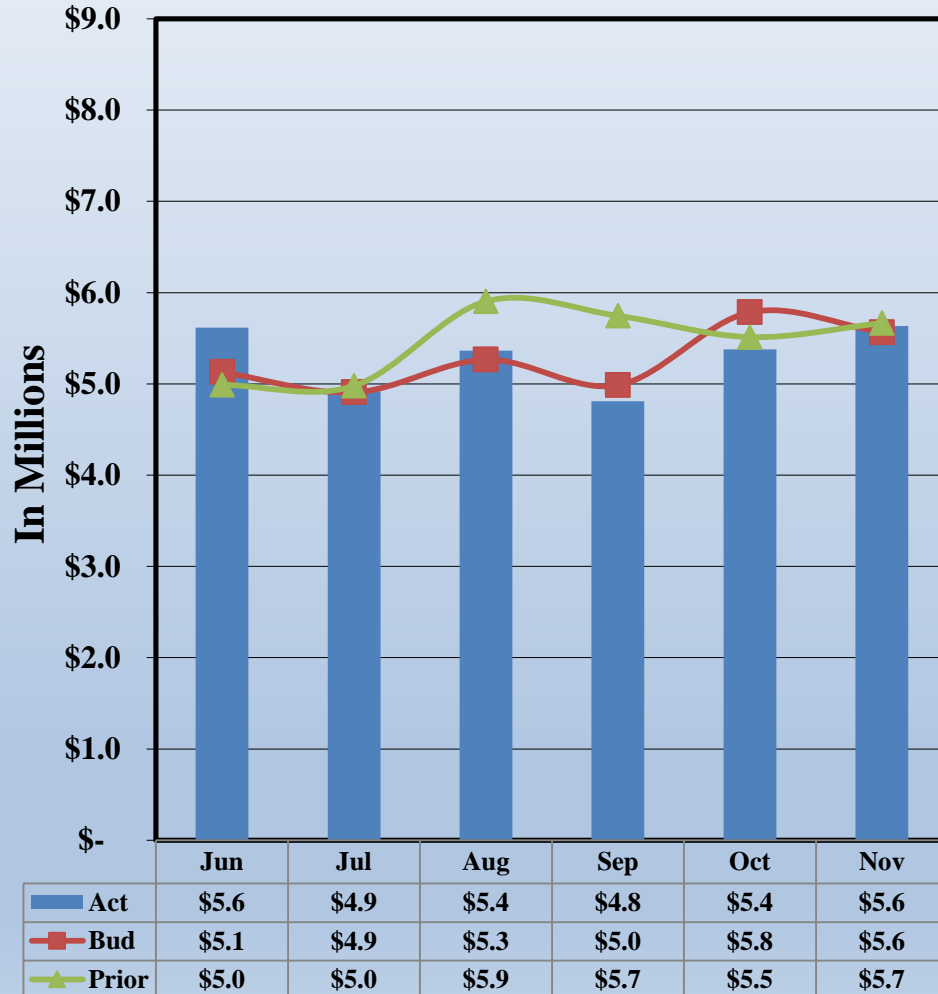


	Jun	Jul	Aug	Sep	Oct	Nov
Act	\$2.7	\$1.4	\$0.9	\$0.2	\$3.4	\$3.4
Bud	\$2.9	\$2.9	\$2.9	\$2.9	\$2.8	\$2.8
Prior	\$4.2	\$2.1	\$3.2	\$(0.8)	\$2.8	\$2.9

	Actual	Budget	Prior Year
Month	\$ 3.4	\$ 2.8	\$ 2.9
Var %		20.1%	16.3%
Year-To-Date	\$ 6.7	\$ 5.6	\$ 5.7
Var %		19.6%	19.1%
Annualized	\$ 14.3	\$ 35.4	\$ 33.6
Var %		-59.6%	-57.4%

# Supply Expense

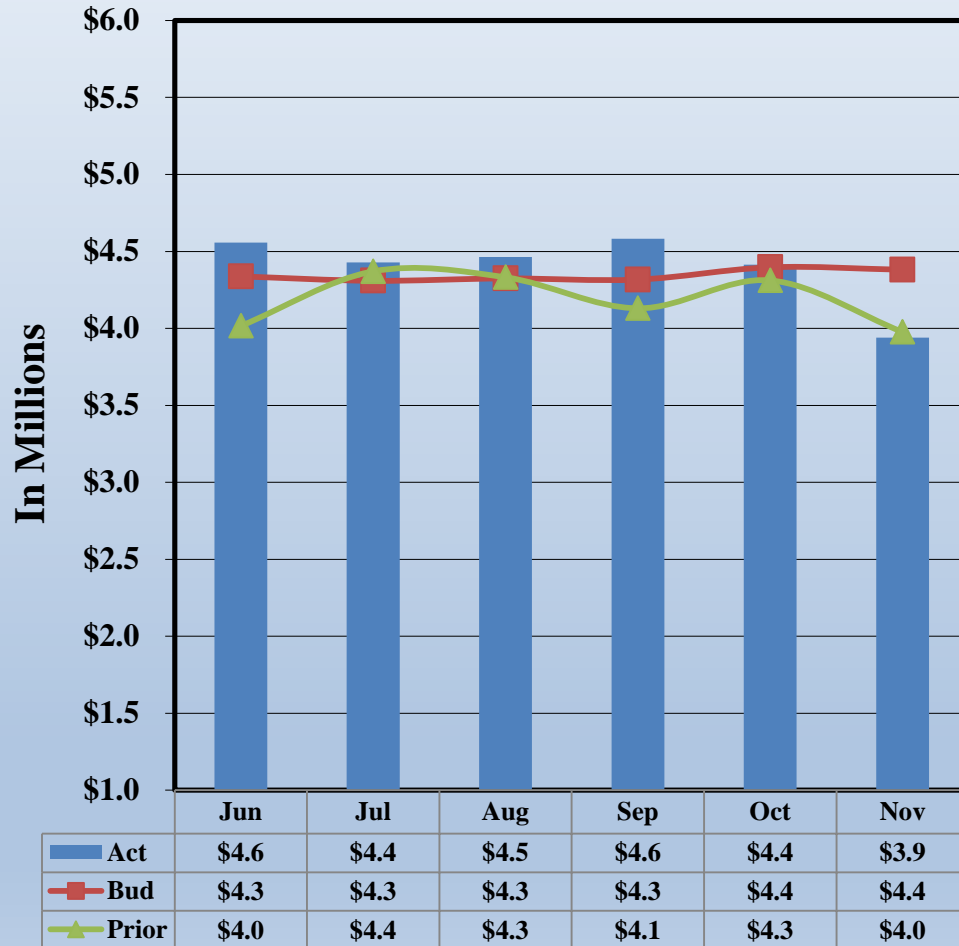
## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 5.6	\$ 5.6	\$ 5.7
Var %		1.2%	-0.6%
Year-To-Date	\$ 11.0	\$ 11.3	\$ 11.2
Var %		-3.0%	-1.5%
Annualized	\$ 63.0	\$ 61.5	\$ 62.1
Var %		2.4%	1.4%

# Purchased Services

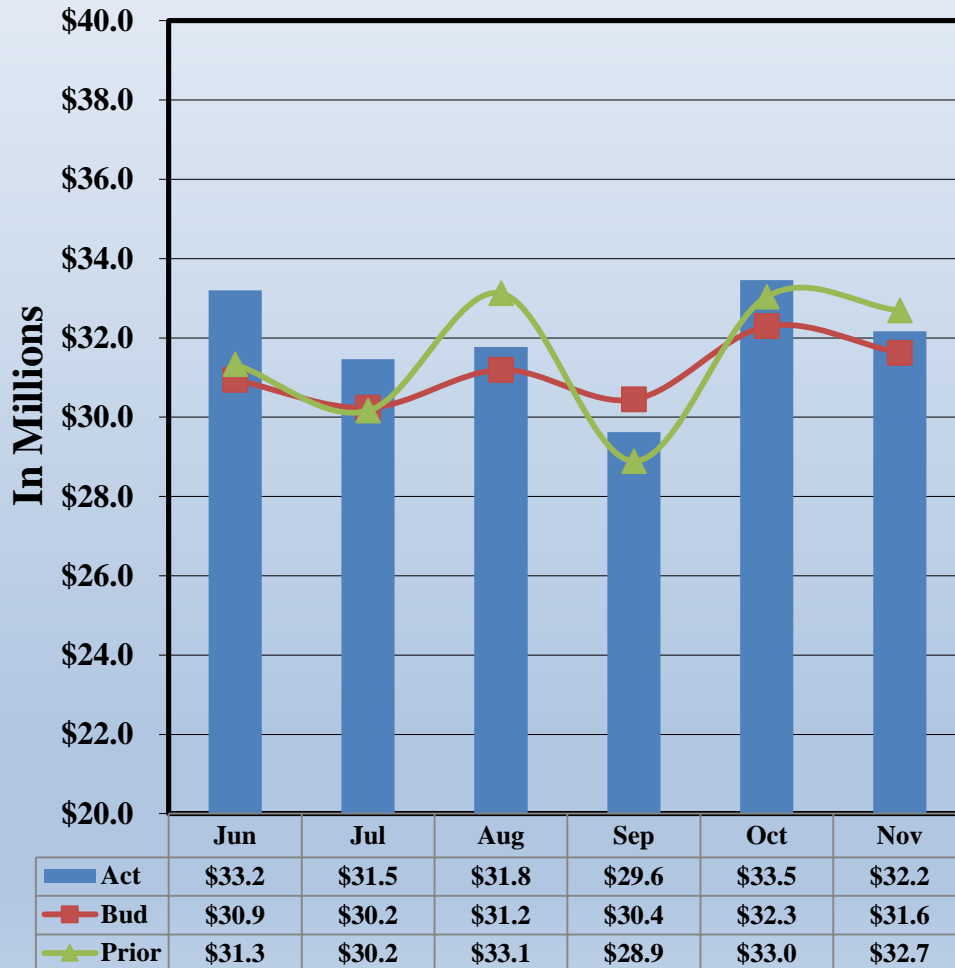
## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 3.9	\$ 4.4	\$ 4.0
Var %		-10.1%	-1.0%
Year-To-Date	\$ 8.4	\$ 8.8	\$ 8.3
Var %		-4.8%	0.8%
Annualized	\$ 52.9	\$ 52.0	\$ 48.4
Var %		1.7%	9.3%

# Total Operating Expense

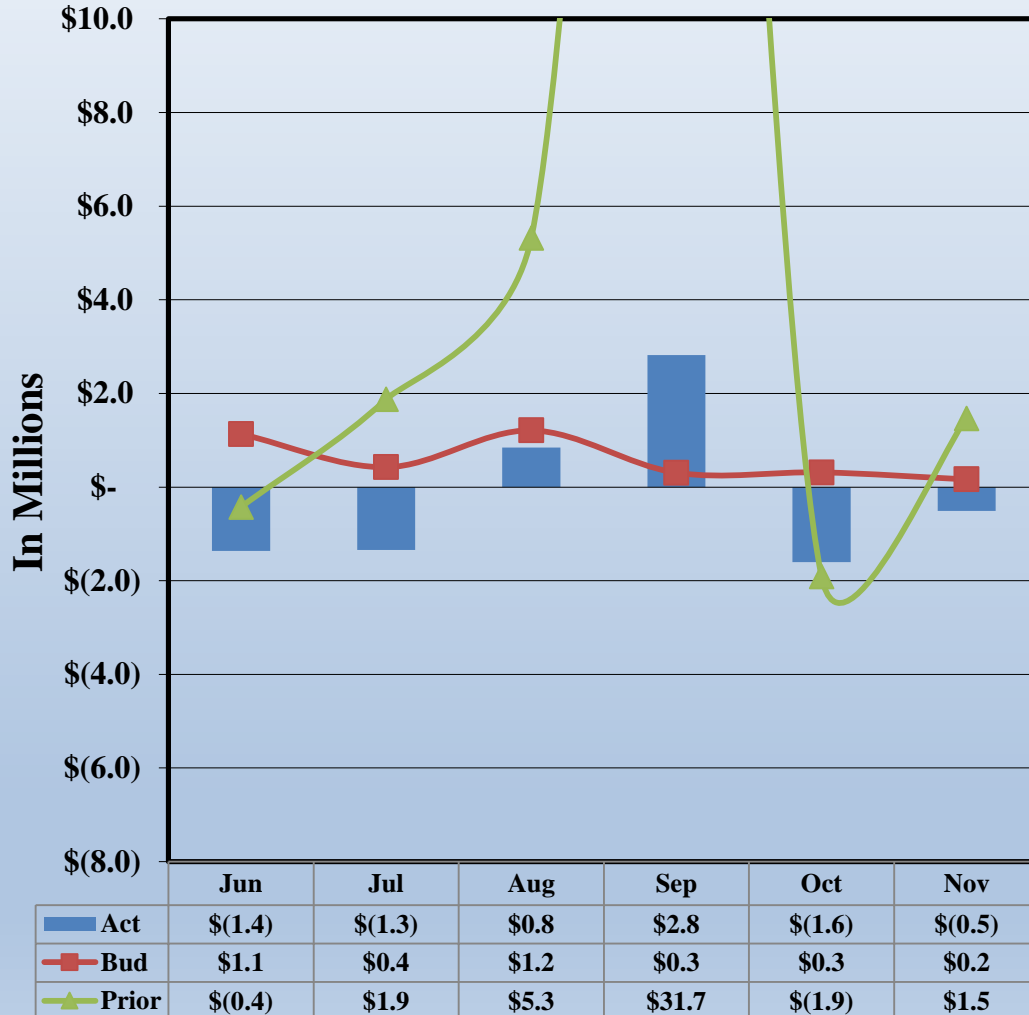
## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 32.2	\$ 31.6	\$ 32.7
Var %		1.7%	-1.6%
Year-To-Date	\$ 65.6	\$ 63.9	\$ 65.7
Var %		2.7%	-0.2%
Annualized	\$ 378.8	\$ 370.5	\$ 367.2
Var %		2.2%	3.2%

# Operating EBIDA

## *Ector County Hospital District Operations*

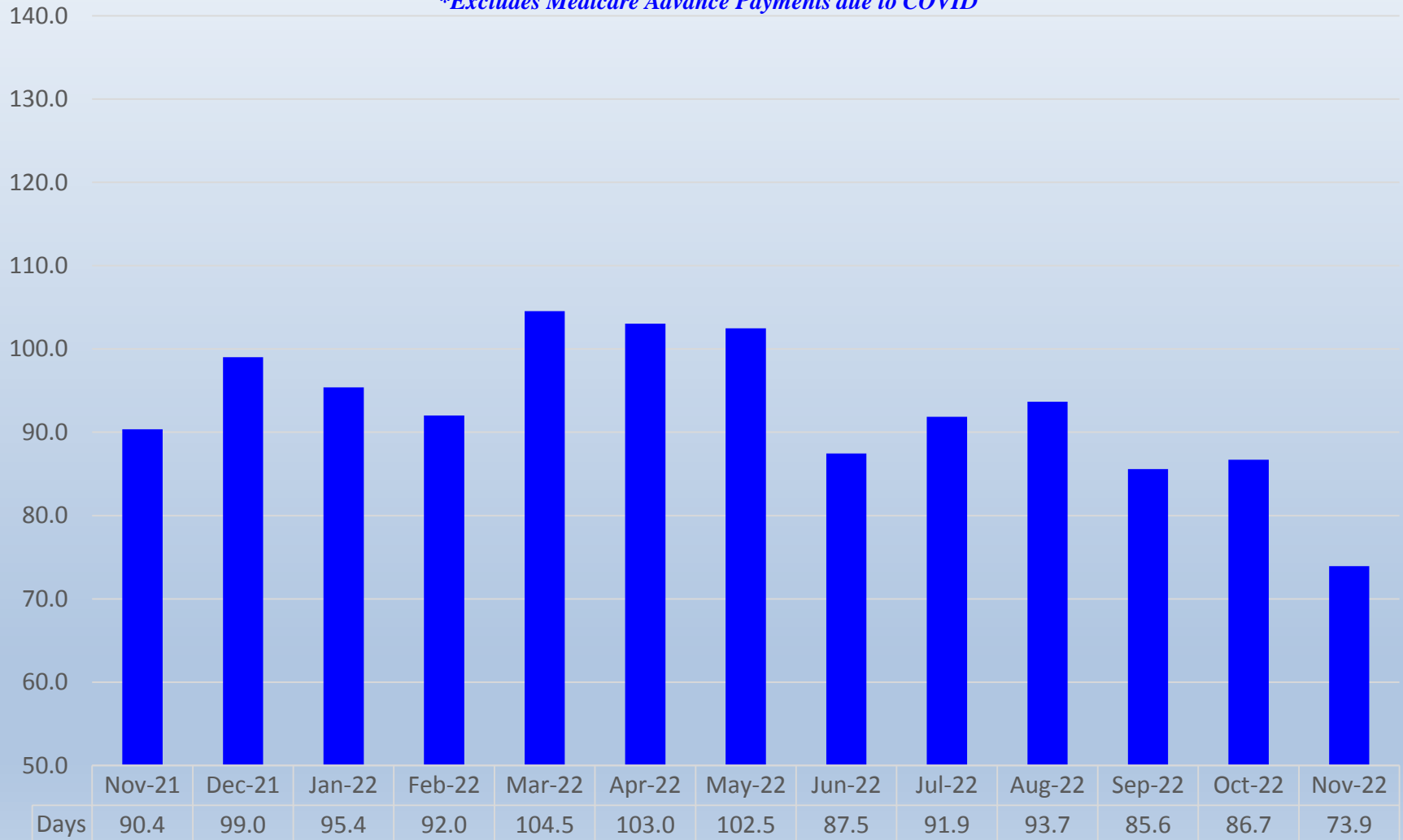


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ (0.5)	\$ 0.2	\$ 1.5
Var		(0.70)	(2.00)
Var %		-350.0%	-133.3%
Year-To-Date	\$ (2.1)	\$ 0.5	\$ (0.4)
Var %		-520.0%	425.0%
Annualized	\$ 2.2	\$ 9.8	\$ 39.9
Var %		-77.6%	-94.5%

# Days Cash on Hand

## Thirteen Month Trending

*\*Excludes Medicare Advance Payments due to COVID*



mch





**MEMORANDUM**

TO: ECHD Board of Directors  
 FROM: Linda Carpenter, Chief Information Officer  
 SUBJECT: Cerner – Fortified Virtual Information Security Officer (VISO)  
 DATE: January 1, 2023

**Cost:**  
 Fortified VISO \$89,844.00  
*(Annual Cost-3yr agreement)*

**Budget Reference:**  
 Operational Budget \$89,844.00  
*(Annually)*

**Objective:**  
 Security challenges facing Healthcare today are bigger than ever, having Fortified as our cybersecurity partner provides dedicated access to healthcare security leaders advising and guiding MCH’s cybersecurity strategy, providing monthly structure and cadence to MCH team. Providing monthly visibility to MCH active risks, through centralized risk management reporting and risk management triage. Our Fortified VISO contract also provides assistance with adhoc security initiatives, and mentorship in cybersecurity, strategic initiative assistance like EMR remote access, enterprise access management, security event triage, etc.)

Risk if not approved: Loss of a dedicated advisory, mentor, and loss of direct access to a leading healthcare cybersecurity partner to guide and evolve MCH's cybersecurity program. Loss of access to monthly threat bulletins, healthcare cybersecurity briefs, and healthcare threat intelligence provided by Fortified. Loss of Centralized Risk Management via Fortified Risk Registry that provides additional monthly risk reporting. Loss of Dark Web monitoring to identify data leaks, external communication or activities about MCH that may put us at risk.

**Funding:**  
 Fortified 3-Year VISO services with annual fees of \$89,844 from Cerner will come from operational budgeted funds for this project.

**MEMORANDUM**

TO: ECHD Board of Directors  
FROM: Linda Carpenter, Chief Information Officer  
SUBJECT: Microsoft Enterprise Agreement Support Renewal-3yr  
DATE: January 1, 2023

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**Cost:**

Microsoft Enterprise Agreement Support <i>(Annual cost-3yr agreement)</i>	\$521,960.00
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**Budget Reference:**

Operational Budget <i>(annually)</i>	\$521,960.00
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**Background:**

The Enterprise Agreement, whose price is tiered to the number of computers or users being licensed, is a three-year contract which covers all Microsoft software licensing and updates for all of the servers, intranet platform, email system, end users application licenses, and security licenses at MCH.

**Funding:**

Microsoft Agreement with annual fee of \$521,960.00 from SHI, will come from operational budgeted funds for this project.

**MEMORANDUM**

TO: ECHD Board of Directors  
FROM: Steve Ewing, Chief Financial Officer  
SUBJECT: Hritz Management Services Agreement  
DATE: January 5, 2023

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**Cost:**

3 Month Contract	
Contract Total	<b>\$93,600.00</b>

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**Background:**

This is a HealthFuse vetted resource that will assess R1 provide a written report and recommendations. HMS will review revenue cycle data, reports, workflows, policies and procedures.

**Staffing:**

No additional FTE.

**Disposition of Existing Equipment:**

N/A

**Implementation Time Frame:**

N/A

**Funding:** budgeted operational expense